

# Revenue and Capital Budgets

Finance & Governance Directorate

Waltham Forest Town Hall,  
Walthamstow, London E17 4JF



2023/24



Waltham Forest

# REVENUE AND CAPITAL BUDGETS 2023/24

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# ANNUAL BUDGET

## INTRODUCTION

The approval of the Annual Budget is an important stage in the Council's annual planning and budgetary process, as the revenue estimates form the basis for setting the Council Tax for the following year. This section aims to put finance into its corporate context. Not all matters can be covered in detail, but it is intended to give a flavour of how finance influences the way Waltham Forest Council operates and is governed.

### **Finance as a resource:**

Finance is one of the five key resources available to the authority, i.e.

- People
- Property (land and buildings)
- Systems
- Information
- Finance

All of these resources are essential to making the organisation successful. However, finance is arguably the key resource, because it enables Waltham Forest to pay staff, acquire and maintain property, maintain systems and gather and disseminate information.

Managing the Council's finances is an important activity, not just because of the importance of Finance as a resource, but because the Council's finances represent public money entrusted to the Council.

### **Finance and Corporate Planning**

Within the framework of legislation and Government controls, local authorities retain responsibility for determining the level of their budgets and how those budgets will be spent, subject to legislation and grant conditions.

A budget is simply a plan expressed in financial terms. The purpose of the Council's budget is;

- To enable the Council to fulfil its statutory duty to set a Council Tax and rent levels each financial year.
- To ensure that use of the Council's financial resources is planned.
- To set financial targets for service managers against which their use of financial resources can be measured and controlled.
- To facilitate the delivery of the Council's corporate and service priorities by allocating resources between services according to agreed strategies and plans.

The first of these is a statutory requirement and the Council's process, if it does nothing else, must fulfil this obligation.

None of these points can be overlooked, but the fourth - about resource allocation - is the most important. It means that Finance always needs to be seen in the context of other Council plans, whether at service level or at corporate level. Thus, Waltham Forest will wish to ensure that its financial resources, subject to all other constraints,

are allocated in accordance with Council priorities. This is easier said than done, of course, and in practice any number of constraints prevent the Council from spending purely in accordance with its current priorities, for example:

- Government constraints over use of resources.
- Legal requirements to provide certain services.
- Financial and legal commitments, and other agreements, e.g. staff contracts.
- Costs incurred in implementing change.
- Limited availability of resources.
- Time needed to plan for change.
- Pressure to maintain and improve services and not to cut back.

Some of these constraints relate to 'fixed costs,' i.e. costs which cannot be removed in the short-term. In the medium to long term, however, the proportion of fixed costs may be very much less as the costs that cannot be varied are fewer.

For this reason, it is important to plan the use of resources, as medium-term planning can allow changes to be foreseen and fixed costs to be reduced in a planned way.

### **Government Control over Finance**

In the UK, Central Government through Parliament exercises overall authority over public expenditure. Public expenditure needs to be controlled as it plays a major part in the country's economy. The Government therefore has a keen interest in controlling local government expenditure. It does this by:

- Limiting the grants and subsidies it gives to local authorities to what it considers to be an affordable level.
- Applying pressure through referendum limits over Council Tax increases.
- Determining the business rates retention ratio.
- Setting the business rates multiplier.
- Legal limitations to what local authorities can do.
- Allocating some resources for specific purposes only (ring fencing specific grants).
- Setting guidelines and frameworks for local authority income, e.g. restructuring Housing Rents.
- In the case of Education, keeping reserve powers to set the schools budget (sometimes known as 'ring-fencing').

Setting the Council's annual revenue budget has been a challenging process for a number of years. The Council has in every year of the Government's austerity programme delivered a balanced budget against the backdrop of a growing population and an increase in the demand for services.

### **Budget Strategy**

The main aims of the budget strategy are as follows:

- to continue to set a balanced budget for 2023/24 and over the MTFs period, with service directorates actively maintaining their services within approved budgets.

- to invest in the Council's agreed priorities as set out in Corporate Framework; 15-Minute Neighbourhoods. Any initiatives committed to and embedded within the Corporate Framework such as the Climate Action Plan are either incorporated within the current MTFS or will require the development of a business case and the resulting impacts incorporated within the MTFS for future years.
- that specific government grant/funding be used to fund demand pressures and corporate objectives before General Fund is used.
- that no additional funding for growth (beyond that funded through specific government grants). There has been a £6.1m increase in the social care grant, as part of the settlement and additional ASC precept of £2.475m, and these will be used to mitigate demographic demand and inflationary pressures. There are provisions for Pay and Contract inflation pressures (assumed at 4%) and other potential pressures, including energy costs and climate change.
- where grants are ceasing or funding streams of services are reducing, that Service Directors ensure exit strategies are developed and implemented.
- to strengthen the Council's financial position and overall level of financial resilience, ensuring that it has adequate reserves and balances to address future risks and unforeseen events without detriment to service delivery.
- to align budgeting and service planning, ensuring that any reductions required are considered within a corporate and strategic framework.
- to adopt a strategic approach to meeting the budgetary challenges for the MTFS period to 2026, using as appropriate, the Budget Strategy Reserve (BSR) to support the budget so that savings can be delivered in a planned way, optimising outcomes for residents and investment in improving the way that the Council delivers services (contributing to future savings requirements).
- to ensure that the Council delivers value for money and continues to identify savings, while demonstrating efficiency.
- to demonstrate that investments in the borough deliver total return on the required investment, i.e., both financially and socially.
- to continue to refresh the MTFS during the annual financial planning cycle, to reflect all known changes and where feasible, predict potential future Spending Review and Fair Funding Review assumptions.
- to ensure that savings are genuinely achievable, that the estimated financial implications are robust and subject to an assessment in accordance with equalities legislation.

## **2023/24 Financial Settlement**

In February 2023, the Government announced its Final Financial Settlement laying out the funding allocations for local government next year. The key points from the settlement are:

- Core Spending Power (CSP) will increase by £5.1bn nationally from £54.5bn to £59.6bn: real terms increase of nearly 5.8% (cash increase of 9.4%). London's share is £8.7bn, real terms increase of 5.8% (cash increase of 9%).
- The Council Tax referendum threshold will increase from 1.99% to 2.99% for 2023-24 and the Social Care Precept will increase from 1% to 2% in 2023-24.
- Settlement Funding Assessment will increase by 5% to £15.7bn (£2.9bn London boroughs).

- Compensation for under-indexation of the business rates multiplier will total £2.2bn in 2023-24, an increase of £930m.
- The Social Care Grant will increase by £1.5bn in 2023-24 to £3.9bn (£612m in London). £161m of this increase includes the Independent Living Fund which has been rolled into this grant. Approximately £1.285m of this increase is funded by money previously earmarked for ASC funding reform, with an additional £80m redistributed from within the settlement.
- As the ASC funding reforms have been pushed back to October 2025, the existing £162m ringfenced Market Sustainability and Fair Cost of Care Fund grant have been combined with the £400m of ringfenced new funding. London boroughs will receive £87m of this grant.
- A new grant worth £300m (£49m in London) for Adult Social Care Discharge will be required to be pooled as part of the Better Care Fund. This funding is intended to support improvements to adult social care such as to address discharge delays, social care waiting times, low fee rates and workforce pressures in the adult social care sector.
- The IBCF continues at £2.1bn nationally (£346m in London) alongside the additional ASC Discharge Grant
- Services Grant will reduce by 41% in 2023-24 to £483m (England) and £89m in London. This is because of the government decision to reverse the National Insurance Contributions increase to fund the Health & Social Care Levy and a proportion has also been top sliced to fund an increase to the Supporting Families Programme
- The Lower Tier Services Grant will be discontinued. There will be a new one-off CSP funding guarantee to ensure all authorities receive a minimum 3% increase (no London boroughs will receive this).
- The New Homes Bonus will continue in 2023-24 as an annual grant. Legacy payments will end, and the future of the grant will be confirmed before the 2024-25 LGF Settlement.
- Four existing grants (worth £239m) will be rolled into SFA and the Social Care Grant.
- Tariffs/top-ups will be adjusted to ensure the 2023 Revaluation, as far as practicable, will not impact on boroughs' retained business rates.
- Neither fundamental reform to needs assessments nor the business rates reset will be implemented before 2025-26.
- A national total of £58.6bn will be made available to schools through the DSG in 2023-24, a 6.9% increase from 2022-23 and includes the additional £2.3bn announced as part of the Autumn Statement 2022. London boroughs will receive a total of £10.1bn (17%) through the DSG and supplementary funding. This reflects a 6.1% rise in London compared to 2022-23, the lowest percentage increase compared with other regions who received 7.1%. Waltham Forest has an increase of 5.7% for DSG.

### **Medium Term Financial Strategy (MTFS)**

Since the Council's Medium Term Financial Strategy (MTFS) presented in September, the final settlement outlined above have affected the 2023/24 budget. The changes to the September budget gap are set out below:

	£'000	£'000
<b>Budget Gap in September MTFS</b>		<b>14,020</b>
Provisional Settlement movements:		
1. Reduction in New Services Grant	1,091	
2. Net Increase in RSG (inc rolled in grants)	-1,008	
3. Increase in New Homes Bonus	-624	
4. Removal of Lower Tier Grant	661	
5. Increase in ASC precept from 0% up to 2%	-2,464	
6. Increase in general precept from 1.99% to 2.99%	-1,219	
7. Increases in Social Care grant	-6,145	
8. New ASC grants (Discharge & Market Sustainability)	-3,879	
9. Increase in Business Rates Top Up	-2,381	
<b>Final Settlement sub-total</b>		<b>-1,948</b>
10. Passport ASC Precept Increase	2,593	
11. Passport Social Care, Market Sustainability & Discharges Grant to services	10,024	
12. Changes to the estimated Tax Base for 2023/24	-825	
13. Efficiency Savings	-6,746	
14. In-Year surplus on the Concessionary Fares Budget - 2023/24	-2900	
15. Other - Including Changes to levies	-247	
16. Growth items to fund demand pressures including energy	4,906	
17. Collection fund surplus	-1,689	
18. Transfer from Taxation fluctuation account	-1,886	
19. Transfer from Housing Benefit Overpayment Reserve	-1,282	
<b>TOTAL FUNDING GAP 2023/24</b>		<b>0</b>

There is a high degree of uncertainty surrounding the funding position post 2023/24, with the fair funding review and any review of Business rates pushed back for a further 2 years. However, it is important that the Council continues to plan ahead and it is clear that the strategy of growing our tax base is providing real additional resources that will assist with managing growing demographic pressures and further planned reductions in government funding.

### **Budget Strategy Reserve (BSR)**

A balance of £17.9m for the Budget Strategy Reserve is forecast to be carried forward into 2023/24, including £6m for the Reset projects. This reserve will be used to support the budget and manage service budgetary risks over the full MTFS period.

The BSR is available to support the MTFS and as a source of investment to achieve savings and/or assist with securing the planned savings.

It is possible that some level of reserves will be required in the MTFS to balance the position in year due to the uncertainty within the local government finance space, in particular managing inflation and service demands. However, any use of reserves is on a one-off basis to help manage pressures whilst longer term projects will generate the necessary reduction in spend or increased income to close this funding gap.

It is recommended that the BSR is safeguarded to ensure that the Council has the resources to manage potential risks around the resource levels in the latter period of the MTFS.

There are sufficient resources in the BSR to support the MTFS over the whole of the period if required, assuming all planned savings are delivered and secure the assumed benefits to profile.

## **BASE BUDGET 2023/24**

The Base Budget is updated to take account of the approved full year effects of budget changes, other cost increases and commitments.

### **Pay and Contract Pressures**

A pay award of 4% for 2023/24 and 2% for each further years of the MTFS is estimated and will be held in contingency until called upon. As CPI is currently higher than 4% if the actual pay award is higher, than this would be addressed through the financial monitoring process and the ongoing impact would be dealt with in the refreshed MTFS.

In general service budgets do not include uplifts for pay and prices, these are held centrally in contingency. The allocation to contingency for price increases is 4% inflation for 2023/24 and 2% thereafter. Any contract inflation above corporate CPI provision will be contained within existing budgets and mitigations identified through

### **Health and Social Care Levy**

During the Autumn of 2022, the Government announced it would be abolishing the new social care levy to fund additional spending for Health and Social Care, which was initially achieved through an increase in National Insurance contributions. This means that the budget for 2023/24 will decrease by £1.1 million to reflect the decrease in contributions however this saving has been offset by a reduction in the service grant received.

### **Demand Pressures**

As with any authority across the country, increasing demographic demand pressures on its services must be considered when estimating future costs. This is reviewed alongside the Council's continuing analysis into underlying cost drivers to see where demand can be reduced while ensuring quality services continue to be delivered to residents. Demand contingency budgets are held corporately until such as time as they are required by the service.

The main areas of demand pressures relate to the continuing need for additional placements for Adults and Children's Social Care or the increasing unit cost to provide care.

Specific service pressures identified in the 2023/24 budget total £6.325m and partly cover items such as increased energy costs, Climate Change team resourcing, insurance provision and pension deficit costs. If these pressures do not materialise then the budget will be released as part of the MTFS Refresh.



## **GENERAL FUND**

The General Fund includes all expenditure and income relating to the Council's main services other than the provision of Council housing for rent. This is accounted for separately in the Housing Revenue Account (HRA) and a separate MTFS has been developed and reported to Cabinet on the 23 February 2023. The Council also operates other specialist funds not related to the main services, for example, the Pension Fund, which deals with pensions on behalf of its employees.

The Council's net budget for General Fund services for 2023/24 after allowing for contributions from balances and reserves and the Interest and Capital Charges Account, is shown on page 10. To this is added the amount the Council is required to pay in levies to other Authorities, totalling £10.193 million. By law, this is required to be met from Waltham Forest's General Fund.

## **Collection Fund**

The level of surplus or deficit on the Collection Fund for future years cannot be predicted precisely, as it is dependent on two variables:

- The collection rate
- The provision for bad debts and appeals

For accounting purposes, the business rate collection fund and the council tax collection fund must be recorded separately.

## **Council Tax Collection Fund**

The performance on the Collection Fund resulted in the LBWF share of the actual surplus for 2021/22 being £2.521 million. This is £0.214 million more than the surplus estimated in January 2022 and means that the surplus balance to be accounted for in 2023/24 in respect of 2021/22 is £0.214 million.

The estimated surplus in respect of 2022/23 is £2.534 million giving a total of £2.748 million to be accounted for in 2023/24.

## **Business Rates Collection Fund**

The Council's 30% share of the deficit for 2021/22 at 31 March 2022 was £4.719 million. This will be accounted for in 2022/23 along with the estimated deficit for 2022/23 of £0.059 million.

Receipts from Business Rates Retention, Revenue Support Grant, Business Rates Top Up, and a number of other Exchequer Grants are treated as income to the General Fund. The Budget Requirement, less total exchequer support brings the amount required from Council Tax payers to support Waltham Forest's spending to £129,909 million.

## **COUNCIL TAX 2023/24**

The Council approved its budget and precepting requirements on the 2 March 2023. As set out above, the amount required from Council Tax by Waltham Forest to support its expenditure in 2023/24 is £129,909 million. In addition, the precept upon this borough by the Greater London Authority amounts to £34.784 million. This brings

the total expenditure to be met by Waltham Forest Council Taxpayers to £164,693 million.

The Localism Act introduced new provisions for council tax referenda and replaced the previous capping rules. Authorities are required to determine whether the amount of council tax they plan to raise is excessive. The Secretary of State defines annually a set of principles which determines the level of increase that would be ‘excessive’.

For 2023/24, the **relevant basic amount of council tax** is deemed excessive if it is more than 3% greater than its relevant basic amount of council tax for 2022/23. The relevant figures for determining whether the 2023/24 council tax increase is excessive are set out in the following table:

	2022/23	2023/24
Council Tax Requirement	£121.409m	£129.909m
Council Tax Base	78,615	80,121
Relevant Basic Amount	£1,544.35	£1,621.41
Precept for Social Care	1%	2%
General increase	1.99%	2.99%
Total % increase/decrease in Relevant Basic amount of Council Tax	2.99%	4.99%

As can be seen from the above table, the “relevant basic amount of council tax” has increased by 4.99% but this includes 2% precept for Social Care leaving a 2.99% general increase. Consequently, there is no obligation to hold a referendum to approve the recommendations for council tax setting.

**CAPITAL BUDGET**

The Capital Programme is provided towards the end of this book. This indicates how the Council will allocate, finance and manage the delivery of investment to secure its long-term strategy for growth and development in the borough. It shows how the Council’s capital investment will be used to secure more efficient and effective services for residents, but it is also highly aspirational, and sets out the case for greater innovation in developing internal approaches to investment funding and attracting increasing amounts of external funding.

The programme considers not just the Council’s capital spending plans, but also the way growth can be supported through the Council’s strategy. There will be a constant flow of projects being completed as well as new projects entering the programme, all designed to achieve our investment priorities. This four-year rolling investment plan provides certainty for financial and resource planning. This is particularly critical for the largest transformational projects, such as our Council led housing delivery aspirations with long lead in and delivery periods

The recommended capital programme comprises £153,418 million in 2022/23, £137,007 million in 2023/24, £87,004 million in 2024/25, £71,171 million in 2025/26 and £84,301 million in future years. The total approved programme is £532,901 million.

	Gross Exp 2023/24	Gross Income 2023/24	Net Budget 2023/24
	£	£	£
<b>Chief Executive Directorate</b>	256,700	(256,700)	0
<b>Deputy Chief Executive Directorate</b>			
Change Customer Strategy and Digital Channels	14,918,100	(8,227,300)	6,690,800
Climate and Behaviour Change	709,900	(13,400)	696,500
Communications and Strategy	3,462,800	(3,313,700)	149,100
Deputy Chief Executive Division	3,078,100	(3,178,600)	(100,500)
People Organisation Development and Business Support	8,996,588	(8,996,188)	400
Strategy Insight and Communities	2,560,600	(2,332,400)	228,200
Technology	6,804,600	(5,336,800)	1,467,800
	40,530,688	(31,398,388)	9,132,300
<b>Corporate Expenditure</b>	18,283,000	(99,700)	18,183,300
Total Corporate Expenditure	18,283,000	(99,700)	18,183,300
<b>Finance and Governance Directorate</b>			
Financial Services	4,495,100	(4,521,200)	(26,100)
Governance and Law	7,815,500	(6,389,200)	1,426,300
Internal Audit and Anti Fraud Division	1,746,800	(1,756,600)	(9,800)
Return on Investment	4,561,300	(4,055,600)	505,700
Revenues and Benefits	194,247,200	(189,680,500)	4,566,700
Strategic Director of Finance and Governance Division	297,800	(298,500)	(700)
Treasury and Pensions	1,166,600	(1,030,100)	136,500
Total Finance & Governance Directorate	214,330,300	(207,731,700)	6,598,600
<b>People Directorate</b>			
Adult Social Care	111,590,600	(39,475,200)	72,115,400
Childrens Social Care	48,900,300	(7,566,400)	41,333,900
Dedicated Schools Budget	195,096,000	0	195,096,000
Early Help	7,159,200	(4,390,900)	2,768,300
Education	3,829,200	(2,475,000)	1,354,200
Public Health Other	568,100	(253,100)	315,000
Public Health Ringfenced	17,197,400	(237,300)	16,960,100
School Support	18,429,900	(1,061,000)	17,368,900
SEND Services Division	10,889,700	(3,194,100)	7,695,600
Strategic Director of People Division	2,851,900	(3,922,400)	(1,070,500)
Waltham Forest Traded Services	10,265,500	(7,370,700)	2,894,800
Total Families Directorate	426,777,800	(69,946,100)	356,831,700
<b>Place Directorate</b>			
Culture and Destination	3,924,200	(1,736,500)	2,187,700
Neighbourhoods	69,283,600	(44,891,600)	24,392,000
Property and Delivery	34,904,135	(29,315,235)	5,588,900
Regeneration, Planning and Delivery	15,568,700	(10,569,400)	4,999,300
Regulatory and Contingency Planning	9,537,500	(7,409,500)	2,128,000
Strategic Director of Place	211,600	(48,600)	163,000
Housing General Fund	31,746,500	(22,337,100)	9,409,400
Housing Revenue Account	62,083,600	(62,083,600)	0
Total Place Directorate	227,259,835	(178,391,535)	48,868,300
<b>DIRECTORATE &amp; SERVICE TOTAL</b>	<b>927,438,323</b>	<b>(487,824,123)</b>	439,614,200
Contingency (including inflation)	40,214,200	0	40,214,200
<b>DIRECTORATE &amp; SERVICE TOTAL INCL CONTGY</b>	<b>967,652,523</b>	<b>(487,824,123)</b>	<b>479,828,400</b>

	<b>Gross Exp 2023/24</b>	<b>Gross Income 2023/24</b>	<b>Net Budget 2023/24</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Financing and Investment Income & Expenditure	14,825,700	(10,596,300)	4,229,400
Proper charges to the General Fund	5,511,500	0	5,511,500
Reversal of capital charges	0	(33,648,400)	(33,648,400)
Other accounting adjustments	521,100	0	521,100
Total Interest and Capital Charges	20,858,300	(44,244,700)	(23,386,400)
Contribution to/(from) revenue grant reserves	564,700	(8,168,000)	(7,603,300)
<b>SUB TOTAL AMOUNT REQUIRED</b>	<b>989,075,523</b>	<b>(540,236,823)</b>	<b>448,838,700</b>
(Surplus)/deficit on the Collection Fund	58,800	(2,748,200)	(2,689,400)
DEDUCT:			
Revenue Support Grant	0	(21,772,400)	(21,772,400)
New Homes Bonus Grant	0	(1,243,400)	(1,243,400)
Public Health Grant	0	(17,002,000)	(17,002,000)
Dedicated Schools Grant	0	(188,359,000)	(188,359,000)
Pupil Premium	0	(6,737,000)	(6,737,000)
NNDR Local share	0	(28,379,000)	(28,379,000)
NNDR Top Up	0	(53,958,200)	(53,958,200)
Other Government Grants	0	(8,982,100)	(8,982,100)
<b>RELEVANT BASIC AMOUNT OF COUNCIL TAX</b>	<b>989,134,323</b>	<b>(869,418,123)</b>	<b>119,716,200</b>
<b>Levies/contributions counting as Waltham Forest expenditure</b>			
Environment Agency	189,500	0	189,500
Lee Valley Regional Park Authority	195,300	0	195,300
London Pension Fund Authority	238,200	0	238,200
North London Waste Authority	9,570,000	0	9,570,000
<b>SUB TOTAL LEVIES</b>	<b>10,193,000</b>	<b>0</b>	<b>10,193,000</b>
<b>BASIC AMOUNT OF COUNCIL TAX (BAND D)</b>	<b>999,327,323</b>	<b>(869,418,123)</b>	<b>129,909,200</b>

	Original 2022/23 £	Current 2022/23 £	Original 2023/24 £
<b>COLLECTION FUND BUDGET - COUNCIL TAX</b>			
<b>OPENING BALANCE (Surplus)/Deficit</b>	(2,866,805)	(3,135,737)	(3,452,176)
<b>EXPENDITURE</b>			
Precepts on the Collection Fund:			
London Borough of Waltham Forest	121,409,300	121,409,300	129,909,200
Greater London Authority	31,099,355	31,099,355	34,783,500
	<b>152,508,655</b>	<b>152,508,655</b>	<b>164,692,700</b>
Prior Year Surplus paid to Preceptors	2,866,805	2,866,805	3,452,176
Council Tax Provision for Bad Debts	3,910,445	1,508,325	4,222,900
<b>TOTAL EXPENDITURE</b>	<b>159,285,905</b>	<b>156,883,785</b>	<b>172,367,776</b>
<b>INCOME</b>			
Council Tax	156,419,100	157,200,224	168,915,600
<b>TOTAL INCOME</b>	<b>156,419,100</b>	<b>157,200,224</b>	<b>168,915,600</b>
<b>CLOSING BALANCE (Surplus)/Deficit</b>	<b>0</b>	<b>(3,452,176)</b>	<b>0</b>
<b>STATISTICS:</b>			
Council Tax Base (adjusted)	78,615		80,121
Standard Band D Council Tax	1,939.94		2,055.55

	Original 2022/23 £	Current 2022/23 £	Original 2023/24 £
<b>COLLECTION FUND BUDGET - BUSINESS RATES</b>			
<b>OPENING BALANCE (Surplus)/Deficit</b>	16,164,124	15,791,490	195,121
<b>EXPENDITURE</b>			
Precepts on the Collection Fund:			
London Borough of Waltham Forest	16,999,123	16,999,123	18,212,914
Greater London Authority	20,965,585	20,965,585	22,462,594
Central Government	18,699,034	18,699,034	20,034,206
	<b>56,663,742</b>	<b>56,663,742</b>	<b>60,709,714</b>
Prior Year (Deficit) recovered from Preceptors	(16,164,124)	(16,164,124)	(195,121)
NNDR Provision for Bad Debts/Appeals	2,824,663	(1,701,601)	3,826,000
<b>TOTAL EXPENDITURE</b>	<b>43,324,281</b>	<b>38,798,017</b>	<b>64,340,593</b>
<b>INCOME</b>			
National Non Domestic Rates - Net Yield	60,595,307	54,394,386	60,709,714
<b>TOTAL INCOME</b>	<b>60,595,307</b>	<b>54,394,386</b>	<b>64,535,714</b>
Spreading adjustment at 31 March 2022	1,106,902	0	0
<b>CLOSING BALANCE (Surplus)/Deficit</b>	<b>0</b>	<b>195,121</b>	<b>0</b>

<b>Reconciliation of Gross Budget from 2022-23 to 2023-24</b>		
	<b>£'000</b>	<b>£'000</b>
<b>2022-23 Gross Budget</b>		<b>412,389</b>
<b>Inflation</b>		
Additional Pay Inflation for 2022-23 over amount budgeted	4,488	
Additional Contract Inflation for 2022-23 over amount budgeted	2,280	
Pay Inflation for 2023-24	5,504	
Contract Inflation for 2023-24	4,740	
Energy Inflation	2,000	
Inflation on Fees and charges	<b>(1,084)</b>	
		<b>17,928</b>
<b>Growth</b>		
Service Growth	3,721	
Interest and capital finance	1,000	
Demand Led Growth	5,290	
Social Care Growth	8,895	
Schools Growth	10,035	
		<b>28,941</b>
<b>Savings</b>		
One off saving on concessionary fares (low passenger numbers)	<b>(2,900)</b>	
Removal of National Insurance Levy	<b>(1,005)</b>	
Efficiency Savings	<b>(6,746)</b>	
		<b>(10,651)</b>
<b>Change in Transfers to/from earmarked Reserves</b>		<b>481</b>
<b>2023-24 Gross Budget</b>		<b>449,088</b>

COST ELEMENT	ORACLE SUBJECTIVE	ANNUAL BUDGET		
		CONTINGENCY ESTIMATE - 1013	2022/23 ORIGINAL ESTIMATE £	2023/24 ORIGINAL ESTIMATE £
		<b>SUBJECTIVE ANALYSIS</b>		
		<b>EMPLOYEES</b>		
401001	611110	Staffing costs - pay award (to be allocated)	4,775,600	5,715,900
		<b>PREMISES</b>		
402041	621240	R&M Service	512,000	512,000
402041	621240	Asbestos / Fire Surveys	100,000	100,000
402321	658150	Demographic pressures (to be allocated)	2,110,400	6,850,800
402321	658150	Wetlands	350,000	350,000
402400	623160	National Business Rates	429,300	429,300
		<b>SUPPLIES AND SERVICES</b>		
404050	641190	Other contingency	1,712,200	2,386,800
404050	641190	Social Care Growth (held centrally, to be allocated)	0	6,145,000
404050	641190	Service Growth per MTFs (to be allocated)	1,336,000	2,551,000
404510	644270	Tax Base Demand	285,000	285,000
404550	724110	Inflation held back (to be allocated)	3,477,500	9,884,000
404622	644180	Leader Priorities (to be allocated)	598,000	598,000
404900	648110	Partnership schemes (Leisure)	900,000	900,000
		<b>OTHER</b>		
405005	659110	Children & Families (to be allocated)	2,000,000	2,000,000
405012	658307	Children & Families remand cases (to be allocated)	500,000	500,000
405022	659150	TfL Concessionary Fares	3,754,100	854,100
409491	571200	Budget reductions (to be allocated)	152,300	152,300
		<b>TOTAL</b>	<b>22,992,400</b>	<b>40,214,200</b>
		<b>TOTAL EXCLUDING ITEMS TO BE ALLOCATED</b>	<b>1,712,200</b>	<b>2,386,800</b>

## INTEREST AND CAPITAL CHARGES

	2021/22 Actual	2022/23 Current	2023/24 Original Estimate
	£	£	£
<b>COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT</b>			
<b>Financing and Investment Income and Expenditure</b>			
External Interest Payable	11,194,343	13,205,600	14,155,600
Operating Expenses	0	0	0
PFI Contingent Rentals	1,132,481	0	0
PFI Finance Lease Interest	3,201,353	0	0
Investment Properties	170,584	0	0
Main Banking Service	10		
Rent - Investment Properties	(432,479)	(190,000)	(190,000)
Finance Lease Interest Payable	330,992	331,300	331,300
Finance Lease Contingent Rentals	918,578	338,800	338,800
Item 8 (HRA)	8,797,968		
Fees and Charges	(118,332)		
External Interest Receivable	(842,636)	(248,200)	(671,200)
Finance Lease Interest Receivable	(254,016)	(254,200)	(254,200)
Finance Lease Contingent Rentals Receivable	(315,271)	(107,600)	(107,600)
Contribution from HRA	(16,763,580)	(9,373,300)	(9,373,300)
Movement in Fair Value of Investment Properties	(628,304)	0	0
FRS17 Interest	31,448,700	0	0
FRS17 Return on Asset	(17,077,100)	0	0
	<u>20,763,291</u>	<u>3,702,400</u>	<u>4,229,400</u>

## MOVEMENT IN RESERVES STATEMENT

### Proper Charges to the General Fund

Direct Revenue Funding of Capital	4,535,782	0	0
Minimum Revenue Provision	3,633,165	5,511,300	5,511,300
Minimum Revenue Provision - PFI	2,877,853	0	0
Minimum Revenue Provision - Finance Leases	334	200	200
	<u>11,047,135</u>	<u>5,511,500</u>	<u>5,511,500</u>

### Reversal of Capital Charges

Reverse Movement in Fair Value of Investment Properties	628,304	0	0
Reversal of Depreciation	(28,048,300)	(33,648,400)	(33,648,400)
Reverse Gain/(Loss) on Asset Disposal	11,448,283	0	0
Reversal of Impairment Loss	(24,734,558)	0	0
	<u>(40,706,271)</u>	<u>(33,648,400)</u>	<u>(33,648,400)</u>

### Other Accounting Adjustments

Premiums Written Out from FI A/c	544,569	521,100	521,100
Other Adjustments	(15,030,159)	0	0
	<u>(14,485,590)</u>	<u>521,100</u>	<u>521,100</u>

## TOTAL

<b>(23,381,435)</b>	<b>(23,913,400)</b>	<b>(23,386,400)</b>
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The 2021/22 Actuals include some year end technical adjustments

The 2023/24 budget figures are collated on a new financial system and may be presented in different categories

Capital charges include any gain or loss on the disposal of non-current assets, depreciation and impairments. To ensure that these have a neutral effect on the Council's General Fund, they are reversed 'below the line' in the Movement in Reserves Statement (MiRS).

Interest items include External Interest Payable on outstanding debt and External Interest Receivable on investments. Some of the external interest payable is chargeable to the Housing Revenue Account (HRA) and the HRA's contribution is shown as a credit to the General Fund.

Local authorities are required by statute to make a Minimum Revenue Provision (MRP) in their General Fund for the repayment of their capital financing and this provision is also shown in the MiRS.

Revenue Expenditure Funded from Capital Under Statute (REFFCUS) is charged to services and reversed out through the Movement in Reserves Statement so that it can be financed from capital resources.



PROVISIONS, RESERVES AND BALANCES		2022/23			2023/24	
		Actual	Projected	Projected	Projected	Projected
		1st April 2022	movement 2022/23	Balance 31st March 2023	movement 2023/24	Balance 31st March 2024
		£	£	£	£	£
<b>Central Reserves</b>						
320026	Municipal Election	375,200	0	375,200	0	375,200
320036	Revenues & Benefits	10,140,300	0	10,140,300	(1,282,000)	8,858,300
320041	Budget Strategy	17,482,400	(2,982,300)	14,500,100	(3,344,000)	11,156,100
320062	Tax Base Fluctuation	21,182,200	(5,000,000)	16,182,200	(6,886,000)	9,296,200
320446	Priorities Fund	1,271,800	0	1,271,800	0	1,271,800
320485	Growth Fund	789,800	(200,000)	589,800	(350,000)	239,800
320486	Hardship Fund	1,186,400	(218,300)	968,100	(968,100)	0
320494	Priorities Impact Fund	4,550,100	(4,550,100)	0	0	0
320495	Schools Financial Support	404,800	119,900	524,700	0	524,700
320497	Investment Budget Strategy	(690,300)	4,080,700	3,390,400	(2,137,800)	1,252,600
320502	Corporate Retain DSG	120,000	(120,000)	0	0	0
320510	MRP equalisation reserve	765,500	(765,500)	0	0	0
320511	Business Rate Pool reserve	712,800	(712,800)	0	0	0
320512	Investment properties surplus	317,200	(317,200)	0	0	0
320513	Levies Equalisation Reserve	5,678,900	261,800	5,940,700	375,800	6,316,500
320523	Funding risk reserve	359,000	(359,000)	0	0	0
320528	External Audit Fees	74,700	0	74,700	0	74,700
<b>Central Reserves total</b>		<b>64,720,800</b>	<b>(10,762,800)</b>	<b>53,958,000</b>	<b>(14,592,100)</b>	<b>39,365,900</b>
<b>Directorate Reserves:-</b>						
<b>Deputy Chief Executive Directorate</b>						
320010	Ward Forums	268,300	(38,000)	230,300	0	230,300
320406	Climate Change	15,800	(15,800)	0	0	0
320479	Volunteer Programme	93,600	(59,000)	34,600	(34,600)	0
320493	ICT Public WiFi	39,500	0	39,500	0	39,500
320496	HR Health Related Expenditure	37,300	(37,300)	0	0	0
320517	Leytonstone Library Donations	10,000	(10,000)	0	(10,000)	(10,000)
<b>Deputy Chief Executive total</b>		<b>464,500</b>	<b>(160,100)</b>	<b>304,400</b>	<b>(44,600)</b>	<b>259,800</b>
<b>Place Directorate</b>						
320004	Street Trading	250,500	110,000	360,500	0	360,500
320477	Arts Development	32,600	0	32,600	0	32,600
320093	S38 & S278 Agreements	1,347,800	105,700	1,453,500	(300,000)	1,153,500
320430	Leisure Contract	838,400	0	838,400	0	838,400
320448	Parking	374,000	0	374,000	(374,000)	0
320450	CPZ Programme	398,500	0	398,500	(200,000)	198,500
320489	Selective Licensing	205,400	(205,000)	400	0	400
320504	Boc Regeneration & Growth Legacy - Reserves	370,800	0	370,800	0	370,800
320506	Highways Obligation to Borough of Culture Res	76,800	(76,800)	0	0	0
320509	Borough of Culture Funding	7,500	0	7,500	(7,500)	0
320524	Ching Culvert	183,600	(10,000)	173,600	(10,000)	163,600
320007	Building Regulations *	114,400	0	114,400	0	114,400
320011	Regeneration Reserve	16,000	(16,000)	0	0	0
320042	UDP/Local Development	66,900	0	66,900	0	66,900
320094	Blackhorse Lane	132,500	0	132,500	0	132,500
320405	Planning Delivery	269,400	0	269,400	0	269,400
320433	Land Charges	147,800	0	147,800	0	147,800
320470	EN - Property - Reserves	30,100	(30,100)	0	0	0
320481	HEAT Networks Delivery Unit	30,400	0	30,400	0	30,400
320490	Local Community Infrastructure Levy	285,300	0	285,300	0	285,300
	Schools PFI**	1,046,071	0	1,046,071	0	1,046,071
320427	Salix Energy Financing Fund	1,314,300	0	1,314,300	303,500	1,617,800
320462	Corporate Solar Panel FiT Income	144,600	0	144,600	0	144,600
<b>Place Directorate total</b>		<b>7,683,671</b>	<b>(122,200)</b>	<b>7,561,471</b>	<b>(588,000)</b>	<b>6,973,471</b>

		Actual	Projected	Projected	Projected	Projected
		1st April 2022	movement 2022/23	Balance 31st March 2023	movement 2023/24	Balance 31st March 2024
		£	£	£	£	£
	<b>People Directorate - Childrens Services</b>					
320437	CH -School Kitchen Reserve	424,800	(424,800)	0	0	0
320085	Remand Placements	85,000	(85,000)	0	0	0
320097	Community Safety Issues - Reserves	9,400	(9,000)	400	0	400
320466	2 Year Old Fund	136,500	(136,500)	0	0	0
	<b>Peoples - Childrens Services total</b>	<b>655,700</b>	<b>(655,300)</b>	<b>400</b>	<b>0</b>	<b>400</b>
	<b>Finance &amp; Governance</b>					
320027	Audit & Investigations	182,700	(13,000)	169,700	(13,000)	156,700
320475	Discretionary Housing Payments	773,500	(200,000)	573,500	(200,000)	373,500
320482	Risk Management	35,100	(35,100)	0	0	0
320488	FIDAS/Procurement	64,300	0	64,300	(64,000)	300
320491	Financial Exercise	2,619,800	(153,000)	2,466,800	(60,000)	2,406,800
320521	Legal and Governance	150,000	(75,000)	75,000	(75,000)	0
320522	Finance & ROI	979,800	(480,000)	499,800	(200,000)	299,800
	<b>Finance &amp; Governance total</b>	<b>4,805,200</b>	<b>(956,100)</b>	<b>3,849,100</b>	<b>(612,000)</b>	<b>3,237,100</b>
	<b>TOTAL GF EARMARKED RESERVES</b>	<b>78,329,871</b>	<b>(12,656,500)</b>	<b>65,673,371</b>	<b>(15,836,700)</b>	<b>49,836,671</b>
320100	Capital Reserve	1,930,000	(1,930,000)	0	0	0
320110	HRA - Rent Deficit - Reserve	956,300	(956,300)	0	0	0
320112	HRA Digital	735,500	(367,500)	368,000	(367,500)	500
	<b>HRA Reserves</b>	<b>3,621,800</b>	<b>(3,253,800)</b>	<b>368,000</b>	<b>(367,500)</b>	<b>500</b>
	<b>Schools Revenue Reserves**</b>	<b>9,758,029</b>	<b>(1,756,445)</b>	<b>8,001,584</b>	<b>(1,440,285)</b>	<b>6,561,299</b>
	<b>GRANT RELATED RESERVES REVENUE</b>					
320626	Growth Area Fund	60,800	(30,000)	30,800	(30,800)	0
320633	Tenancy Fraud	26,700	(19,000)	7,700	(7,700)	0
320642	SFA Employer/Le	241,500	0	241,500	0	241,500
320647	Local Housing	20,100	0	20,100	0	20,100
320648	Income Support	23,100	0	23,100	0	23,100
320649	Atlas Grant	600	0	600	0	600
320653	Neighbourhood Planning Front Runner Grants	63,800	(40,000)	23,800	(23,800)	0
320656	Council Tax Localisation Grant	568,400	(568,000)	400	0	400
320658	Sport England	33,100	(17,000)	16,100	(16,000)	100
320660	NHS Healthy Living	9,600	0	9,600	0	9,600
320662	CTax - Social Fund	916,100	(200,000)	716,100	(200,000)	516,100
320663	DWP Individual Electoral Registration	76,600	(76,600)	0	0	0
320664	DWP HB Transition Funding	296,500	0	296,500	(100,000)	196,500
320665	DH Public Health	3,467,400	0	3,467,400	0	3,467,400
320667	DEFRA - Air Quality	10,900	0	10,900	0	10,900
320671	DWP Additional Transitional Funding	695,600	(150,000)	545,600	(150,000)	395,600
320673	DWP FERIS	353,800	(100,000)	253,800	(200,000)	53,800
320674	London Childcare	78,600	(78,600)	0	0	0
320676	Adoption Reform	128,100	(128,000)	100	0	100
320677	ESF Lottery	100,000	0	100,000	0	100,000
320679	DEFRA - Flood	108,600	(80,000)	28,600	(28,600)	0
320680	MOPAC Reserve	249,100	0	249,100	0	249,100
320681	One Public Estate	302,300	0	302,300	(302,000)	300
320685	MHCLG - Connecting Communities	522,000	(522,000)	0	0	0
320688	MHCLG Pocket Parks	75,300	0	75,300	0	75,300
320689	NAAS early adopters reserve	22,300	(22,000)	300	0	300
320690	Social Workforce Development Reserve	197,700	0	197,700	0	197,700
320691	DCLG - CMF UASCs Reserve	14,300	(14,000)	300	0	300
320693	GF Homelessness Grants - Earmarked Reserves	2,637,800	2,610,400	5,248,200	0	5,248,200
320694	GF Rough Sleeping Grants - Earmarked Reserves	585,100	316,500	901,600	0	901,600
320696	Covid-19 Unallocated	9,680,500	(8,403,100)	1,277,400	(90,000)	1,187,400
320697	HG - Switchboard Studio - Reserve	35,900	0	35,900	0	35,900
320701	Troubled Families grant reserve	229,900	0	229,900	0	229,900
320704	DFE Innovation grant reserve	6,600	0	6,600	0	6,600
320705	DFE School Improvement Brokering grant reserve	312,000	(100,000)	212,000	0	212,000
320707	DFE Extension of Virtual Head role grant reserve	206,600	0	206,600	0	206,600
320708	GLA-Greener City Fund Leyton Jubilee	12,300	0	12,300	0	12,300
320709	HLF-Great Places Project	84,500	0	84,500	0	84,500
320712	Controlling Migration Fund	177,800	0	177,800	0	177,800
320714	DFE London Recovery Fund Reserve	210,400	(210,400)	0	0	0
320715	Your Choice Grant	200,000	(200,000)	0	0	0
	<b>TOTAL REVENUE GRANT RESERVES</b>	<b>23,042,300</b>	<b>(8,031,800)</b>	<b>15,010,500</b>	<b>(1,148,900)</b>	<b>13,861,600</b>
	<b>OVERALL TOTAL REVENUE RESERVES</b>	<b>114,752,000</b>	<b>(25,698,545)</b>	<b>89,053,454</b>	<b>(18,793,385)</b>	<b>70,260,069</b>

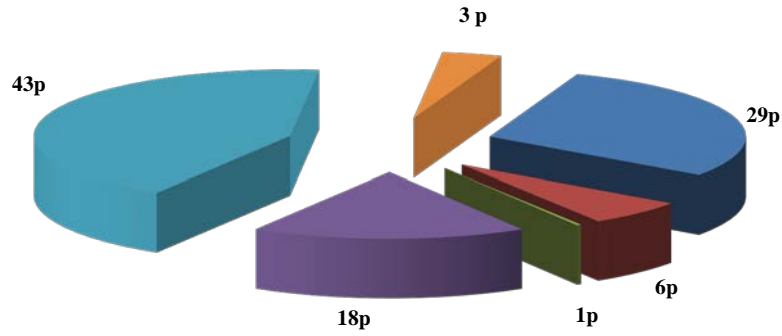
		<b>Actual</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>
		<b>1st April 2022</b>	<b>movement</b>	<b>Balance 31st</b>	<b>movement</b>	<b>Balance 31st</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	<b>PROVISIONS</b>					
210168	Insurance Provision	5,667,100	(1,000,000)	4,667,100	(1,000,000)	3,667,100
210177	Third Party Claims	3,975,000	(3,975,000)	0	0	0
210181	Termination Pay	24,200	0	24,200	0	24,200
210183	FI - NNDR Appeals - Provision	2,062,100	(838,400)	1,223,700	(1,223,700)	0
210184	Housing	3,900,000	(3,900,000)	0	0	0
210185	Amey Contract	0	0	0	0	0
210186	Term Time Officers	4,781,400	(143,600)	4,637,800	(4,637,800)	0
210402	Housing	0	250,000	250,000	0	250,000
210403	Breakfast Club	815,100	(815,100)	0	0	0
	<b>TOTAL PROVISIONS</b>	<b>21,224,900</b>	<b>(10,422,100)</b>	<b>10,802,800</b>	<b>(6,861,500)</b>	<b>3,941,300</b>
	<b>WORKING BALANCES</b>					
330100	<b>GENERAL FUND</b>	14,932,842	0	14,932,842	0	14,932,842
330500	<b>HOUSING REVENUE ACCOUNT</b>	5,479,700	0	5,479,700	0	5,479,700
	** Includes Audit Adjustment of £6.7m required for 2019/20 Accounts					

**LONDON BOROUGH OF WALTHAM FOREST - COUNCIL TAX HISTORY**

	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
<b>Expenditure LBWF</b>	<b>362,025</b>	<b>355,907</b>	<b>395,871</b>	<b>382,812</b>	<b>394,531</b>	<b>405,825</b>	<b>423,115</b>	<b>459,281</b>
<b>Total Exchequer support</b>	<b>(255,422)</b>	<b>(242,118)</b>	<b>(250,931)</b>	<b>(242,920)</b>	<b>(256,954)</b>	<b>(280,061)</b>	<b>(287,149)</b>	<b>(308,470)</b>
as a %	70.6%	68.0%	63.4%	63.5%	65.1%	69.0%	67.9%	67.2%
Business Rate Retention	(17,054)	(18,901)	(42,703)	(34,037)	(23,801)	(18,932)	(16,999)	(18,213)
To be raised locally	89,549	94,888	102,237	105,855	113,776	106,832	118,966	132,598
Collection Fund (surplus)/deficit	(3,421)	(2,104)	(3,424)	(1,358)	(3,486)	8,182	2,443	(2,689)
<b>Met from Council Tax</b>	<b>86,128</b>	<b>92,784</b>	<b>98,813</b>	<b>104,497</b>	<b>110,290</b>	<b>115,014</b>	<b>121,409</b>	<b>129,909</b>
Council Tax Base	* 71,882 *	* 73,757 *	* 74,816 *	* 76,084 *	* 77,221 *	76701	78,615	80,121
<b>** LBWF Council Tax at band D</b>	<b>£ 1,198.18</b>	<b>£ 1,257.97</b>	<b>£ 1,320.74</b>	<b>£ 1,373.43</b>	<b>£ 1,428.24</b>	<b>£ 1,499.51</b>	<b>£ 1,544.35</b>	<b>£ 1,621.41</b>
<b>LBWF increase</b>	<b>3.99%</b>	<b>4.99%</b>	<b>4.99%</b>	<b>3.99%</b>	<b>3.99%</b>	<b>4.99%</b>	<b>2.99%</b>	<b>4.99%</b>
Greater London Authority	£ 276.00	£ 280.02	£ 294.23	£ 320.51	£ 332.07	£ 363.66	£ 395.59	£ 434.14
<b>Total Council Tax at band D</b>	<b>£ 1,474.18</b>	<b>£ 1,537.99</b>	<b>£ 1,614.97</b>	<b>£ 1,693.94</b>	<b>£ 1,760.31</b>	<b>£ 1,863.17</b>	<b>£ 1,939.94</b>	<b>£ 2,055.55</b>
Overall increase	1.86%	4.33%	5.01%	4.89%	3.92%	5.84%	4.12%	5.96%
Ratio of expenditure to every £1 of Council Tax	4.04	3.75	3.87	3.62	3.47	3.80	3.56	3.46
Social Care Precept	£ 23.04	£ 58.99	£ 84.15	£ 97.36	£ 124.83	£ 167.68	£ 182.68	£ 213.57

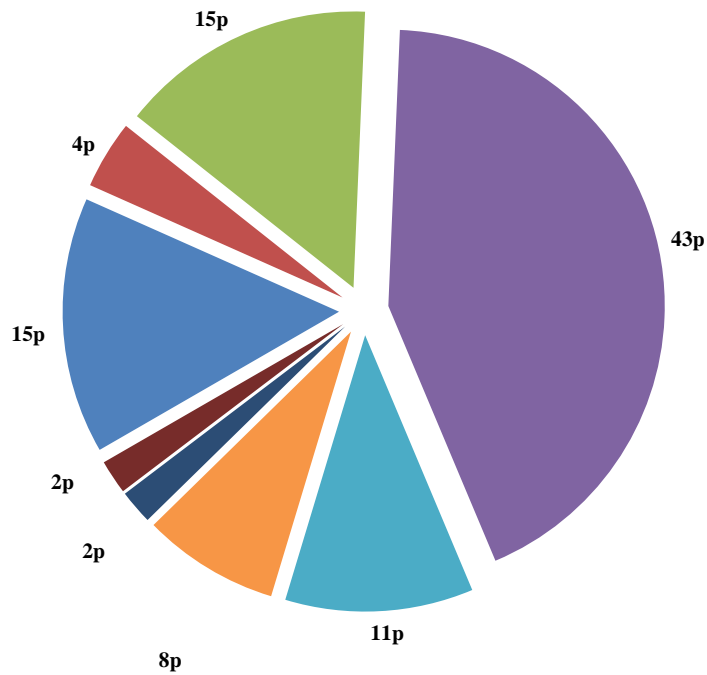
\*\* includes Social Care Precept

### Where each pound comes from:



■ Council Tax 
 ■ NNDR 
 ■ New Homes Bonus Grant 
 ■ Government Grants 
 ■ DSG 
 ■ Public Health

### Where each pound is spent:



■ People - Adults 
 ■ People - Public Health 
 ■ People - Children's Services  
■ DSG 
 ■ Place 
 ■ Corporate Expenditure \*  
■ Deputy Chief Executive 
 ■ Finance and Governance

<b>ANNUAL BUDGET - STAFFING PAY</b>			
<b>LONDON BOROUGH OF WALTHAM FOREST ANALYSIS OF STAFFING</b>	<b>2022/23 ESTABLISHMENT NUMBERS FTE</b>	<b>2022/23 CURRENT £</b>	<b>2023/24 ORIGINAL ESTIMATE £</b>
<b>CHIEF EXECUTIVE</b>			
Chief Executive Directorate	1	254,500	253,200
	<b>1</b>	<b>254,500</b>	<b>253,200</b>
<b>PEOPLE</b>			
Strategic Director of People Division	2	183,700	210,900
Childrens Social Care	305	18,995,000	18,752,500
Education	35	2,225,900	2,143,900
School Support	0	-	0
Early Help	37	2,136,800	1,975,800
Adult Social Care	402	19,676,000	19,304,600
Public Health Ringfenced	25	1,530,900	1,688,800
Public Health Other	10	276,100	245,200
Waltham Forest Traded Services	143	6,241,100	5,046,600
SEND Services Division	56	3,428,600	3,157,700
Schools REFFCUS Division	0	-	0
	<b>1,014</b>	<b>54,694,100</b>	<b>52,526,000</b>
<b>PLACE</b>			
Strategic Director of Place Division	1	215,600	210,900
Director Regeneration and Growth Division	2	239,400	218,800
Planning Development and Building Control	25	2,230,200	2,051,100
Director Inward Investment Division	2	144,200	130,400
Housing Strategy Division	2	909,000	-
Property and Delivery	1	146,900	146,000
Commercial Property Investment	27	1,375,800	1,712,800
Capital Strategy	14	730,200	807,100
Capital Delivery	28	2,164,500	2,154,100
Area Regeneration Delivery	24	1,420,600	1,639,400
Culture and Heritage	32	1,448,600	1,612,400
Director Employment Business and Skills	73	4,913,700	4,244,500
Major Projects Division	7	485,300	483,000
Neighbourhoods	150	8,425,600	8,041,000
Regulatory and Contingency Planning Division	105	6,386,500	5,568,400
Housing General Fund	77	6,078,700	4,083,800
Place and Design	21	1,004,200	1,407,300
Destinations Division	2	309,900	309,500
Housing Revenue Account	264	9,306,100	13,903,200
	<b>856</b>	<b>47,935,000</b>	<b>48,723,700</b>
<b>FINANCE &amp; GOVERNANCE</b>			
Strategic Director of Finance and Governance Division	1	190,700	182,100
Financial Services	61	3,680,000	3,769,300
Internal Audit and Anti Fraud Division	22	1,145,000	1,141,200
Revenues and Benefits	104	5,144,000	4,841,300
Treasury and Pensions	9	517,900	532,800
Governance and Law	101	5,370,900	5,821,100
Return on Investment	49	3,508,700	3,096,200
	<b>347</b>	<b>19,557,200</b>	<b>19,384,000</b>
<b>DEPUTY CHIEF EXECUTIVE</b>			
Deputy Chief Executive Division	3	475,400	422,000
Communications and Strategy	61	2,441,900	3,129,100
Technology	44	2,426,500	2,692,400
People Organisation Development and Business Support	221	6,897,000	7,853,700
Change Customer Strategy and Digital Channels	197	8,799,400	8,338,100
Strategy Insight and Communities	47	2,631,900	2,410,800
Climate and Behaviour Change	10	137,900	709,900
	<b>581</b>	<b>23,810,000</b>	<b>25,556,000</b>
<b>TOTAL NON-SCHOOL STAFF</b>	<b>2,800</b>	<b>146,250,800</b>	<b>146,442,900</b>
Dedicated Schools Budget	2,357	193,602,400	193,602,400
<b>GRAND TOTAL</b>	<b>5,157</b>	<b>339,853,200</b>	<b>340,045,300</b>

**STATISTICAL INFORMATION**  
**People's Statistical Information**

Description		2021/22 Actual	2022/23 Updated Projected	2023/24 Original Projected
<b>Residential Homes</b>	Older Persons In-House residential care	3	3	3
<b>Average Annual Placements</b>	Adults Residential & Nursing	641	645	660
	Adults Supported Living	524	544	550
	Adults Day Care	185	239	240
	Adults Home Care	1444	1523	1550
	Adults Direct Payments (all groups)	654	660	660
<b>Schools</b>	Nursery	3	3	3
	Infant	2	2	2
	Junior	1	1	1
	Primary	26	26	26
	Secondary	7	7	7
	Special	1	1	1
	Academies	34	34	34
	All through	1	1	1
	Pupil Referral Unit	3	3	3
<b>Pupils</b>	Nursery	227	250	250
	Infant	461	447	447
	Junior	187	141	141
	Primary	12,201	11,819	11,819
	Secondary	6,787	7,072	7,072
	Special	46	51	51
	Academies	21,192	21,258	21,258
	All through	1,267	1,214	1,214
	Pupil Referral Unit	76	56	56
	<b>Total Pupils</b>	<b>42,444</b>	<b>42,308</b>	<b>42,308</b>
<b>Children's Centres</b>	Hubs	4	4	4
<b>Average Annual Placements</b>	Residential	27	31	30
	P & V Fostering	124	102	104
	In House	64	77	74
	Connected Persons Fostering	59	52	50
	Semi Independent 16-18	28	39	27
	<b>Average Total Looked After Children</b>	<b>302</b>	<b>301</b>	<b>285</b>
	Supported Lodgings <18	39	29	26
	P & V Fostering <18	8	8	9
	Semi Independent 18+	94	93	106
	Centrepoint	15	15	15
	Child Arrangements	14	11	10
	Special Guardianship	166	163	159
	Adoption Orders	39	32	30
	<b>Average Other Alternative Homes</b>	<b>375</b>	<b>351</b>	<b>355</b>
	<b>Average Total placements</b>	<b>677</b>	<b>652</b>	<b>640</b>
	<b>Average Asylum seekers (incl above)</b>	<b>108</b>	<b>112</b>	<b>107</b>
<b>Pupil Meals</b>	Primary/Nursery/Special Schools	1,808,116	1,881,540	1,922,003
	Secondary Schools	355,740	485,745	493,127
	Staff Meals	44,799	22,821	23,312
	<b>Total Schools</b>	<b>2,208,655</b>	<b>2,390,106</b>	<b>2,438,442</b>
	Number of Feeding Days	190	186	190
	Meals per day	11,625	12,833	12,833

**Place Statistical Information**

Description		2021/22 Actual	2022/23 Updated Projected	2023/24 Original Projected
<b>Parks &amp; Open Spaces</b>	Number	95	95	95
	Total Area (Hectares)	192	192	192
<b>Sports and Leisure</b>	Leisure Centres	6	6	6
<b>Cemeteries</b>		2	2	2
<b>Allotments</b>	Council owned and managed	19	19	19
	Council owned, non-council managed	8	8	8
	Council leased, council managed	7	7	7
	Private	4	4	4
<b>Public Car Parks</b>		11	11	11
<b>Housing</b>	Properties sold under 'Right to Buy'	58	70	30
	Number of Sheltered Hsg Blocks/Units	14/460	14/460	14/460
	Hostels (properties/rooms)	12/139	12/139	12/139
<b>Households in Temporary Accommodation Schemes</b>	B&B & Annexes	378	230	280
	Private Sector-leased Accommodation	1082	510	610
<b>Community &amp; Culture</b>	Halls - residents Services	2	2	2
<b>Business, Emp. &amp; Skills</b>	Adult Education Centres	2	2	2
<b>Area of Borough</b>	Total Area (Hectares)	3882	3882	3882
<b>Museums &amp; Galleries</b>	Museums - Economic Growth	1	1	1
	Galleries - Economic Growth	1	1	1

**Deputy Chief Executive Statistical Information**

Description		2020/21 Actual	2022/23 Updated Projected	2023/24 Original Projected
<b>Libraries</b>	Number of Libraries	8	8	8
	Number of Visits	514,403	805,000	935,000
<b>Contact Centre</b>	Number of Calls	458,625	430,000	405,000



## PROGRESS ON DELIVERING THE COUNCIL'S PRIORITIES

The Council's Public Service Strategy followed a period of significant change and service transformation. The Corporate Performance Framework is designed to support and monitor the progress and service delivery of that strategy, focusing on clearly defined medium and short-term targets, alongside output measures and budgetary information to monitor vital indicators of service transformation.

Our new Corporate Strategy sets out the approach the Council will take to realise 15-minute neighbourhoods in Waltham Forest, which will see us working closely across teams, with our residents, partners and councillors. Additionally, the Council has initiated several measures to help monitor and tackle the cost-of-living crisis affecting residents, businesses, VCS organisations, and our communities in the borough. Over the next year we are looking to evolve the Corporate Performance Framework and key metrics to align our new ambitions and key service delivery priorities.

## EQUALITIES

### *Disproportionality in the Youth Justice System*

- In 2022/23, the total number of cautions and convictions was smaller than in 2021/22 (138 compared to 156). This is generally due to reductions amongst young white people; other ethnicities have seen little year-on-year change, and for young black people there has been a small increase (from 63 to 66). As a relative rate, disproportionality has therefore increased. The rate of cautions and convictions for young black people in 2022/23 was around three times higher than for young white people, compared to around 2 times higher in 2021/22. Stronger partnerships with the Police supported by data to monitor, analyse, and understand the trends will support our continued oversight of this.

### *Representation of protected groups in Council top earners*

- The percentage of top quintile earners who are women has remained consistent throughout 22/23 year with 57.3% reported at the end of Q4. This is up from 56.9% (21/22 Q4) with an increase of 0.4 percentage points. The gender pay gap across the council is closing, the statistics reported from the statutory submission at the start of the financial year was £13.56 (mean) and £9.30 (median). This is a decrease from 2021/22 when the values were £14.59 and £11.71 respectively. The Equality, Diversity and Inclusion Team are working with the Data and Intelligence team to continue to analyse the data to understand the characteristics of the gap.
- The percentage of top quintile earners who are BAME has seen a decrease since the beginning of the financial year with 38.2% reported at the end of Q4. This is also down from the end of 21/22 financial year with a reduction of 1.9 percentage points. The ethnicity pay gap across the council reported for the statutory submission at the start of the financial year was £17.19 (mean) and £11.67 (median). This is an increase in the mean from 21/22 value which was £15.83 but a slight decrease in the median which was £11.71.

## HOUSING AND HOMELESSNESS

### *Homelessness*

- The number of decisions where households were accepted as homeless, eligible and in priority need decreased significantly during this financial year. This year saw a positive trend where acceptances fell from 116 at the end of Q4 21/22 to 68 at the end of Q3 of 22/23.
- The number of households living in temporary accommodation has continued to decrease from 999 at the end of Q4 2021/22 to 918 at the end of Q3 2022/23. This is the lowest it has been in the past three years.

## QUALITY OF LIFE AND SOCIAL CARE

### *Education, Employment and Training*

- The percentage of 16–17-year-olds not in education, employment or training was 1.5% as of February 2023, which is better than the target figure of 2.7%.

### *Youth Justice and Youth Violence*

- The number of first-time entrants into the youth justice system has increased since the end of Q4 2021/22 up from 74 to 81 at the end of Q4 22/23. This reflects the uptick in FTE interventions received at court, which accounted for most of our FTEs recently. We continue to liaise closely with the Police to ensure that the most appropriate interventions are delivered to the children coming through the Youth Justice Service.
- The number of knife crime victims aged under 25 (excluding domestic abuse) has increased from 36 in 2021/22 to 52 in 2022/23 (+44%). The number of victims in Q4 of 2022/23 was 7% lower than in the previous quarter (Q3), but 44% higher than in the same quarter in 2021/22. We are vigilant and are taking steps to develop a more detailed understanding of the drivers of these trends with the new Serious Violence Duty and strengthening our response and partnership with the Police.

### *Vulnerable Children*

- The proportion of children subject to a Child Protection Plan who were visited regularly within 4 weeks declined slightly towards the end of this financial year with visit compliance dropping to 87.7% by the end of Q3 2022/23. This comes on the back of increasing volumes of Child Protection Plans which has increased in the preceding 2 years with the rates of CPP interventions increasing by 42% from 33.1 per 10,000 children in 2020 to 47.1 per 10,000 in 2022.

### *Long term service users*

- The percentage of long-term Adult Social Care clients who have had a review in the last 12 months was 62.1% in March 2023. This is an improvement from a low of 57.1% in July-August 2022 and slightly above the 61.6% achieved 12 months prior. Reducing the number of long-term ASC clients whose last review was more than 12 months ago remains a priority. With an improvement plan in place, there has now been an improvement in performance across all the Adult Care teams.

- The percentage of Children with an Education Health & Care Plan that has been reviewed within the last 12 months stood at 79% as at the beginning of the 22/23 financial year. It has seen a steady decline since then, decreasing to 69.4% by the end of Q3.

## **CORPORATE HEALTH**

### *Business Rates*

- Collection of business rates has seen an improvement this financial year. At the end of Q3 2022/23 we were ahead of target in the collection of business rates by 7.91%, achieving 80.5% compared to the 76.62% target. Collection was also 8% higher than the 72.5% achieved in Q3 of 21/22.

### *Council Tax*

- The collection of Council Tax at the end of Q3 of 22/23 was slightly above target at 79.3% however it is slightly lower than it was at the same time last year.

### *Rent arrears*

- There was a slight increase of 0.2% to rent arrears at the end of Q3 of 2022-23 compared to the same point of the previous year. The Rents Team are managing accounts where arrears are increasing, encouraging tenants to set up Direct Debits and taking remedial action where payment continues not to be made. Wider factors include the cost-of-living crisis and affordability following the 2022/23 rent increase have had an impact.

## **COVID-19 PANDEMIC**

### *Leisure Centres*

- The number of attendances at leisure centres has increased by 42% in Q3 of 22/23 compared to same point in 21/22, rising to 1,513,881. This is in line with the continued increasing trend post COVID. However, this is 2.5% below Q3 of 19/20 and therefore remains slight under pre-COVID levels.

## **GLOSSARY OF TERMS**

### **BAND PROPORTIONS**

(Also known as VALUATION BANDS)

This is the relation that a Council Tax property band bears to the 'standard' Band D tax. The band proportions are expressed in ninths and are specified in the Local Government Finance Act 1992 as A-6, B-7, C-8, D-9, E-11, F-13, G-15, H-18. This means that Band A is six ninths of Band D, and so on.

### **BASELINE FUNDING LEVEL**

The amount of a local authority's 'settlement funding assessment' which is provided through the local share of the estimated business rate aggregate at the start of the scheme. It is compared to the Business Rate Baseline and any shortfall is provided by a Top-up Grant from Central Government (any surplus is paid to Government as a Tariff).

### **BILLING AUTHORITY**

Waltham Forest is a billing authority. The billing authority is responsible for levying and collecting the Council Tax and Business Rates in its area, both on its own behalf and that of its precepting authorities.

### **BUDGET**

The budget represents a statement of the Council's planned expenditure and income.

### **BUSINESS RATES**

These are collected by billing authorities from all non-residential buildings. Since 1 April 1990 the poundage level has been set by the Treasury. Amounts payable are based on rateable values multiplied by this poundage level known as the multiplier.

### **BUSINESS RATE RETENTION**

The NNDR pool was replaced in 2013/14 by the Business Rate Retention scheme, whereby Authorities retain a percentage of the Business Rates collected. In 2022/23 all London Boroughs continued in the London Business Rates Pool where Government retain 33%, GLA 37% of the rates collected, leaving 30% for Waltham Forest.

### **CAPITAL EXPENDITURE**

Expenditure on acquisition of a fixed asset or expenditure that adds to and not merely maintains the value of an existing asset.

### **COLLECTION FUND**

An account operated by a billing authority into which Council Tax and Business Rates are paid. Payments are made from the Fund to support the Council's general fund services and to precepting authorities. The Fund must be maintained separately from the authority's general fund.

### **COUNCIL TAX**

A system of local taxation, which is set by both the billing and precepting authorities at a level determined by the revenue expenditure requirement for each authority, divided by the Council Tax Base for its area.

### **COUNCIL TAX BASE**

An amount calculated by the billing authority, by applying the band proportions to the total properties in each band in order to calculate the number of Band D equivalent properties in the authority's area. The calculation allows for exemptions and discounts, appeals and a provision for non-collection. The tax base is also used by the precepting and some levying bodies in determining their charge to the area.

### **DEDICATED SCHOOLS GRANT**

A ring-fenced grant from the Department for Education paid to Local Authorities for the Education of Children and Young Adults up to the age of 25.

### **DEPRECIATION**

A provision made in the accounts to reflect the cost of consuming assets during the year, e.g. a vehicle purchased for £30,000 with a life of five years would depreciate on a straight-line basis at the rate of £6,000 per annum. Depreciation forms part of the 'capital charges' made to service revenue accounts and is covered by International Accounting Standard (IAS) 16.

## **EARMARKED RESERVES**

Amounts set aside for a specific purpose to meet future commitments or potential liabilities, for which it is not appropriate to establish a provision.

## **FINANCIAL YEAR**

The local authority financial year starts on 1 April and ends the following 31 March.

## **FULL YEAR EFFECTS**

The net change in costs in the following financial year, arising from service developments or reductions, pay awards, etc., included in the budget for part of a year. For example, if a completed capital project becomes operational from January, provision would be made in the current budget for a quarter of the running costs, and the full year effects in the next year's budget would be the other three-quarters.

## **GENERAL FUND**

This is the main revenue account of the Council. It includes the cost of all services provided which are paid from Government grants, generated income, Business Rate retention and borough's share of Council Tax. It excludes the HRA. By law, it includes the cost of services provided by other bodies who charge a levy to the Council.

## **HOUSING REVENUE ACCOUNT (HRA)**

An account which includes expenditure and income arising from the provision of rented dwellings. It is, in effect, a landlord account. Statute provides for this account to be separate from the General Fund, and any surplus or deficit must be retained within the HRA. No costs may be charged to Council Tax nor can housing rent income be used to support General Fund expenditure.

## **LEVIES**

The Council is statutorily required to pay levies to a number of national, London-wide and local bodies - for example, the North London Waste Authority.

## **MINIMUM REVENUE PROVISION (MRP)**

A statutory amount, that has to be charged to revenue, to provide for the redemption of debt.

## **NEW HOMES BONUS**

The New Homes Bonus is a Government scheme which is aimed at encouraging local authorities to grant planning permissions for the building of new houses, as well as bringing long-term empty properties back into

use. The non ring-fenced grant is based on the number of properties.

## **PENSION FUNDS**

For the Local Government Pension Scheme, the funds that invest employers' and employees' pension contributions in order to provide pensions for employees on their retirement and pensions for employees' dependants in the event of death of an employee.

## **PRIVATE FINANCE INITIATIVE (PFI)**

PFI started in 1997/98 and offers a form of Public-Private Partnership in which local authorities do not buy assets but rather pay for the use of assets held by the private sector.

## **PRECEPT**

This is the method by which a precepting authority (the Greater London Authority in London) obtains income from the billing authority to cover its net expenditure. This is calculated after deducting its' own Revenue Support Grant. The precept levied by the precepting authority is incorporated within the Council Tax charge. The Council has to pay over the amount demanded on an agreed time scale.

## **PROVISION**

Amount set aside for liabilities and losses, which are certain or very likely to occur but where the exact amount or timing of the payment is uncertain.

## **PRUDENTIAL CODE**

The Prudential Code allows authorities to set their own borrowing limits having regard to affordability. In order to demonstrate that this has been done, and enable adherence to be monitored, authorities also have to adopt a number of appropriate 'Prudential Indicators'.

## **PUBLIC HEALTH GRANT**

Local authorities (upper tier and unitary) are responsible for improving the health of their local population and reducing health inequalities. Local authorities will receive a public health grant for their public health duties for all ages.

## **PUPIL PREMIUM GRANT**

In addition to the DSG, schools also receive a Pupil Premium. This is based on Free School Meals (FSM) eligibility data. This is ring-fenced to schools in the same way as DSG.

**RATEABLE VALUE**

The Valuation Office Agency (part of HM Revenue and Customs) assesses the rateable value of individual non-domestic properties. Business Rate bills are set by multiplying the rateable value by the NDR poundage set by the Government for the year. (Domestic properties no longer have individual rateable values but are assigned to one of the eight valuation bands for Council Tax.)

**REVENUE EXPENDITURE**

The regular day to day running costs an authority incurs in providing services, as distinct from Capital Expenditure.

**SAFETY NET**

Mechanism to protect any authority which sees its business rates income drop, in any year, by more than 7.5% below their baseline funding level. The baseline funding levels are updated each year by the September Retail Prices Index for the purposes of assessing eligibility for the safety net.

**TARIFF/TOP-UP**

This fee/grant is payable/receivable in respect of the amount by which the Baseline Funding Level is less than/exceeds the Business Rates Baseline. It is index linked to Inflation. Waltham Forest is a top-up authority.

LONDON BOROUGH OF WALTHAM FOREST

ANNUAL BUDGET

	<b>2023/24</b>
<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2,800</b>
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
<b>TOTAL STAFFING NUMBERS</b>	<b>5,157</b>

<b>SUBJECTIVE SUMMARY</b>	<b>*2021/22 ACTUAL</b>	<b>2022/23 CURRENT</b>	<b>2023/24 ORIGINAL ESTIMATE</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>EXPENDITURE</b>			
EMPLOYEES	327,682,099	349,513,460	362,365,900
PREMISES	44,145,869	31,048,200	33,664,100
TRANSPORT	5,286,247	4,535,700	4,574,000
SUPPLIES AND SERVICES	153,582,610	79,412,040	83,922,000
THIRD PARTY PAYMENTS	200,412,194	152,061,600	162,367,300
TRANSFER PAYMENTS	158,036,534	206,588,200	206,093,700
SUPPORT SERVICES	70,554,050	61,721,400	56,447,100
CAPITAL CHARGES	69,389,882	45,755,300	46,645,300
FINANCING	22,522,960	29,342,700	36,494,300
<b>TOTAL EXPENDITURE</b>	<b>1,051,612,445</b>	<b>959,978,600</b>	<b>992,573,700</b>
<b>INCOME</b>			
GOVERNMENT GRANTS	(371,491,714)	(216,788,200)	(480,391,700)
OTHER GRANTS AND CONTRIBUTIONS	(334,396,891)	(32,901,200)	(35,102,500)
CUSTOMER AND CLIENT RECEIPTS	(183,864,291)	(386,928,100)	(158,127,500)
PENSION FUND	-	-	-
SUPPORT SERVICES	(89,278,915)	(85,922,500)	(83,262,600)
DEDICATED SCHOOLS GRANT		(202,646,300)	(202,646,300)
RECHARGES	(70,001,731)	(34,792,300)	(33,043,100)
INTEREST RECEIVED	(2,578,903)		
<b>TOTAL INCOME</b>	<b>(1,051,612,445)</b>	<b>(959,978,600)</b>	<b>(992,573,700)</b>
<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>SERVICE SUMMARY</b>	<b>*2021/22 ACTUAL</b>	<b>2022/23 CURRENT</b>	<b>2023/24 ORIGINAL ESTIMATE</b>
<b>DIRECTORATE ANALYSIS</b>	<b>£</b>	<b>£</b>	<b>£</b>
CHIEF EXECUTIVE	9,457	6,200	0
DEPUTY CHIEF EXECUTIVE	8,660,050	8,865,400	9,132,300
CORPORATE EXPENDITURE	(249,917,478)	(219,442,340)	(209,332,900)
FINANCE & GOVERNANCE	6,087,606	8,557,400	6,598,600
PLACE DIRECTORATE	84,470,011	52,681,600	48,868,300
PEOPLE DIRECTORATE	150,690,355	149,331,740	144,733,700
<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**CHIEF EXECUTIVE  
CHIEF EXECUTIVE - MARTIN ESOM  
ANNUAL BUDGET**

Statutory Head of Paid Service has overall corporate management and operational responsibility, provides professional advice to all parties in the decision making process and represents the authority

<b>STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1</b>

<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Current</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	251,389	254,000	254,000
Premises Related Expenditure	-	-	-
Transport Related Expenditure	-	700	700
Supplies and Services	268	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	-	-	2,000
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>251,657</b>	<b>254,700</b>	<b>256,700</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	<b>(242,200)</b>	<b>(248,500)</b>	<b>(256,700)</b>
<b>Total Income</b>	<b>(242,200)</b>	<b>(248,500)</b>	<b>(256,700)</b>
<b>Net Expenditure</b>	<b>9,457</b>	<b>6,200</b>	<b>0</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Current</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
Chief Executive Division	9,457	6,200	0
<b>Net Expenditure</b>	<b>9,457</b>	<b>6,200</b>	<b>0</b>



**DEPUTY CHIEF EXECUTIVE  
DIRECTOR - SHAZIA HUSSAIN  
ANNUAL BUDGET**

Responsible for supporting and promoting the Council's priorities, services and initiatives. It covers Communications & Strategy, Technology, People Organisation Development, Communities and Strategy Insight & Communities.

<b>STAFFING NUMBERS</b>	<b>2023/24 581</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	26,587,010	25,323,000	25,828,888
Premises Related Expenditure	319,703	150,700	150,400
Transport Related Expenditure	19,711	41,400	41,700
Supplies and Services	7,663,284	5,003,500	4,866,700
Third Party Payments	121,950	152,600	152,600
Transfer Payments	510	200	200
Support Services	8,142,390	9,254,600	8,626,800
Depreciation and Impairment	1,039,300	863,400	863,400
<b>Total Expenditure</b>	<b>43,893,858</b>	<b>40,789,400</b>	<b>40,530,688</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(156,157)	(145,100)	(81,100)
Customer and Client Receipts	(1,950,666)	(1,328,300)	(1,434,000)
Support Services Income Total	(33,126,984)	(30,445,800)	(29,878,488)
Interest Received	-	(4,800)	(4,800)
<b>Total Income</b>	<b>(35,233,807)</b>	<b>(31,924,000)</b>	<b>(31,398,388)</b>
<b>Net Expenditure</b>	<b>8,660,051</b>	<b>8,865,400</b>	<b>9,132,300</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
Deputy Chief Executive Division	(98,586)	140,100	(100,500)
Communications and Strategy	757,941	853,200	149,100
Technology	(878,139)	(1,255,200)	1,467,800
People Organisation Development and Business Support	2,909,974	2,822,900	400
Change Customer Strategy and DigitalChannels	4,417,477	4,611,100	6,690,800
Strategy Insight and Communities	1,528,945	1,555,400	228,200
Climate and Behaviour Change	22,438	137,900	696,500
<b>Net Expenditure</b>	<b>8,660,050</b>	<b>8,865,400</b>	<b>9,132,300</b>

2021/22 Actuals Include Technical Adjustments

**DEPUTY CHIEF EXECUTIVE  
DIRECTOR - SHAZIA HUSSAIN  
ANNUAL BUDGET**

Responsible for supporting and promoting the Council's priorities, services and initiatives. It covers Communications & Strategy, Technology, People Organisation Development, Communities and Strategy Insight & Communities.

<b>STAFFING NUMBERS</b>			<b>2023/24 581</b>
<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Deputy Chief Executive Division</b>			
Deputy Chief Executive Service	(98,586)	140,100	(100,500)
<b>Deputy Chief Executive Division</b>	<b>(98,586)</b>	<b>140,100</b>	<b>(100,500)</b>
<b>Communications and Strategy</b>			
Director Communications and Strategy Service	(429,192)	(734,700)	(300)
Chief Executives Office Service	525	0	0
Communications	545,060	701,400	(98,700)
Members Services	254	0	0
Leadership Office Service	(68,868)	(101,700)	0
Mayors and Members Services	(59,146)	5,300	0
Executive Support Service	520,830	700,400	(31,700)
Community Ward Forums	248,478	282,500	279,800
<b>Communications and Strategy</b>	<b>757,941</b>	<b>853,200</b>	<b>149,100</b>
<b>Technology</b>			
Chief Information Officer Service	(5,674,279)	(5,713,700)	200
IT Operations	4,732,382	4,458,500	1,467,600
Digital and ICT Projects	63,758	0	0
<b>Technology</b>	<b>(878,139)</b>	<b>(1,255,200)</b>	<b>1,467,800</b>
<b>People Organisation Development and Business Support</b>			
Director People Organisation Development and Business Support Service	(1,644,305)	(1,676,800)	100
Human Resources Service	1,081,323	1,259,600	(300)
Health Safety and Wellbeing Service	326,499	401,600	200
Organisation Development	217,334	118,800	100
Families Business Hub Service	486,341	122,400	100
Corporate Business Hub Service	2,442,782	2,597,300	200
<b>People Organisation Development and Business Support</b>	<b>2,909,974</b>	<b>2,822,900</b>	<b>400</b>

**DEPUTY CHIEF EXECUTIVE  
DIRECTOR - SHAZIA HUSSAIN  
ANNUAL BUDGET**

Responsible for supporting and promoting the Council's priorities, services and initiatives. It covers Communications & Strategy, Technology, People Organisation Development, Communities and Strategy Insight & Communities.

<b>STAFFING NUMBERS</b>	<b>2023/24 581</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Change Customer Strategy and Digital Channels</b>			
Change Customer Strategy and Digital Channels Service	(849,567)	(1,331,400)	0
Change	1,838,685	1,484,400	1,256,700
Head of Business Support Service	(3,687,473)	(3,492,600)	300
Digital Change	1,606,504	1,462,400	1,307,700
Customer Resolution Centre Service	732,359	1,341,200	(200)
*2021/22 Actuals Include Technical Adjustments	0	0	0
Quality Assurance Service	512,711	424,300	384,900
<b>Change Customer Strategy and Digital Channels</b>	<b>153,219</b>	<b>(111,700)</b>	<b>2,949,400</b>
<b>Strategy Insight and Communities</b>			
Business Intelligence	393,665	238,700	300
Strategy and Design	74,971	968,700	(100)
Communities Service	1,060,309	348,000	228,000
<b>Strategy Insight and Communities</b>	<b>1,528,945</b>	<b>1,555,400</b>	<b>228,200</b>
<b>Climate and Behaviour Change</b>			
Director of Climate and Behaviour Change Service	22,438	137,900	696,500
<b>Climate and Behaviour Change</b>	<b>22,438</b>	<b>137,900</b>	<b>696,500</b>
<b>Net Expenditure</b>	<b>4,395,792</b>	<b>4,142,600</b>	<b>5,390,900</b>

2021/22 Actuals Include Technical Adjustments

DEPUTY CHIEF EXECUTIVE

DEPUTY CHIEF EXECUTIVE B2010D  
RESPONSIBLE OFFICER - SHAZIA HUSSAIN

STAFFING NUMBERS		2023/24	
		3	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	291,837	499,400	423,000
Premises Related Expenditure	-	-	-
Transport Related Expenditure	24	0	0
Supplies and Services	11,236	50,200	50,200
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	1,724,018	2,268,900	2,604,900
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>2,027,115</b>	<b>2,818,500</b>	<b>3,078,100</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	(2,125,700)	(2,678,400)	(3,178,600)
<b>Total Income</b>	<b>(2,125,700)</b>	<b>(2,678,400)</b>	<b>(3,178,600)</b>
<b>Net Expenditure / (Income)</b>	<b>(98,585)</b>	<b>140,100</b>	<b>(100,500)</b>

2021/22 Actuals Include Technical Adjustments

DEPUTY CHIEF EXECUTIVE

COMMUNICATIONS & STRATEGY B2020D  
RESPONSIBLE OFFICER - EDDIE TOWNSEND

Communications & Strategy

STAFFING NUMBERS		2023/24	
		61	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	3,161,303	2,433,000	3,200,300
Premises Related Expenditure	6,359	22,300	22,300
Transport Related Expenditure	5,110	16,800	16,800
Supplies and Services	692,631	522,700	521,300
Third Party Payments	280	0	0
Transfer Payments	-	-	-
Support Services	290,806	269,400	(297,900)
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>4,156,489</b>	<b>3,264,200</b>	<b>3,462,800</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(4,676)	0	0
Customer and Client Receipts	(66,797)	(46,000)	(41,000)
Support Services Income Total	(3,327,076)	(2,365,000)	(3,272,700)
<b>Total Income</b>	<b>(3,398,549)</b>	<b>(2,411,000)</b>	<b>(3,313,700)</b>
<b>Net Expenditure / (Income)</b>	<b>757,940</b>	<b>853,200</b>	<b>149,100</b>

2021/22 Actuals include final accounting adjustments for employee benefits

DEPUTY CHIEF EXECUTIVE

TECHNOLOGY B2030D  
RESPONSIBLE OFFICER - SIMON COPSEY

Technology Services

STAFFING NUMBERS		2023/24	
		44	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	2,455,303	2,571,900	2,702,700
Premises Related Expenditure	12,566	0	0
Transport Related Expenditure	2,789	2,200	2,200
Supplies and Services	4,145,252	2,946,800	2,888,800
Third Party Payments	0	74,000	74,000
Transfer Payments	-	-	-
Support Services	732,405	914,100	1,084,600
Depreciation and Impairment	50,800	52,300	52,300
<b>Total Expenditure</b>	<b>7,399,115</b>	<b>6,561,300</b>	<b>6,804,600</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	(543,718)	0	0
Support Services Income Total	(7,733,535)	(7,816,500)	(5,336,800)
<b>Total Income</b>	<b>(8,277,253)</b>	<b>(7,816,500)</b>	<b>(5,336,800)</b>
<b>Net Expenditure / (Income)</b>	<b>(878,138)</b>	<b>(1,255,200)</b>	<b>1,467,800</b>

2021/22 Actuals include final accounting adjustments for employee benefits

DEPUTY CHIEF EXECUTIVE

PEOPLE ORGANISATION DEVELOPMENT & BUSINESS SUPPORT B2040D  
RESPONSIBLE OFFICER - MARTIN COX

Peopl Organisation Development & Business Support

<b>STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>221</b>	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	8,239,004	7,468,400	7,986,400
Premises Related Expenditure	44,120	49,100	49,100
Transport Related Expenditure	8,036	18,800	19,100
Supplies and Services	(42,090)	455,900	407,600
Third Party Payments	76,178	78,600	78,600
Transfer Payments	310	200	200
Support Services	307,535	384,000	455,600
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>8,633,093</b>	<b>8,455,000</b>	<b>8,996,600</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(21,100)	(21,100)	(21,100)
Customer and Client Receipts	(83,123)	(83,000)	(83,000)
Support Services Income Total	(5,618,896)	(5,523,200)	(8,887,300)
Interest Received	0	(4,800)	(4,800)
<b>Total Income</b>	<b>(5,723,119)</b>	<b>(5,632,100)</b>	<b>(8,996,200)</b>
<b>Net Expenditure / (Income)</b>	<b>2,909,974</b>	<b>2,822,900</b>	<b>400</b>

2021/22 Actuals include final accounting adjustments for employee benefits

DEPUTY CHIEF EXECUTIVE

CHANGE CUSTOMER STRATEGY & DIGITAL CHANNELS B2050D  
RESPONSIBLE OFFICER - JOHNATHAN LLOYD

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>197</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	9,280,788	9,361,400	8,380,200
Premises Related Expenditure	256,001	78,400	78,400
Transport Related Expenditure	2,775	3,400	3,400
Supplies and Services	1,832,458	898,300	865,400
Third Party Payments	42,512	0	0
Transfer Payments	200	0	0
Support Services	4,979,562	5,329,700	4,779,600
Depreciation and Impairment	988,500	811,100	811,100
<b>Total Expenditure</b>	<b>17,382,796</b>	<b>16,482,300</b>	<b>14,918,100</b>
Government Grants	0	0	0
Other Grants Reimbursements and Contributions	(24,000)	(60,000)	(60,000)
Customer and Client Receipts	(1,209,765)	(1,184,300)	(1,184,300)
Support Services Income Total	(11,731,554)	(10,626,900)	(6,983,000)
<b>Total Income</b>	<b>(12,965,319)</b>	<b>(11,871,200)</b>	<b>(8,227,300)</b>
<b>Net Expenditure / (Income)</b>	<b>4,417,477</b>	<b>4,611,100</b>	<b>6,690,800</b>

2021/22 Actuals include final accounting adjustments for employee benefits



DEPUTY CHIEF EXECUTIVE

STRATEGY INSIGHT & COMMUNITIES B2060D  
RESPONSIBLE OFFICER - JOHNATHAN LLOYD

Strategy Insight & Communities

<b>STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>47</b>	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	3,138,752	2,851,000	2,426,400
Premises Related Expenditure	657	900	600
Transport Related Expenditure	977	200	200
Supplies and Services	1,021,382	129,600	133,400
Third Party Payments	2,980	0	0
Transfer Payments	-	-	-
Support Services	108,064	88,500	0
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>4,272,812</b>	<b>3,070,200</b>	<b>2,560,600</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(106,381)	(64,000)	0
Customer and Client Receipts	(47,262)	(15,000)	(125,700)
Support Services Income Total	(2,590,224)	(1,435,800)	(2,206,700)
<b>Total Income</b>	<b>(2,743,867)</b>	<b>(1,514,800)</b>	<b>(2,332,400)</b>
<b>Net Expenditure / (Income)</b>	<b>1,528,945</b>	<b>1,555,400</b>	<b>228,200</b>

2021/22 Actuals include final accounting adjustments for employee benefits

DEPUTY CHIEF EXECUTIVE

Climate & Behaviour Change B2070D  
RESPONSIBLE OFFICER - LUKE RAVENCROFT

Public Health Ringfenced

STAFFING NUMBERS		2023/24	
		10	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	20,023	137,900	709,900
Premises Related Expenditure	-	-	-
Transport Related Expenditure	-	-	-
Supplies and Services	2,414	0	0
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>22,437</b>	<b>137,900</b>	<b>709,900</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	0	0	(13,400)
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(13,400)</b>
<b>Net Expenditure / (Income)</b>	<b>22,437</b>	<b>137,900</b>	<b>696,500</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**CORPORATE EXPENDITURE  
DIRECTOR - ROB MANNING  
ANNUAL BUDGET**

<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Current</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	50,053,681	(1,023,740)	16,811,800
Premises Related Expenditure	70,686	1,041,300	1,041,300
Transport Related Expenditure	29,024	-	-
Supplies and Services	5,904,429	7,232,500	15,124,000
Third Party Payments	19,768	6,714,500	10,554,900
Transfer Payments	-	-	-
Support Services	5,830,800	5,060,400	4,852,100
Financing	21,127,919	7,157,900	14,091,400
Capital Charges			
Other Operating Expenditure	259,238	10,931,000	10,398,100
<b>Total Expenditure</b>	<b>83,295,545</b>	<b>37,113,860</b>	<b>72,873,600</b>
Government Grants	(9,808,454)	-	-
Other Grants Reimbursements and Contributions	(239,484,013)	(220,845,600)	(246,977,100)
Customer and Client Receipts	(202,452)	-	-
Support Services Income Total	(168,105)	(10,300)	(10,300)
Interest Received			
Recharges	(83,549,998)	(35,700,300)	(35,219,100)
<b>Total Income</b>	<b>(333,213,022)</b>	<b>(256,556,200)</b>	<b>(282,206,500)</b>
<b>Net Expenditure</b>	<b>(249,917,477)</b>	<b>(219,442,340)</b>	<b>(209,332,900)</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Current</b>	<b>Original Estimate</b>
<b>DIRECTORATE ANALYSIS</b>	<b>£</b>	<b>£</b>	<b>£</b>
Corporate Expenditure Directorate	(249,917,477)	(219,442,300)	(209,332,900)
<b>Net Expenditure</b>	<b>(249,917,477)</b>	<b>(219,442,300)</b>	<b>(209,332,900)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**FINANCE & GOVERNANCE  
DIRECTOR - ROB MANNING  
ANNUAL BUDGET**

Provision of Chief Finance/ Section 151 Officer, Revenues & Benefits, Financial Management & Accountancy, Audit, Treasury & Pensions, FIDAS, Return on Investment and Governance.

<b>STAFFING NUMBERS</b>	<b>2023/24 347</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	20,664,172	20,533,900	19,523,900
Premises Related Expenditure	166,687	53,900	52,400
Transport Related Expenditure	40,196	16,600	14,700
Supplies and Services	8,140,740	3,952,700	4,078,300
Third Party Payments	2,141,048	897,600	897,600
Transfer Payments	114,144,083	185,386,200	185,386,200
Support Services	3,688,078	4,287,000	4,318,400
Depreciation and Impairment	93,200	58,800	58,800
Capital Charges			
Financing			
<b>Total Expenditure</b>	<b>149,078,204</b>	<b>215,186,700</b>	<b>214,330,300</b>
Government Grants	(110,262,412)	(184,958,600)	(184,419,600)
Other Grants Reimbursements and Contributions	(13,644,273)	(6,218,800)	(6,279,600)
Customer and Client Receipts	(4,520,326)	(2,591,900)	(2,552,200)
Support Services Income Total	(14,257,351)	(12,852,500)	(14,364,800)
Interest Received	(306,236)	(7,500)	(115,500)
<b>Total Income</b>	<b>(142,990,598)</b>	<b>(206,629,300)</b>	<b>(207,731,700)</b>
<b>Net Expenditure</b>	<b>6,087,606</b>	<b>8,557,400</b>	<b>6,598,600</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Current</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
Strategic Director of Finance and Governance Division	56,603	5,200	(700)
Financial Services	963,642	229,100	(26,100)
Internal Audit and Anti Fraud Division	234,416	72,600	(9,800)
Revenues and Benefits	2,705,268	4,691,600	4,566,700
Treasury and Pensions	101	157,300	136,500
Governance and Law	1,192,026	2,401,000	1,426,300
Return on Investment	935,550	1,000,600	505,700
<b>Net Expenditure</b>	<b>6,087,606</b>	<b>8,557,400</b>	<b>6,598,600</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**FINANCE & GOVERNANCE  
DIRECTOR - ROB MANNING  
ANNUAL BUDGET**

Provision of Chief Finance/ Section 151 Officer, Revenues & Benefits, Financial Management & Accountancy, Audit, Treasury & Pensions, FIDAS, Return on Investment and Governance.

<b>STAFFING NUMBERS</b>	<b>2023/24 347</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Strategic Director of Finance and Governance Division</b>			
Strategic Director of Finance and Governance Service	56,603	5,200	(700)
<b>Strategic Director of Finance and Governance Division</b>	<b>56,603</b>	<b>5,200</b>	<b>(700)</b>
<b>Financial Services</b>			
Director of Financial Services	58	0	0
Corporate Accountancy Service	940,529	229,100	(26,100)
Departmental Finance Service	23,055	0	0
<b>Financial Services</b>	<b>963,642</b>	<b>229,100</b>	<b>(26,100)</b>
<b>Internal Audit and Anti Fraud Division</b>			
Internal Audit and Anti Fraud Service	234,416	72,600	(9,800)
<b>Internal Audit and Anti Fraud Division</b>	<b>234,416</b>	<b>72,600</b>	<b>(9,800)</b>
<b>Revenues and Benefits</b>			
Director of Revenues and Benefits	2,225,656	2,054,600	2,351,800
Revenues Service	(102,094)	905,400	754,700
Benefits	2,199,132	2,529,100	2,307,700
Housing Benefits	(1,675,105)	(797,500)	(847,500)
CT Social Fund Service	57,678	0	0
<b>Revenues and Benefits</b>	<b>2,705,267</b>	<b>4,691,600</b>	<b>4,566,700</b>
<b>Treasury and Pensions</b>			
Treasury and Pensions Management	101	157,300	136,500
<b>Treasury and Pensions</b>	<b>101</b>	<b>157,300</b>	<b>136,500</b>

**FINANCE & GOVERNANCE  
DIRECTOR - ROB MANNING  
ANNUAL BUDGET**

Provision of Chief Finance/ Section 151 Officer, Revenues & Benefits, Financial Management & Accountancy, Audit, Treasury & Pensions, FIDAS, Return on Investment and Governance.

<b>STAFFING NUMBERS</b>			<b>2023/24 347</b>
<b>Governance and Law</b>			
Director of Governance Service	118,955	116,700	95,900
Legal Services	11,458	529,200	352,000
Committee Services	(41,277)	141,200	(4,300)
Electoral Services	752,627	718,100	687,000
Coroners	408,021	398,300	300,200
Information Governance and Data Protection	(57,758)	497,500	(4,500)
<b>Governance and Law</b>	<b>1,192,026</b>	<b>2,401,000</b>	<b>1,426,300</b>
<b>Return on Investment</b>			
Director of Return on Investment Service	395,039	225,400	213,100
Procurement	(122,814)	90,600	(13,400)
Insurance and Risk Management Service	179,639	26,500	(1,800)
Investment Properties	0	0	(174,000)
Commercial Client and Innovation	272,172	183,500	383,300
Commercial Enterprise	211,513	474,600	98,500
<b>Return on Investment</b>	<b>935,549</b>	<b>1,000,600</b>	<b>505,700</b>
<b>Net Expenditure</b>	<b>6,087,604</b>	<b>8,557,400</b>	<b>6,598,600</b>

2021/22 Actuals include final accounting adjustments for employee benefits

## FINANCE & GOVERNANCE

### DIRECTOR OF FINANCE & GOVERNANCE B4010D RESPONSIBLE OFFICER - ROB MANNING

The Chief Finance/ Section 151 Officer provides professional financial advice, maintaining financial admin and stewardship and supports members and officers in the authority.

STAFFING NUMBERS			2023/24
			1
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	177,004	185,100	185,100
Premises Related Expenditure	-	-	-
Transport Related Expenditure	0	100	100
Supplies and Services	71,417	1,400	1,400
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	101,582	111,200	111,200
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>350,003</b>	<b>297,800</b>	<b>297,800</b>
<b>Income</b>			
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(57,300)	(58,700)	(58,700)
Customer and Client Receipts	-	-	-
Support Services Income Total	(236,100)	(233,900)	(239,800)
<b>Total Income</b>	<b>(293,400)</b>	<b>(292,600)</b>	<b>(298,500)</b>
<b>Net Expenditure / (Income)</b>	<b>56,603</b>	<b>5,200</b>	<b>(700)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

FINANCE & GOVERNANCE

FINANCIAL SERVICES B4020D

RESPONSIBLE OFFICER - URSULA GAMBLE

STAFFING NUMBERS			2023/24 61
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	4,498,617	3,883,400	3,792,100
Premises Related Expenditure	-	-	-
Transport Related Expenditure	31	1,400	1,400
Supplies and Services	573,950	91,200	88,900
Third Party Payments	3,000	3,000	3,000
Transfer Payments	383	0	0
Support Services	636,146	570,700	609,700
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>5,712,127</b>	<b>4,549,700</b>	<b>4,495,100</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(20,639)	(18,100)	(18,100)
Customer and Client Receipts	(215,550)	(25,000)	(68,000)
Support Services Income Total	(4,512,295)	(4,277,500)	(4,435,100)
<b>Total Income</b>	<b>(4,748,484)</b>	<b>(4,320,600)</b>	<b>(4,521,200)</b>
<b>Net Expenditure / (Income)</b>	<b>963,643</b>	<b>229,100</b>	<b>(26,100)</b>

2021/22 Actuals include final accounting adjustments for employee benefits



**FINANCE & GOVERNANCE**

**INTERNAL AUDIT & ANTI FRAUD DIVISION B4030D  
RESPONSIBLE OFFICER - GEMMA YOUNG**

The Corporate Audit, Fraud and Risk service encompasses Internal Audit and Investigations & Fraud Prevention.

<b>STAFFING NUMBERS</b>			<b>2023/24 22</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	850,944	934,000	1,157,200
Premises Related Expenditure	445	300	300
Transport Related Expenditure	1,663	1,900	1,900
Supplies and Services	538,652	249,600	249,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	229,825	330,900	337,800
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>1,621,529</b>	<b>1,516,700</b>	<b>1,746,800</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(76,025)	(74,400)	(74,400)
Customer and Client Receipts	(88,387)	(44,600)	(44,600)
Support Services Income Total	(1,222,700)	(1,325,100)	(1,637,600)
<b>Total Income</b>	<b>(1,387,112)</b>	<b>(1,444,100)</b>	<b>(1,756,600)</b>
<b>Net Expenditure / (Income)</b>	<b>234,417</b>	<b>72,600</b>	<b>(9,800)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

## FINANCE & GOVERNANCE

### REVENUES AND BENEFITS B4040D RESPONSIBLE OFFICER - NALDA RUSSELL-STOWE

Administration and collection of Business Rates and Council Tax. Dealing with Housing Benefits and Council Tax Benefits.

STAFFING NUMBERS			2023/24 104
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	5,721,207	5,482,900	4,869,000
Premises Related Expenditure	10,811	14,700	13,200
Transport Related Expenditure	2,300	6,600	5,100
Supplies and Services	548,902	2,205,300	2,259,300
Third Party Payments	556,295	545,700	545,700
Transfer Payments	114,133,827	185,386,200	185,386,200
Support Services	990,703	1,180,600	1,144,900
Depreciation and Impairment	14,400	184,800	184,800
<b>Total Expenditure</b>	<b>121,978,445</b>	<b>195,006,800</b>	<b>194,408,200</b>
Government Grants	(110,159,741)	(184,958,600)	(184,419,600)
Other Grants Reimbursements and Contributions	(7,015,170)	(4,072,300)	(4,122,300)
Customer and Client Receipts	(1,996,463)	(1,240,500)	(1,251,100)
Support Services Income Total	(101,804)	(43,800)	(48,500)
<b>Total Income</b>	<b>(119,273,178)</b>	<b>(190,315,200)</b>	<b>(189,841,500)</b>
<b>Net Expenditure / (Income)</b>	<b>2,705,267</b>	<b>4,691,600</b>	<b>4,566,700</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**FINANCE & GOVERNANCE**

**TREASURY & PENSIONS B4050D  
RESPONSIBLE OFFICER - ROB MANNING**

Treasury & Pensions management.

<b>STAFFING NUMBERS</b>			<b>2023/24</b>
			<b>9</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	523,597	542,600	535,700
Premises Related Expenditure	0	100	100
Transport Related Expenditure	253	100	100
Supplies and Services	2,342,032	42,800	139,700
Third Party Payments	345,899	269,700	269,700
Transfer Payments	-	-	-
Support Services	104,882	218,100	221,300
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>3,316,663</b>	<b>1,073,400</b>	<b>1,166,600</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(2,884,121)	(747,600)	(753,600)
Customer and Client Receipts	(65,578)	0	0
Support Services Income Total	-	-	-
Interest Received	(366,863)	(168,500)	(276,500)
<b>Total Income</b>	<b>(3,316,562)</b>	<b>(916,100)</b>	<b>(1,030,100)</b>
<b>Net Expenditure / (Income)</b>	<b>101</b>	<b>157,300</b>	<b>136,500</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**FINANCE & GOVERNANCE**

**GOVERNANCE & LAW B4060D  
RESPONSIBLE OFFICER - MARK HYNES**

Provision of Legal Services, Electoral Services, Democratic Services, Council's Monitoring Officer and Coroners Service.

<b>STAFFING NUMBERS</b>	<b>2023/24 101</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	5,890,580	5,797,300	5,862,200
Premises Related Expenditure	123,641	37,800	37,800
Transport Related Expenditure	4,084	5,400	5,000
Supplies and Services	2,767,110	893,700	894,100
Third Party Payments	596,086	7,400	7,400
Transfer Payments	2,000	0	0
Support Services	883,531	1,057,700	974,000
Depreciation and Impairment	78,800	35,000	35,000
<b>Total Expenditure</b>	<b>10,345,832</b>	<b>7,834,300</b>	<b>7,815,500</b>
Government Grants	(102,671)	0	0
Other Grants Reimbursements and Contributions	(3,573,018)	(889,700)	(888,700)
Customer and Client Receipts	(814,184)	(300,400)	(416,300)
Support Services Income Total	(4,663,931)	(4,243,200)	(5,084,200)
<b>Total Income</b>	<b>(9,153,804)</b>	<b>(5,433,300)</b>	<b>(6,389,200)</b>
<b>Net Expenditure / (Income)</b>	<b>1,192,028</b>	<b>2,401,000</b>	<b>1,426,300</b>

2021/22 Actuals include final accounting adjustments for employee benefits

## FINANCE & GOVERNANCE

### RETURN ON INVESTMENT B4070D RESPONSIBLE OFFICER - ROB MANNING

Director of Return on Investment oversees Procurement, Insurance & Risk Management and Investment Properties.

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>49</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	3,002,224	3,708,600	3,122,600
Premises Related Expenditure	31,791	1,000	1,000
Transport Related Expenditure	31,865	1,100	1,100
Supplies and Services	1,298,677	468,700	445,300
Third Party Payments	639,768	71,800	71,800
Transfer Payments	7,873	0	0
Support Services	741,410	817,800	919,500
Depreciation and Impairment	60,627	-	-
<b>Total Expenditure</b>	<b>5,814,235</b>	<b>5,069,000</b>	<b>4,561,300</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(18,000)	(358,000)	(363,800)
Customer and Client Receipts	(1,340,164)	(981,400)	(772,200)
Support Services Income Total	(3,520,521)	(2,729,000)	(2,919,600)
<b>Total Income</b>	<b>(4,878,685)</b>	<b>(4,068,400)</b>	<b>(4,055,600)</b>
<b>Net Expenditure / (Income)</b>	<b>935,550</b>	<b>1,000,600</b>	<b>505,700</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

<b>STAFFING NUMBERS</b>	<b>2022/23 856</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	49,358,524	51,383,900	50,559,400
Premises Related Expenditure	38,094,914	29,011,000	31,516,680
Transport Related Expenditure	1,100,845	704,600	771,000
Supplies and Services	64,023,733	47,255,500	44,060,255
Third Party Payments	49,368,053	45,755,400	46,180,700
Transfer Payments	3,853,273	3,822,900	3,822,900
Support Services	27,550,312	25,672,500	22,665,000
Depreciation and Impairment	58,746,776	26,793,900	27,683,900
Financing	1,701,278	11,120,900	11,979,900
Other Operating Expenditure	(2,838,142)	145,200	145,200
Recharges	13,291,444	1,402,000	2,670,000
<b>Total Expenditure</b>	<b>304,251,010</b>	<b>243,067,800</b>	<b>242,054,935</b>
Government Grants	(16,470,817)	(6,777,100)	(7,023,900)
Other Grants Reimbursements and Contributions	(36,780,234)	(21,778,800)	(21,294,300)
Customer and Client Receipts	(139,134,583)	(131,855,600)	(138,715,900)
Support Services Income Total	(27,395,365)	(29,974,700)	(26,152,535)
<b>Total Income</b>	<b>(219,780,999)</b>	<b>(190,386,200)</b>	<b>(193,186,635)</b>
<b>Net Expenditure</b>	<b>84,470,011</b>	<b>52,681,600</b>	<b>48,868,300</b>

**Continued:-**

**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

<b>STAFFING NUMBERS</b>	<b>2022/23 856</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
Strategic Director of Place Division	5,476	5,600	163,000
Director Regeneration and Growth Division	370,034	540,900	526,700
Planning Development and Building Control	472,019	413,000	(224,700)
Director Inward Investment Division	249,166	269,600	241,800
Housing Strategy Division	15,309	0	0
Property and Delivery	1,230,394	1,458,700	1,415,500
Commercial Property Investment	29,346,593	2,054,500	3,481,900
Capital Strategy	327,668	407,600	376,000
Capital Delivery	(9,020,552)	415,700	284,300
Area Regeneration Delivery	3,319,941	1,829,400	1,761,000
Culture and Heritage	3,038,804	2,553,400	2,170,200
Director Employment Business and Skills	3,227,164	2,033,300	1,901,500
Major Projects Division	146,665	55,800	31,200
Neighbourhoods	31,427,056	26,825,400	24,392,000
Regulatory and Contingency Planning Division	3,403,561	2,637,400	2,128,000
Housing General Fund	14,794,746	10,025,900	9,409,400
Place and Design	772,269	865,200	793,000
Destinations Division	1,343,721	290,200	17,500
Housing Revenue Account	0	0	0
<b>Net Expenditure</b>	<b>84,470,034</b>	<b>52,681,600</b>	<b>48,868,300</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

Budgets relating to the Place Directorate - Property & Delivery, Regeneration, Planning and Delivery, Inward Investments and Housing Delivery, Neighbourhoods.

<b>STAFFING NUMBERS</b>	<b>2023/24 856</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Strategic Director of Place Division</b>			
Strategic Director of Place Service	5,476	5,600	163,000
<b>Strategic Director of Place Division</b>	<b>5,476</b>	<b>5,600</b>	<b>163,000</b>
<b>Director Regeneration and Growth Division</b>			
Director Regeneration and Growth Service	370,034	540,900	526,700
<b>Director Regeneration and Growth Division</b>	<b>370,034</b>	<b>540,900</b>	<b>526,700</b>
<b>Planning Development and Building Control</b>			
Director Planning Development and Building Control Service	725,901	419,200	0
Head of Development and Building Control	(29,101)	86,100	(92,000)
Land Charges Service	(136,395)	(190,100)	(196,200)
Building Control Service	(88,386)	97,800	63,500
Planning, Policy & Strategy	0	0	0
Design and Conservation	0	0	0
Design and Place	0	0	0
<b>Planning Development and Building Control</b>	<b>472,019</b>	<b>413,000</b>	<b>(224,700)</b>
<b>Director Inward Investment Division</b>			
Director Inward Investment Service	249,166	269,600	241,800
<b>Director Inward Investment Division</b>	<b>249,166</b>	<b>269,600</b>	<b>241,800</b>
<b>Housing Strategy Division</b>			
Housing Strategy Service	15,309	0	0
<b>Housing Strategy Division</b>	<b>15,309</b>	<b>0</b>	<b>0</b>

Continued:-



**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

Budgets relating to the Place Directorate - Property & Delivery, Regeneration, Planning and Delivery, Inward Investments and Housing Delivery, Neighbourhoods.

<b>STAFFING NUMBERS</b>	<b>2023/24 856</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Property and Delivery</b>			
Commercial Director of Property and Delivery Service	1,230,394	1,458,700	1,415,500
<b>Property and Delivery</b>	<b>1,230,394</b>	<b>1,458,700</b>	<b>1,415,500</b>
<b>Commercial Property Investment</b>			
Director of Commercial Property Investment Service	(27,345)	154,800	185,600
Estates and Valuations	449,842	359,900	280,100
Asset Management	76,191	66,300	59,400
Operational Properties Service	(82,590)	0	1,430,100
FM Admin Buildings	29,656,016	3,570,100	3,491,600
Facilities Management and Compliance	(61,143)	(190,600)	0
Rent Accounting	(714,015)	(1,955,600)	(2,014,500)
Investment Property	49,636	49,600	49,600
<b>Commercial Property Investment</b>	<b>29,346,592</b>	<b>2,054,500</b>	<b>3,481,900</b>
<b>Capital Strategy</b>			
Assistant Director Capital Strategy	433,355	450,500	428,600
Energy	(105,687)	(42,900)	(52,600)
<b>Capital Strategy</b>	<b>327,668</b>	<b>407,600</b>	<b>376,000</b>
<b>Capital Delivery</b>			
Director Capital Delivery	260,360	87,500	71,700
Schools Delivery Service	50,600	113,400	75,500
Corporate Capital Programmes	99,443	151,200	77,000
PFI	(9,430,955)	63,600	60,100
<b>Capital Delivery</b>	<b>(9,020,552)</b>	<b>415,700</b>	<b>284,300</b>
<b>Area Regeneration Delivery</b>			
Director of Regeneration and Delivery	846,556	141,500	144,300
Regeneration	361,977	387,000	334,100
Physical Regeneration Programme Management	1,820,857	1,006,800	1,006,800
Sustainable Development Service	163,788	181,600	170,700
Sustainable Transport Service	126,763	112,500	105,100
<b>Area Regeneration Delivery</b>	<b>3,319,941</b>	<b>1,829,400</b>	<b>1,761,000</b>

Continued:-

**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

Budgets relating to the Place Directorate - Property & Delivery, Regeneration, Planning and Delivery, Inward Investments and Housing Delivery, Neighbourhoods.

<b>STAFFING NUMBERS</b>	<b>2023/24 856</b>
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<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Culture and Heritage</b>			
Director of Culture and Heritage Service	589,275	495,400	173,400
Great Places Creative Connections	(125,678)	0	0
Borough of Culture Service	(2,135)	3,700	0
Making Places Service	60,820	0	0
Enterprise and Operations	1,064,811	567,700	550,500
Creative Engagement	1,451,711	1,486,600	1,446,300
<b>Culture and Heritage</b>	<b>3,038,804</b>	<b>2,553,400</b>	<b>2,170,200</b>
<b>Director Employment Business and Skills</b>			
Employment and Business	1,429,816	1,106,800	964,800
Skills	1,583,705	926,500	936,700
Job Recovery Service	213,643	0	0
<b>Director Employment Business and Skills</b>	<b>3,227,164</b>	<b>2,033,300</b>	<b>1,901,500</b>
<b>Major Projects Division</b>			
Major Projects Service	42,210	55,800	31,200
Capital Projects	104,455	0	0
<b>Major Projects Division</b>	<b>146,665</b>	<b>55,800</b>	<b>31,200</b>
<b>Neighbourhoods</b>			
Director of Neighbourhoods Service	631,107	298,700	230,300
Neighbourhood Management	1,116,697	1,375,500	1,189,000
Leisure	1,134,533	3,023,700	2,821,100
Waste Management	18,553,989	15,181,200	15,562,700
Highways Service	20,072,818	17,769,800	17,260,600
Traffic Management	(12,684,655)	(12,778,000)	(14,333,000)
Transport	90,505	105,500	166,000
Parks and Open Spaces Service	2,180,193	1,666,300	1,381,200
Allotments	331,870	182,700	114,100
<b>Neighbourhoods</b>	<b>31,427,057</b>	<b>26,825,400</b>	<b>24,392,000</b>
<b>Regulatory and Contingency Planning Division</b>			
Director Regulatory and Contingency Planning Ser	570,436	123,100	(79,200)
Regulatory and Contingency Planning Service	2,833,125	2,514,300	2,207,200
<b>Regulatory and Contingency Planning Division</b>	<b>3,403,561</b>	<b>2,637,400</b>	<b>2,128,000</b>

Continued:-

**PLACE  
DIRECTOR - STEWART MURRAY  
ANNUAL BUDGET**

Budgets relating to the Place Directorate - Property & Delivery, Regeneration, Planning and Delivery, Inward Investments and Housing Delivery, Neighbourhoods.

			<b>2023/24</b>
<b>STAFFING NUMBERS</b>			<b>856</b>
<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Housing General Fund</b>			
Housing and Neighbourhood Service	9,577,733	2,563,800	2,002,300
Homelessness Service	5,217,013	7,462,100	7,407,100
Commercial Services	0	0	0
<b>Housing General Fund</b>	<b>14,794,746</b>	<b>10,025,900</b>	<b>9,409,400</b>
<b>Place and Design</b>			
Director Place and Design Service	76,214	183,300	160,400
Strategic Planning and Infrastructure	423,212	409,700	375,000
Strategic Planning and Design	272,843	272,200	257,600
Customer Services & Business Hub	0	0	0
<b>Place and Design</b>	<b>772,269</b>	<b>865,200</b>	<b>793,000</b>
<b>Destinations Division</b>			
Destinations Service	0	146,700	146,700
Forest Venues	1,343,721	143,500	(129,200)
<b>Destinations Division</b>	<b>1,343,721</b>	<b>290,200</b>	<b>17,500</b>
<b>Housing Revenue Account</b>			
Sheltered Housing	375,943	425,900	392,300
Partnerships	(162,051)	487,700	385,700
Housing Access	(24,391,921)	(30,834,100)	(33,351,300)
Housing Management HRA	18,381,736	19,588,000	20,386,900
HRA Non Service	5,796,293	10,332,500	12,186,400
<b>Housing Revenue Account</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure</b>	<b>84,470,034</b>	<b>52,681,600</b>	<b>48,868,300</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**STRATEGIC DIRECTOR OF PLACE - B5010D  
RESPONSIBLE OFFICER - STEWART MURRAY**

Director of Return on Investment oversees Procurement, Insurance & Risk Management and Investment Properties.

<b>STAFFING NUMBERS</b>			<b>2023/24</b>
			<b>1</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	228,915	232,200	211,600
Premises Related Expenditure	590	0	0
Transport Related Expenditure	18	0	0
Supplies and Services	1,263	0	0
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	8,700	9,000	0
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>239,486</b>	<b>241,200</b>	<b>211,600</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(10,510)	(10,000)	(6,400)
Customer and Client Receipts	-	-	-
Support Services Income Total	(223,500)	(225,600)	(42,200)
<b>Total Income</b>	<b>(234,010)</b>	<b>(235,600)</b>	<b>(48,600)</b>
<b>Net Expenditure / (Income)</b>	<b>5,476</b>	<b>5,600</b>	<b>163,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**DIRECTOR REGENERATION & GROWTH - B5020D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - IAN RAE**

Director of Regeneration & Growth

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>2</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	164,458	250,800	219,600
Premises Related Expenditure	1,385	0	0
Transport Related Expenditure	0	500	500
Supplies and Services	162,666	8,500	28,100
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	92,724	9,100	7,700
Depreciation and Impairment	0	293,800	293,800
<b>Total Expenditure</b>	<b>421,233</b>	<b>562,700</b>	<b>549,700</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(30,000)	0	0
Customer and Client Receipts	-	-	-
Support Services Income Total	(21,200)	(21,800)	(23,000)
<b>Total Income</b>	<b>(51,200)</b>	<b>(21,800)</b>	<b>(23,000)</b>
<b>Net Expenditure / (Income)</b>	<b>370,033</b>	<b>540,900</b>	<b>526,700</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**PLANNING DEVELOPMENT BUILDING CONTROL - B5030D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - JUSTIN CARR**

Planning, Policy and Strategy, Building Control, Land Charges, Place and Design, Design and Conservation.

<b>STAFFING NUMBERS</b>	<b>2023/24 25</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	2,881,123	2,563,500	2,482,800
Premises Related Expenditure	12,610	12,100	12,100
Transport Related Expenditure	5,830	6,700	6,700
Supplies and Services	621,374	279,500	279,500
Third Party Payments	0	1,000	1,000
Transfer Payments	2,456	10,100	10,100
Support Services	1,511,449	1,253,200	821,300
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>5,034,842</b>	<b>4,126,100</b>	<b>3,613,500</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(149,410)	0	0
Customer and Client Receipts	(3,760,902)	(3,003,000)	(3,127,900)
Support Services Income Total	(652,511)	(710,100)	(710,300)
<b>Total Income</b>	<b>(4,562,823)</b>	<b>(3,713,100)</b>	<b>(3,838,200)</b>
<b>Net Expenditure / (Income)</b>	<b>472,019</b>	<b>413,000</b>	<b>(224,700)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**DIRECTOR INWARD INVESTMENT - B5040D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - JONATHAN MARTIN**

Director of Inward Investment

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>2</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	128,567	153,300	130,800
Premises Related Expenditure	12,850	0	0
Transport Related Expenditure	1,035	0	0
Supplies and Services	55,713	118,400	131,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	62,700	9,100	7,700
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>260,865</b>	<b>280,800</b>	<b>270,000</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	<b>(11,700)</b>	<b>(11,800)</b>	<b>(28,800)</b>
Recharges	0	600	600
<b>Total Income</b>	<b>(11,700)</b>	<b>(11,200)</b>	<b>(28,200)</b>
<b>Net Expenditure / (Income)</b>	<b>249,165</b>	<b>269,600</b>	<b>241,800</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

HOUSING STRATEGY - B5050D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER - JENNIFER CURRIER

Housing Strategy

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>2</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	713,412	0	0
Premises Related Expenditure	187	0	0
Transport Related Expenditure	8,918	0	0
Supplies and Services	208,483	0	0
Third Party Payments	125	0	0
Transfer Payments	12,856	0	0
Support Services	100,766	0	0
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>1,044,747</b>	<b>0</b>	<b>0</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	0	0	0
Customer and Client Receipts	(2,338)	0	0
Support Services Income Total	(1,027,100)	0	0
<b>Total Income</b>	<b>(1,029,438)</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure / (Income)</b>	<b>15,309</b>	<b>0</b>	<b>0</b>

2021/22 Actuals include final accounting adjustments for employee benefits



**PLACE**

**PROPERTY & DELIVERY - B5060D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER - AIDEN MCMANUS**

Commercial Director of Property & Delivery covering Property Investment, Estates & Valuations, Asset Management, Rent Accounting, Operational Properties, Programmes, Asset Planning, Schools Delivery and Corporate Capital Programme, Capital Investment Strategy and Portfolio Management.

<b>STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1</b>

<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	149,138	161,300	161,300
Premises Related Expenditure	-	-	-
Transport Related Expenditure	0	100	100
Supplies and Services	11,065	1,000	1,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	1,136,063	1,435,900	1,392,800
Depreciation and Impairment	74,200	0	0
<b>Total Expenditure</b>	<b>1,370,466</b>	<b>1,598,300</b>	<b>1,555,200</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	(14,892)	(50,000)	(50,000)
Support Services Income Total	(125,181)	(89,600)	(89,700)
<b>Total Income</b>	<b>(140,073)</b>	<b>(139,600)</b>	<b>(139,700)</b>
<b>Net Expenditure / (Income)</b>	<b>1,230,393</b>	<b>1,458,700</b>	<b>1,415,500</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**COMMERCIAL PROPERTY INVESTMENT - B5070D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER -**

Director of Commercial Property Investment covering Estates & Valuations, Asset Management, Rent Accounting and Operational Properties.

<b>STAFFING NUMBERS</b>	<b>2023/24 27</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,758,209	1,494,800	1,721,500
Premises Related Expenditure	5,540,056	5,144,300	5,279,700
Transport Related Expenditure	1,513	2,000	2,000
Supplies and Services	3,873,830	4,317,200	3,724,600
Third Party Payments	86,924	0	0
Transfer Payments	10,950	0	0
Support Services	953,855	781,200	1,771,500
Depreciation and Impairment	28,716,251	1,634,500	1,634,500
<b>Total Expenditure</b>	<b>40,941,588</b>	<b>13,374,000</b>	<b>14,133,800</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	1,668	0	0
Customer and Client Receipts	(4,796,970)	(4,745,400)	(4,792,700)
Support Services Income Total	(6,799,693)	(6,574,100)	(5,734,300)
Recharges	0	0	(124,900)
<b>Total Income</b>	<b>(11,594,995)</b>	<b>(11,319,500)</b>	<b>(10,651,900)</b>
<b>Net Expenditure / (Income)</b>	<b>29,346,593</b>	<b>2,054,500</b>	<b>3,481,900</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**CAPITAL STRATEGY - B5080D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER - CRAIG EGGLESTONE**

Director of Capital Strategy and Portfolio Management covering Capital Investment Strategy, Capital Portfolio Management & Governance and Property Programme Management Office.

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>14</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	586,956	760,600	809,400
Premises Related Expenditure	13,537	0	0
Transport Related Expenditure	38	100	100
Supplies and Services	84,167	38,000	57,500
Third Party Payments	120	0	0
Transfer Payments	-	-	-
Support Services	11,519	0	0
Depreciation and Impairment	15,800	15,700	15,700
<b>Total Expenditure</b>	<b>712,137</b>	<b>814,400</b>	<b>882,700</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	0	(50,000)	(50,000)
Customer and Client Receipts	(297,484)	(222,000)	(222,000)
Support Services Income Total	(86,986)	(134,800)	(234,700)
<b>Total Income</b>	<b>(384,470)</b>	<b>(406,800)</b>	<b>(506,700)</b>
<b>Net Expenditure / (Income)</b>	<b>327,667</b>	<b>407,600</b>	<b>376,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**CAPITAL DELIVERY - B5090D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER - HANNAH HOWE-DALGLEISH**

Director of Capital Delivery covering Capital Programme, Schools Delivery & Schools Asset Management

<b>STAFFING NUMBERS</b>			<b>2023/24 28</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	2,031,170	2,338,000	2,196,600
Premises Related Expenditure	668	0	0
Transport Related Expenditure	5,481	3,400	3,400
Supplies and Services	13,414,336	15,583,400	15,593,400
Third Party Payments	5,000	0	0
Transfer Payments	-	-	-
Support Services	44,397	46,100	46,100
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>15,501,052</b>	<b>17,970,900</b>	<b>17,839,500</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(15,425,903)	(15,526,700)	(15,526,700)
Customer and Client Receipts	(74,813)	(54,000)	(54,000)
Support Services Income Total	(1,780,889)	(1,974,500)	(1,974,500)
<b>Total Income</b>	<b>(17,281,605)</b>	<b>(17,555,200)</b>	<b>(17,555,200)</b>
<b>Net Expenditure / (Income)</b>	<b>(1,780,553)</b>	<b>415,700</b>	<b>284,300</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

AREA REGENERATION DELIVERY - B5100D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - WILLIAM TEASDALE

Area Regeneration Delivery

STAFFING NUMBERS			2023/24 24
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,410,016	1,622,200	1,644,600
Premises Related Expenditure	1,795,026	0	0
Transport Related Expenditure	305	300	300
Supplies and Services	1,342,282	33,400	(4,800)
Third Party Payments	373	0	0
Transfer Payments	-	-	-
Support Services	218,270	141,600	163,100
Depreciation and Impairment	27,600	1,014,800	1,014,800
<b>Total Expenditure</b>	<b>4,793,872</b>	<b>2,812,300</b>	<b>2,818,000</b>
Government Grants	(46,807)	0	0
Other Grants Reimbursements and Contributions	(703,156)	(207,500)	(207,500)
Customer and Client Receipts	(1,067)	(37,400)	(37,400)
Support Services Income Total	(723,059)	(624,600)	(612,100)
Recharges	158	(113,400)	(200,000)
<b>Total Income</b>	<b>(1,473,931)</b>	<b>(982,900)</b>	<b>(1,057,000)</b>
<b>Net Expenditure / (Income)</b>	<b>3,319,941</b>	<b>1,829,400</b>	<b>1,761,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**CULTURE & HERITAGE - B5110D  
CULTURE AND DESTINATION  
RESPONSIBLE OFFICER - LORNA LEE**

Assistant Director of Culture & Heritage covering Museums & Galleries, Culture & Arts, Events, and Wetlands

<b>STAFFING NUMBERS</b>	<b>2023/24 32</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,335,701	1,538,700	1,617,700
Premises Related Expenditure	196,852	119,500	119,500
Transport Related Expenditure	1,587	4,000	2,500
Supplies and Services	1,862,074	964,300	955,500
Third Party Payments	388,450	5,000	5,000
Transfer Payments	-	-	-
Support Services	394,432	372,100	127,600
Depreciation and Impairment	189,200	184,600	184,600
<b>Total Expenditure</b>	<b>4,368,296</b>	<b>3,188,200</b>	<b>3,012,400</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(512,909)	(83,100)	(83,100)
Customer and Client Receipts	(740,272)	(513,000)	(563,000)
Support Services Income Total	(76,311)	(38,700)	(51,900)
Recharges	0	0	(144,200)
<b>Total Income</b>	<b>(1,329,492)</b>	<b>(634,800)</b>	<b>(842,200)</b>
<b>Net Expenditure / (Income)</b>	<b>3,038,804</b>	<b>2,553,400</b>	<b>2,170,200</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

**DIRECTOR EMPLOYMENT BUSINESS SKILLS - B5120D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - REBECCA DAVEY**

Director Employment Business Skills

<b>STAFFING NUMBERS</b>			<b>2023/24 73</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	4,498,122	5,087,100	4,527,500
Premises Related Expenditure	274,635	162,300	162,300
Transport Related Expenditure	30,559	8,700	8,700
Supplies and Services	10,711,994	569,900	569,900
Third Party Payments	4,323	3,000	3,000
Transfer Payments	-	-	-
Support Services	2,193,515	1,230,600	1,300,700
Depreciation and Impairment	354,900	163,300	163,300
<b>Total Expenditure</b>	<b>18,068,048</b>	<b>7,224,900</b>	<b>6,735,400</b>
Government Grants	(9,333,503)	(311,100)	(311,100)
Other Grants Reimbursements and Contributions	(4,688,395)	(4,241,300)	(3,752,600)
Customer and Client Receipts	(522,699)	(133,900)	(173,900)
Support Services Income Total	(296,287)	(505,300)	(304,300)
Recharges	0	0	(292,000)
<b>Total Income</b>	<b>(14,840,884)</b>	<b>(5,191,600)</b>	<b>(4,833,900)</b>
<b>Net Expenditure / (Income)</b>	<b>3,227,164</b>	<b>2,033,300</b>	<b>1,901,500</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**MAJOR PROJECTS - B5130D  
PROPERTY AND DELIVERY  
RESPONSIBLE OFFICER - DANIEL STAPLETON**

Director of Major Projects covering Major Capital Programmes

<b>STAFFING NUMBERS</b>	<b>2023/24</b> 7
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	460,170	516,700	492,100
Premises Related Expenditure	2,691	0	0
Transport Related Expenditure	0	500	500
Supplies and Services	120,474	300	300
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>583,335</b>	<b>517,500</b>	<b>492,900</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	(436,670)	(461,700)	(461,700)
<b>Total Income</b>	<b>(436,670)</b>	<b>(461,700)</b>	<b>(461,700)</b>
<b>Net Expenditure / (Income)</b>	<b>146,665</b>	<b>55,800</b>	<b>31,200</b>

2021/22 Actuals include final accounting adjustments for employee benefits



**PLACE**

**NEIGHBOURHOODS - B5140D  
NEIGHBOURHOODS  
RESPONSIBLE OFFICER - JARLATH GRIFFIN**

Management of Neighbourhoods Teams, Enforcement, Dog Team, Parks and Open Spaces, Arboriculture, Cemeteries, Allotments, Transport and Emergency Planning. Also Waste Management covering domestic waste collection, recycling, street cleansing and grounds maintenance.

<b>STAFFING NUMBERS</b>	<b>2023/24 150</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	7,653,672	9,237,900	8,213,600
Premises Related Expenditure	4,481,431	3,064,400	3,154,200
Transport Related Expenditure	751,648	386,000	453,500
Supplies and Services	17,182,097	12,108,300	12,166,900
Third Party Payments	24,600,924	24,975,000	25,574,700
Transfer Payments	17,575	32,500	32,500
Support Services	8,715,875	9,085,900	9,061,400
Depreciation and Impairment	11,354,736	10,626,800	10,626,800
Recharges	1,193,529	65,200	65,200
<b>Total Expenditure</b>	<b>75,951,487</b>	<b>69,582,000</b>	<b>69,348,800</b>
Government Grants	(1,120)	0	0
Other Grants Reimbursements and Contributions	(2,368,006)	(1,359,400)	(1,369,400)
Customer and Client Receipts	(33,431,317)	(32,572,600)	(34,581,900)
Support Services Income Total	(8,723,988)	(8,824,600)	(9,005,500)
<b>Total Income</b>	<b>(44,524,431)</b>	<b>(42,756,600)</b>	<b>(44,956,800)</b>
<b>Net Expenditure / (Income)</b>	<b>31,427,056</b>	<b>26,825,400</b>	<b>24,392,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

REGENERATION & CONTINGENCY PLANNING - B5150D  
 REGULATORY AND CONTINGENCY PLANNING  
 RESPONSIBLE OFFICER - DAVID BEACH

Regeneration & Contingency Planning

STAFFING NUMBERS			2023/24 105
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	6,410,416	6,781,800	5,603,400
Premises Related Expenditure	709,968	345,400	344,300
Transport Related Expenditure	26,083	30,400	30,400
Supplies and Services	2,032,958	1,270,100	1,268,700
Third Party Payments	589,000	865,000	690,300
Transfer Payments	416	600	600
Support Services	1,680,502	1,464,800	1,444,200
Depreciation and Impairment	245,800	155,600	155,600
Recharges	43,289	80,000	80,000
<b>Total Expenditure</b>	<b>11,738,432</b>	<b>10,993,700</b>	<b>9,617,500</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(286,028)	0	0
Customer and Client Receipts	(5,696,392)	(5,595,000)	(6,007,000)
Support Services Income Total	(2,352,451)	(1,462,500)	(1,482,500)
Recharges	0	(1,298,800)	0
<b>Total Income</b>	<b>(8,334,871)</b>	<b>(8,356,300)</b>	<b>(7,489,500)</b>
<b>Net Expenditure / (Income)</b>	<b>3,403,561</b>	<b>2,637,400</b>	<b>2,128,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

HOUSING GENERAL FUND - B5160D  
 HOUSING GENERAL FUND  
 RESPONSIBLE OFFICER - JOE GARROD

Housing General Fund

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>77</b>
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SUBJECTIVE SUMMARY	2021/22	2022/23	2023/24
	Actual	Latest Estimate	Original Estimate
SUBJECTIVE ANALYSIS OF ESTIMATES	£	£	£
Employee Expenses	6,208,673	4,173,000	4,102,800
Premises Related Expenditure	7,917,176	511,300	511,400
Transport Related Expenditure	229,485	2,600	3,000
Supplies and Services	2,167,592	2,878,300	2,317,600
Third Party Payments	23,460,997	19,750,700	19,751,000
Transfer Payments	3,798,637	3,762,000	3,762,000
Support Services	946,985	929,500	949,300
Depreciation and Impairment	939,034	661,300	661,300
Recharges	0	226,800	226,800
<b>Total Expenditure</b>	<b>45,668,579</b>	<b>32,895,500</b>	<b>32,285,200</b>
Government Grants	(7,088,157)	(6,466,000)	(6,466,500)
Other Grants Reimbursements and Contributions	(1,523,006)	(10,000)	(10,000)
Customer and Client Receipts	(19,531,450)	(16,096,600)	(16,101,500)
Support Services Income Total	(2,731,218)	(297,000)	(297,800)
<b>Total Income</b>	<b>(30,873,831)</b>	<b>(22,869,600)</b>	<b>(22,875,800)</b>
<b>Net Expenditure / (Income)</b>	<b>14,794,748</b>	<b>10,025,900</b>	<b>9,409,400</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**PLACE & DESIGN - B5170D  
REGENERATION, PLANNING AND DELIVERY  
RESPONSIBLE OFFICER - SARAH PARSONS**

Place & Design

<b>STAFFING NUMBERS</b>			<b>2023/24 21</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,131,654	1,076,600	1,411,800
Premises Related Expenditure	8,239	0	0
Transport Related Expenditure	877	200	200
Supplies and Services	996,367	165,500	165,500
Third Party Payments	81,829	0	0
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation and Impairment	0	4,600	4,600
<b>Total Expenditure</b>	<b>2,218,966</b>	<b>1,246,900</b>	<b>1,582,100</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(1,144,225)	(209,300)	(207,100)
Support Services Income Total	0	(102,000)	(102,000)
Recharges	0	(20,800)	(398,800)
<b>Total Income</b>	<b>(1,446,696)</b>	<b>(381,700)</b>	<b>(789,100)</b>
<b>Net Expenditure / (Income)</b>	<b>772,270</b>	<b>865,200</b>	<b>793,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PLACE**

**DESTINATIONS - B5180D  
CULTURE AND DESTINATION  
RESPONSIBLE OFFICER - JAMES LEAY**

Destinations

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>2</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	184,517	317,000	309,900
Premises Related Expenditure	29,461	11,500	11,500
Transport Related Expenditure	0	1,100	1,100
Supplies and Services	49,017	77,900	77,900
Third Party Payments	25	3,000	3,000
Transfer Payments	-	-	-
Support Services	636,200	530,100	264,500
Depreciation and Impairment	423,600	243,900	243,900
<b>Total Expenditure</b>	<b>1,322,820</b>	<b>1,184,500</b>	<b>911,800</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	97,301	(894,300)	(894,300)
Support Services Income Total	(76,400)	0	0
<b>Total Income</b>	<b>20,901</b>	<b>(894,300)</b>	<b>(894,300)</b>
<b>Net Expenditure / (Income)</b>	<b>1,343,721</b>	<b>290,200</b>	<b>17,500</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PLACE

HOUSING REVENUE ACCOUNT - B5500D  
HOUSING REVENUE ACCOUNT  
RESPONSIBLE OFFICER - JOE GARROD

Housing Revenue Account

<b>STAFFING NUMBERS</b>			<b>2023/24</b>
			<b>264</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	11,423,635	13,078,400	14,702,400
Premises Related Expenditure	17,097,553	19,640,200	21,921,700
Transport Related Expenditure	37,468	258,000	258,000
Supplies and Services	9,125,980	8,841,500	6,727,100
Third Party Payments	149,963	152,700	152,700
Transfer Payments	10,383	17,700	17,700
Support Services	8,842,361	8,374,300	5,307,100
Depreciation and Impairment	25,346,932	22,915,900	24,664,900
Financing	12,171,464	2,607,600	3,602,500
<b>Total Expenditure</b>	<b>84,205,739</b>	<b>75,886,300</b>	<b>77,354,100</b>
Government Grants	(1,230)	0	(246,300)
Other Grants Reimbursements and Contributions	(9,940,354)	(81,500)	(81,500)
Customer and Client Receipts	(70,058,819)	(67,888,800)	(72,029,100)
Support Services Income Total	(1,250,221)	(7,916,000)	(4,997,200)
Recharges	(2,955,115)	0	0
<b>Total Income</b>	<b>(84,205,739)</b>	<b>(75,886,300)</b>	<b>(77,354,100)</b>
<b>Net Expenditure / (Income)</b>	<b>0</b>	<b>0</b>	<b>0</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1,014</b>
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
	<b>3,371</b>

<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	175,511,079	253,042,400	249,387,900
Premises Related Expenditure	5,493,879	791,300	903,300
Transport Related Expenditure	4,096,229	3,772,400	3,745,900
Supplies and Services	67,848,920	15,967,840	15,792,800
Third Party Payments	128,393,006	98,541,500	104,581,500
Transfer Payments	40,038,667	17,378,900	16,884,400
Support Services	25,342,469	17,446,900	15,982,800
Depreciation and Impairment	9,510,606	18,039,200	18,039,200
Collection Fund Expenditure	0	0	0
Recharges	625,838	0	0
<b>Total Expenditure</b>	<b>456,860,693</b>	<b>424,980,440</b>	<b>425,317,800</b>
Government Grants	(234,950,030)	(227,698,800)	(227,698,400)
Other Grants Reimbursements and Contributions	(23,963,844)	(19,727,800)	(24,366,500)
Customer and Client Receipts	(32,798,541)	(15,337,400)	(15,425,400)
Pension Fund Income	0	0	0
Support Services Income Total	(14,088,910)	(12,390,700)	(12,599,800)
Interest Received	0	0	0
Recharges	(369,014)	(494,000)	(494,000)
<b>Total Income</b>	<b>(306,170,339)</b>	<b>(275,648,700)</b>	<b>(280,584,100)</b>
<b>Net Expenditure</b>	<b>150,690,355</b>	<b>149,331,740</b>	<b>144,733,700</b>

**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>1,014</b>	
<b>STAFFING NUMBERS IN SCHOOLS</b>		<b>2,357</b>	
		<b>3,371</b>	

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
Strategic Director of People Division	(1,625,430)	(700,400)	(1,070,500)
Childrens Social Care	43,150,826	43,285,700	41,333,900
Education	1,336,633	1,761,540	1,354,200
School Support	9,333,234	17,368,900	17,368,900
Early Help	3,364,304	2,975,100	2,768,300
Adult Social Care	77,277,937	72,590,200	72,115,400
Public Health Ringfenced	(698,546)	34,900	(41,900)
Public Health Other	2,298,714	339,600	315,000
Waltham Forest Traded Services	2,487,043	3,653,800	2,894,800
SEND Services Division	9,381,576	8,022,400	7,695,600
Schools REFFCUS Division	4,384,064	0	0
Dedicated Schools Budget	0	0	0
<b>Net Expenditure</b>	<b>150,690,355</b>	<b>149,331,740</b>	<b>144,733,700</b>

2021/22 Actuals include final accounting adjustments for employee benefits



**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1,014</b>
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
	<b>3,371</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Strategic Director of People Division</b>			
Strategic Director of People Service	(1,625,430)	(700,400)	(1,070,500)
<b>Strategic Director of People Division</b>	<b>(1,625,430)</b>	<b>(700,400)</b>	<b>(1,070,500)</b>
<b>Childrens Social Care</b>			
Director of Childrens Social Care Service	5,932,030	5,449,400	7,427,300
Safeguarding and Family Support Group	2,930,537	3,752,800	3,810,000
Safeguarding and Family Support 1	3,489,958	2,547,700	1,392,500
Safeguarding and Family Support 2	2,521,326	2,199,900	1,077,500
Protection and Partnership	1,613,307	1,526,500	1,551,500
Looked After Childrens Service	3,956,999	3,821,600	3,220,300
Asylum Services	(101,801)	1,236,000	876,400
Placement and Resource Services	19,262,848	18,234,700	18,084,100
Youth and Family Resilience Service	643,315	1,138,500	704,700
Early Help 0-18	2,902,307	3,378,600	3,189,600
<b>Childrens Social Care</b>	<b>43,150,826</b>	<b>43,285,700</b>	<b>41,333,900</b>
<b>Education</b>			
Director Education Service	534,530	711,000	609,800
School Effectiveness	173,379	197,500	23,900
Education Support Service	472,002	679,140	526,200
Careers	156,722	173,900	194,300
<b>Education</b>	<b>1,336,633</b>	<b>1,761,540</b>	<b>1,354,200</b>
<b>School Support</b>			
Education Overheads	9,333,234	17,368,900	17,368,900
<b>School Support</b>	<b>9,333,234</b>	<b>17,368,900</b>	<b>17,368,900</b>
<b>Early Help</b>			
Assistant Director EH and Troubled Families Services	1,533,226	1,691,100	1,624,800
EH Partnership and Troubled Families Team	521,415	235,200	48,700
Community Safety Team	1,309,663	1,048,800	1,094,800
<b>Early Help</b>	<b>3,364,304</b>	<b>2,975,100</b>	<b>2,768,300</b>

**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2023/24</b>
	1,014
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
	<b>3,371</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>

**Continued:-**

**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1,014</b>
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
	<b>3,371</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>Service Head Analysis</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Adult Social Care</b>			
Provider Services	7,759,976	9,202,700	8,372,400
Home First Services	12,014,350	9,166,700	8,399,800
Specialist Social Work Mental Health Service	10,672,547	8,668,200	8,561,100
Specialist Social Work Learning Disabilities	22,079,279	19,738,100	19,599,600
Adult Care and Quality Standards Management	1,754,225	3,194,700	6,097,300
Specialist Social Work Service	19,848,818	19,395,200	18,061,900
Adult Safeguarding and DOLS	1,246,454	1,262,200	1,305,400
Integrated Commissioning	1,902,287	1,962,400	1,717,900
<b>Adult Social Care</b>	<b>77,277,936</b>	<b>72,590,200</b>	<b>72,115,400</b>
<b>Public Health Ringfenced</b>			
Public Health Service	(470)	12,800	(31,300)
Partnership and Sexual Health	(1,054,172)	0	0
Health Care	217,992	0	0
Health Improvement	138,105	22,100	(10,600)
<b>Public Health Ringfenced</b>	<b>(698,545)</b>	<b>34,900</b>	<b>(41,900)</b>
<b>Public Health Other</b>			
Strategic Partnerships Service	(26,275)	114,400	89,800
CAMHS Service	240,081	225,200	225,200
VAWG Programme Service	36	0	0
Public Health Covid Grants	2,084,872	0	0
<b>Public Health Other</b>	<b>2,298,714</b>	<b>339,600</b>	<b>315,000</b>
<b>Waltham Forest Traded Services</b>			
Traded Services Management	2,677,369	2,796,600	2,361,500
School HR Trading	62,415	30,700	10,500
Music Service Trading	(211,833)	1,500	(67,300)
Governor Services Trading	(23,893)	105,700	2,600
Suntrap Trading	235,881	65,600	156,400
Waltham Forest Catering Service	(252,897)	653,700	431,100
<b>Waltham Forest Traded Services</b>	<b>2,487,042</b>	<b>3,653,800</b>	<b>2,894,800</b>
<b>SEND Services Division</b>			
Assistant Director SEND Services	843,227	783,700	674,500
SEND Service	8,538,349	7,238,700	7,021,100
<b>SEND Services Division</b>	<b>9,381,576</b>	<b>8,022,400</b>	<b>7,695,600</b>

**PEOPLE  
DIRECTOR - HEATHER FINDERS  
ANNUAL BUDGET**

Budgets relating to the People Directorate - Children's Social Care, Education, Dedicated Schools Budget, Schools Support, Early Help, Adult Social Care, Public Health & SEND.

<b>NON-SCHOOL STAFFING NUMBERS</b>	<b>2023/24</b>
	<b>1,014</b>
<b>STAFFING NUMBERS IN SCHOOLS</b>	<b>2,357</b>
	<b>3,371</b>

<b>SERVICE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Service Head Analysis</b>			
<b>Schools REFFCUS Division</b>			
Schools REFFCUS Service	4,384,064	0	0
<b>Schools REFFCUS Division</b>	<b>4,384,064</b>	<b>0</b>	<b>0</b>
<b>Dedicated Schools Budget</b>			
Central Expenditure Schools Block	0	0	0
Central Expenditure Early Years	0	0	0
Central Expenditure High Needs	0	0	0
Maintained Nursery Schools	0	0	0
Maintained Primary Schools	0	0	0
Maintained Secondary Schools	0	0	0
Maintained Special Schools	0	0	0
Maintained All Through Schools	0	0	0
Academies Service	0	0	0
Pupil Referral Unit and Alternative Provision	0	0	0
Central Services CSSB	0	0	0
<b>Dedicated Schools Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure</b>	<b>150,690,354</b>	<b>149,331,740</b>	<b>144,733,700</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

STRATEGIC DIRECTOR OF PEOPLE B6010D  
RESPONSIBLE OFFICER - HEATHER FLINDERS

Strategic Director of People Division

STAFFING NUMBERS			2023/24 2
SUBJECTIVE SUMMARY	2021/22	2022/23	2023/24
	Actual	Latest Estimate	Original Estimate
SUBJECTIVE ANALYSIS OF ESTIMATES	£	£	£
Employee Expenses	390,579	200,400	211,500
Premises Related Expenditure	1,190	0	0
Transport Related Expenditure	115	0	0
Supplies and Services	4,302,703	2,874,200	2,810,900
Third Party Payments	0	(183,000)	(183,000)
Transfer Payments	-	-	-
Support Services	246,383	14,600	12,500
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>4,940,970</b>	<b>2,906,200</b>	<b>2,851,900</b>
Government Grants	(5,662,261)	(2,867,100)	(2,832,100)
Other Grants Reimbursements and Contributions	0	0	0
Customer and Client Receipts	(582)	0	0
Support Services Income Total	(903,558)	(739,500)	(1,090,300)
<b>Total Income</b>	<b>(6,566,401)</b>	<b>(3,606,600)</b>	<b>(3,922,400)</b>
<b>Net Expenditure / (Income)</b>	<b>(1,625,431)</b>	<b>(700,400)</b>	<b>(1,070,500)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

CHILDREN'S SOCIAL CARE B6020D  
RESPONSIBLE OFFICER - DANIEL PHELPS

Safeguarding & Family Support, Corporate Parenting and Quality Assurance.

STAFFING NUMBERS		2023/24 305	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	22,393,842	20,247,900	19,095,300
Premises Related Expenditure	180,183	274,600	274,600
Transport Related Expenditure	287,199	253,300	253,300
Supplies and Services	2,480,759	3,986,400	3,986,400
Third Party Payments	19,758,438	14,761,100	14,596,100
Transfer Payments	6,449,912	6,095,800	6,095,800
Support Services	5,506,584	5,042,100	4,510,800
Depreciation and Impairment	79,800	88,000	88,000
<b>Total Expenditure</b>	<b>57,136,717</b>	<b>50,749,200</b>	<b>48,900,300</b>
Government Grants	(7,007,704)	(4,027,700)	(4,027,700)
Other Grants Reimbursements and Contributions	(2,013,459)	(313,300)	(313,300)
Customer and Client Receipts	(377,359)	(170,500)	(256,500)
Support Services Income Total	(4,533,369)	(2,691,100)	(2,708,000)
Recharges	(54,000)	(260,900)	(260,900)
<b>Total Income</b>	<b>(13,985,891)</b>	<b>(7,463,500)</b>	<b>(7,566,400)</b>
<b>Net Expenditure / (Income)</b>	<b>43,150,826</b>	<b>43,285,700</b>	<b>41,333,900</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

EDUCATION B6040D  
RESPONSIBLE OFFICER - LAUREN OVENDEN

Education

<b>STAFFING NUMBERS</b>	<b>2023/24 35</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	2,269,421	2,504,100	2,230,800
Premises Related Expenditure	55,860	60,100	60,100
Transport Related Expenditure	4,572	3,400	3,400
Supplies and Services	1,787,106	1,050,240	1,000,200
Third Party Payments	8,167	0	0
Transfer Payments	0	2,700	2,700
Support Services	755,110	628,100	532,000
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>4,880,236</b>	<b>4,248,640</b>	<b>3,829,200</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	(899,953)	(40,000)	(40,000)
Customer and Client Receipts	(72,623)	(85,600)	(85,600)
Support Services Income Total	(2,571,028)	(2,128,400)	(2,116,300)
Recharges	0	(233,100)	(233,100)
<b>Total Income</b>	<b>(3,543,604)</b>	<b>(2,487,100)</b>	<b>(2,475,000)</b>
<b>Net Expenditure / (Income)</b>	<b>1,336,632</b>	<b>1,761,540</b>	<b>1,354,200</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE**

**SCHOOLS SUPPORT B6050D  
RESPONSIBLE OFFICER - LAUREN OVENDEN**

This service area includes historic teachers' pension costs. Financing costs in relation to depreciation for educational establishments area are also included.

<b>STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>0</b>	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,240,487	1,101,100	1,101,100
Premises Related Expenditure	-	-	-
Transport Related Expenditure	-	-	-
Supplies and Services	17,241	11,100	11,100
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation and Impairment	8,936,506	17,317,700	17,317,700
<b>Total Expenditure</b>	<b>10,194,234</b>	<b>18,429,900</b>	<b>18,429,900</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	(10,000)	(103,000)	(103,000)
Support Services Income Total	(851,000)	(958,000)	(958,000)
<b>Total Income</b>	<b>(861,000)</b>	<b>(1,061,000)</b>	<b>(1,061,000)</b>
<b>Net Expenditure / (Income)</b>	<b>9,333,234</b>	<b>17,368,900</b>	<b>17,368,900</b>

2021/22 Actuals include final accounting adjustments for employee benefits



**PEOPLE**

**EARLY HELP B6060D**

**RESPONSIBLE OFFICER - LAURA BUTTERWORTH**

Provision of Behaviour, Attendance and Children Missing Education services, Community Safety, Youth Offending Service, Early Help and Troubled Families.

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>37</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,807,025	2,327,900	2,015,500
Premises Related Expenditure	140,232	114,800	114,800
Transport Related Expenditure	5,015	11,200	11,200
Supplies and Services	3,833,469	2,703,800	2,703,800
Third Party Payments	-	-	-
Transfer Payments	191	0	0
Support Services	2,153,690	2,224,700	2,313,900
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>7,939,622</b>	<b>7,382,400</b>	<b>7,159,200</b>
Government Grants	(1,115,950)	(1,628,100)	(1,628,100)
Other Grants Reimbursements and Contributions	(2,470,402)	(979,500)	(979,500)
Customer and Client Receipts	(39,883)	0	0
Support Services Income Total	(949,082)	(1,799,700)	(1,783,300)
<b>Total Income</b>	<b>(4,575,317)</b>	<b>(4,407,300)</b>	<b>(4,390,900)</b>
<b>Net Expenditure / (Income)</b>	<b>3,364,305</b>	<b>2,975,100</b>	<b>2,768,300</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE**

**ADULT SOCIAL CARE B6070D  
RESPONSIBLE OFFICER - DARREN MCAUGHTRIE**

Provision of Assessment & Care Management, Learning Disability Services, Provision & Independent Services and Mental Health (NELFT).

<b>STAFFING NUMBERS</b>			<b>2023/24 402</b>
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	19,117,947	20,929,100	19,726,800
Premises Related Expenditure	384,672	270,600	270,600
Transport Related Expenditure	263,960	287,500	287,500
Supplies and Services	2,283,864	3,223,200	3,252,900
Third Party Payments	78,499,128	67,460,600	74,138,500
Transfer Payments	12,060,906	10,177,800	9,683,300
Support Services	4,712,721	4,062,000	3,624,700
Depreciation and Impairment	473,400	606,300	606,300
<b>Total Expenditure</b>	<b>117,796,598</b>	<b>107,017,100</b>	<b>111,590,600</b>
Government Grants	(17,534,495)	(16,058,600)	(16,093,200)
Other Grants Reimbursements and Contributions	(14,910,282)	(9,359,700)	(14,356,200)
Customer and Client Receipts	(8,004,683)	(8,950,100)	(8,957,600)
Support Services Income Total	(69,203)	(58,500)	(68,200)
<b>Total Income</b>	<b>(40,518,663)</b>	<b>(34,426,900)</b>	<b>(39,475,200)</b>
<b>Net Expenditure / (Income)</b>	<b>77,277,935</b>	<b>72,590,200</b>	<b>72,115,400</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

**PUBLIC HEALTH RINGFENCED B6080D  
RESPONSIBLE OFFICER - JOE MCDONNELL**

Provision of Public Health, Partnerships & Sexual Health, Health Care and Health Improvement.

<b>STAFFING NUMBERS</b>		<b>2023/24 25</b>	
<b>SUBJECTIVE SUMMARY</b>			
	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	1,549,422	1,641,000	1,692,700
Premises Related Expenditure	15,010	0	0
Transport Related Expenditure	4,232	0	0
Supplies and Services	182,359	13,000	13,000
Third Party Payments	12,646,500	13,387,900	13,230,000
Transfer Payments	315,000	0	0
Support Services	2,246,508	2,254,800	2,254,700
Depreciation and Impairment	16,000	7,000	7,000
<b>Total Expenditure</b>	<b>16,975,031</b>	<b>17,303,700</b>	<b>17,197,400</b>
Government Grants	(16,537,300)	(17,002,300)	(17,002,300)
Other Grants Reimbursements and Contributions	(555,452)	0	0
Customer and Client Receipts	(149,044)	(130,000)	(130,000)
Support Services Income Total	(248,096)	(136,500)	(107,000)
<b>Total Income</b>	<b>(17,489,892)</b>	<b>(17,268,800)</b>	<b>(17,239,300)</b>
<b>Net Expenditure / (Income)</b>	<b>(514,861)</b>	<b>34,900</b>	<b>(41,900)</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

PUBLIC HEALTH OTHER B6090D  
RESPONSIBLE OFFICER - JOE MCDONNELL

Public Health Strategic Partnerships.

STAFFING NUMBERS		2023/24 10	
SUBJECTIVE SUMMARY	2021/22	2022/23	2023/24
	Actual	Latest Estimate	Original Estimate
SUBJECTIVE ANALYSIS OF ESTIMATES	£	£	£
Employee Expenses	1,037,122	300,400	246,100
Premises Related Expenditure	142,646	0	0
Transport Related Expenditure	42,403	500	500
Supplies and Services	6,236,075	66,600	96,300
Third Party Payments	2,440,139	540,200	225,200
Transfer Payments	15,100	0	0
Support Services	37,013	0	0
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>9,950,498</b>	<b>907,700</b>	<b>568,100</b>
Government Grants	(5,210,523)	0	0
Other Grants Reimbursements and Contributions	(898,866)	(568,100)	(253,100)
Customer and Client Receipts	(1,002,847)	0	0
Support Services Income Total	(539,547)	0	0
<b>Total Income</b>	<b>(7,651,783)</b>	<b>(568,100)</b>	<b>(253,100)</b>
<b>Net Expenditure / (Income)</b>	<b>2,298,715</b>	<b>339,600</b>	<b>315,000</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE**

**WALTHAM FOREST TRADED SERVICES B6100D  
RESPONSIBLE OFFICER - LAUREN OVENDEN**

Traded services including Schools HR, Music service, Governor Services, Education Psychology, Suntrap and Waltham Forest Catering.

<b>STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>143</b>	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	5,426,000	6,609,400	6,037,300
Premises Related Expenditure	165,157	71,200	183,200
Transport Related Expenditure	49,572	99,900	73,400
Supplies and Services	2,137,286	1,948,700	1,827,600
Third Party Payments	117,158	0	0
Transfer Payments	-	-	-
Support Services	2,454,294	2,474,700	2,164,800
Depreciation and Impairment	0	12,800	12,800
<b>Total Expenditure</b>	<b>10,349,467</b>	<b>11,216,700</b>	<b>10,299,100</b>
Government Grants	(73,088)	0	0
Other Grants Reimbursements and Contributions	(451,528)	(404,800)	(362,000)
Customer and Client Receipts	(6,489,285)	(5,874,200)	(5,868,700)
Support Services Income Total	(848,523)	(1,283,900)	(1,173,600)
<b>Total Income</b>	<b>(7,862,424)</b>	<b>(7,562,900)</b>	<b>(7,404,300)</b>
<b>Net Expenditure / (Income)</b>	<b>2,487,043</b>	<b>3,653,800</b>	<b>2,894,800</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE**

**SEND SERVICES REFFCUS B6110D  
RESPONSIBLE OFFICER - LAUREN OVENDEN**

Integrated Disability Services which include Early Years SEND, SEN and 14-19 Services.

<b>STAFFING NUMBERS</b>		<b>2023/24</b>	
		<b>56</b>	
<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	3,246,252	3,578,700	3,428,400
Premises Related Expenditure	24,865	0	0
Transport Related Expenditure	3,434,428	3,116,600	3,116,600
Supplies and Services	1,010,781	90,600	90,600
Third Party Payments	3,448,382	2,574,700	2,574,700
Transfer Payments	1,390,959	1,102,600	1,102,600
Support Services	811,431	745,900	569,400
Depreciation and Impairment	4,900	7,400	7,400
<b>Total Expenditure</b>	<b>13,371,998</b>	<b>11,216,500</b>	<b>10,889,700</b>
Government Grants	(480,000)	(480,000)	(480,000)
Other Grants Reimbursements and Contributions	(1,062,635)	(95,000)	(95,000)
Customer and Client Receipts	(340,692)	(24,000)	(24,000)
Support Services Income Total	(2,107,094)	(2,595,100)	(2,595,100)
<b>Total Income</b>	<b>(3,990,421)</b>	<b>(3,194,100)</b>	<b>(3,194,100)</b>
<b>Net Expenditure / (Income)</b>	<b>9,381,577</b>	<b>8,022,400</b>	<b>7,695,600</b>

2021/22 Actuals include final accounting adjustments for employee benefits

PEOPLE

SCHOOLS REFFCUS B6120D  
RESPONSIBLE OFFICER -

<b>STAFFING NUMBERS</b>	<b>2023/24</b> <b>0</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	-	0	0
Premises Related Expenditure	4,384,064	0	0
Transport Related Expenditure	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation and Impairment	-	-	-
<b>Total Expenditure</b>	<b>4,384,064</b>	<b>0</b>	<b>0</b>
Government Grants	-	-	-
Other Grants Reimbursements and Contributions	-	-	-
Customer and Client Receipts	-	-	-
Support Services Income Total	-	-	-
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure / (Income)</b>	<b>4,384,064</b>	<b>0</b>	<b>0</b>

2021/22 Actuals include final accounting adjustments for employee benefits

**PEOPLE**

**DEDICATED SCHOOLS BUDGET B6500D  
RESPONSIBLE OFFICER - DUNCAN JAMES-PIKE**

A ring-fenced grant is received from Department for Education which is delegated to Schools and Academies and Private, Voluntary and Independent organisations for the provision of 2, 3, 4 Year Old Early

<b>STAFFING NUMBERS</b>	<b>2023/24 2,357</b>
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<b>SUBJECTIVE SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Latest Estimate</b>	<b>Original Estimate</b>
<b>SUBJECTIVE ANALYSIS OF ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employee Expenses	117,032,980	202,646,313	202,646,313
Premises Related Expenditure	-	-	-
Transport Related Expenditure	4,733	0	0
Supplies and Services	43,577,278	0	0
Third Party Payments	11,475,093	0	0
Transfer Payments	19,806,599	0	0
Support Services	6,418,735	0	0
Depreciation and Impairment	-	-	-
Recharges	625,838		
<b>Total Expenditure</b>	<b>198,941,256</b>	<b>202,646,313</b>	<b>202,646,313</b>
Government Grants	(181,723,274)	(202,646,313)	(202,646,313)
Other Grants Reimbursements and Contributions	(123,016)	0	0
Customer and Client Receipts	(16,311,541)	0	0
Support Services Income Total	(468,410)	0	0
Recharges	(315,015)		
<b>Total Income</b>	<b>(198,941,256)</b>	<b>(202,646,313)</b>	<b>(202,646,313)</b>
<b>Net Expenditure / (Income)</b>	<b>0</b>	<b>0</b>	<b>0</b>

2021/22 Actuals include final accounting adjustments for employee benefits

Figures used in budget report were based on an estimate



**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
611110 - Salaries	128,204,360	138,255,500
<b>61100D - Direct Employee Expenses Basic Pay</b>	<b>128,204,360</b>	<b>138,255,500</b>
612150 - Pension Deficit Funding	7,507,500	10,125,300
612160 - Apprenticeship Levy	385,000	385,000
612210 - Agency Staff	652,700	806,900
<b>61200D - Direct Employee Expenses Other</b>	<b>8,545,200</b>	<b>11,317,200</b>
613110 - Disclosure Barring Service Checks	3,100	6,400
613120 - Employer Liability Insurance	380,600	380,600
613140 - Redundancy Payments	1,133,000	0
613170 - Pre DSO Pension Costs	199,200	199,200
613180 - Ill Health Retirement Costs	390,700	0
613190 - Pension Enhancements	1,681,600	1,487,500
613200 - Staff Development and Training	591,900	566,100
613210 - Advertising for staff	52,600	36,200
613230 - Staff Other Expenses	112,000	100,100
<b>61300D - Indirect Employee Expenses</b>	<b>4,544,700</b>	<b>2,776,100</b>
615110 - Employee costs for maintained schools	1,538,400	1,712,200
<b>61500D - Schools Employee expenses and benefits Total</b>	<b>1,538,400</b>	<b>1,712,200</b>
<b>61000C - Employee Expenses</b>	<b>142,832,660</b>	<b>154,061,000</b>
621110 - Facilities Management	3,000	18,000
621111 - Non Specific Building Repairs and Maintenance	223,800	223,900
621112 - Roofing Works	0	0
621155 - Cyclical Mechanical Works	0	0
621157 - Non Specific Electrical	1,500	1,500
621162 - Internal Decorations	0	0
621181 - Asbestos Works	0	0
621210 - R&M Void Properties	0	0
621211 - R&M Price Per Void	0	0
621212 - R&M Price Per Void Exclusions	0	0
621240 - Other Building Repairs	717,500	841,500
621241 - R&M Price Per Property	0	0
621242 - R&M Price Per Property Exclusions	0	0
621243 - Boarding Up Costs	13,700	13,700
621140 - Cyclical Planned Buildings Works	900	900
621151 - Cyclical Electrical Works	0	0
<b>62100D - Repairs Alterations and Maintenance of Buildings</b>	<b>960,400</b>	<b>1,099,500</b>
622110 - Electricity	2,184,500	2,149,400
622120 - Gas	349,900	347,500
622160 - Other Energy Costs	4,400	4,400
622170 - Combined Heat and Power Charges	0	0
<b>62200D - Energy Costs</b>	<b>2,538,800</b>	<b>2,501,300</b>
623110 - Rents Payable	1,960,800	2,000,300
623120 - Rent Voids	225,500	225,500
623130 - Garage Rent Voids	0	0
623140 - Service Charges	96,600	96,200
623150 - Premises Hire Facilities	183,600	175,200

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
623160 - Business Rates Payable	2,969,100	2,969,100
623170 - Council Tax	0	0
623180 - Water and Sewerage	335,300	333,900
<b>62300D - Rents Rates and Water</b>	<b>5,770,900</b>	<b>5,800,200</b>
624110 - Cleaning Services	199,150	309,100
624120 - Pest Control Costs	1,600	1,600
<b>62400D - Cleaning and Domestic Supplies</b>	<b>200,750</b>	<b>310,700</b>
625110 - Grounds Maintenance Costs	514,850	583,800
<b>62500D - Grounds Maintenance Total</b>	<b>514,850</b>	<b>583,800</b>
626110 - Premises Insurance	269,900	269,900
626111 - Premises Insurance Service Controlled	13,000	13,000
<b>62600D - Premises Insurance and Contributions</b>	<b>282,900</b>	<b>282,900</b>
627110 - Fixtures and Fittings Attached to Building	86,100	86,100
627111 - Street Furniture	80,000	80,000
627112 - CCTV Equipment	757,300	782,000
627113 - Fire Equipment	0	0
627114 - CCTV Engineering	114,000	114,000
627115 - Fire Alarm Systems	12,100	12,100
627116 - Intruder Alarm Systems	900	900
627117 - Community Alarm	89,000	89,000
<b>62700D - Fixtures and Fittings</b>	<b>1,139,400</b>	<b>1,164,100</b>
<b>62000C - Premises Related Expenditure</b>	<b>11,408,000</b>	<b>11,742,500</b>
631110 - Transport Fuel	23,400	25,000
631120 - Vehicle Repairs and Maintenance	59,700	100,500
631130 - Vehicle Licensing	4,700	4,700
631140 - Purchase of Vehicles Related Costs	-	15,000
631150 - Other Vehicle Costs	19,900	18,500
<b>63100D - Direct Transport Costs</b>	<b>107,700</b>	<b>163,700</b>
632110 - Vehicle Leases	50,500	50,500
632120 - Vehicle Hire	3,688,600	3,661,400
632130 - Taxi Service	27,300	27,500
<b>63200D - Contract Hire and Operating Leases</b>	<b>3,766,400</b>	<b>3,739,400</b>
633110 - Public Transport for Staff	245,200	246,500
<b>63300D - Public Transport</b>	<b>245,200</b>	<b>246,500</b>
634110 - Transport Insurance	38,900	38,900
<b>63400D - Transport Insurance Total</b>	<b>38,900</b>	<b>38,900</b>
635110 - Car Allowance	119,500	127,500
<b>63500D - Car Allowance Total</b>	<b>119,500</b>	<b>127,500</b>
<b>63000C - Transport Related Expenditure</b>	<b>4,277,700</b>	<b>4,316,000</b>
641110 - Refuse Containers and Litter Bins	100,000	80,000
641120 - Cleaning Materials	21,700	21,700
641130 - Goods for Resale	61,800	61,800
641140 - Hire Equipment Furniture and Materials	19,200	9,200
641150 - Lease Equipment Furniture and Materials	1,086,600	1,116,300

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
641160 - Maintenance Equipment Furniture and Materials	100,000	85,000
641170 - Purchase Equipment Furniture and Materials	787,800	745,000
641180 - Specialist Equipment for Service Provision	28,400	28,400
641190 - General Materials	5,692,900	12,778,900
641200 - Health and Safety Equipment	0	0
641210 - ID Card Cost	600	600
<b>64100D - Equipment Furniture and Materials</b>	<b>7,899,000</b>	<b>14,926,900</b>
642110 - Catering and Vending Supplies	44,800	8,900
642111 - Refreshments	54,000	54,200
642112 - Food and Beverages	1,750,500	1,749,500
642310 - Clothes Uniform and Laundry	34,100	54,300
<b>64200D - Catering Clothing Uniform and Laundry</b>	<b>1,883,400</b>	<b>1,866,900</b>
643130 - Books Publications and Resources	425,800	424,700
643140 - Printing	713,100	727,900
643150 - General Office Expenses	97,600	95,600
<b>64300D - Office Expenses</b>	<b>1,236,500</b>	<b>1,248,200</b>
644110 - Advertising Publicity and Marketing	369,000	367,500
644120 - Consultation and Engagement	149,300	146,800
644130 - Audit Fees	177,200	402,200
644140 - Bank Charges	471,300	471,300
644150 - Consultancy Fees	1,027,300	1,118,500
644160 - Cremation and Burial Costs	43,900	45,400
644180 - Events	1,533,200	1,520,600
644200 - Highway Services	1,445,500	1,387,900
644210 - Street & Traffic Management	605,100	614,600
644220 - Insurance Excluding Premises and Transport	541,300	541,300
644221 - Insurance Service Controlled	1,000	0
644240 - Legal Fees	822,200	825,700
644250 - Legal Disbursements	5,000	0
644260 - Court Costs	606,200	612,500
644270 - Professional Services General	7,590,700	7,532,000
644280 - Valuation Fees	5,500	5,500
644290 - Property Management Fees	92,000	92,000
644300 - Financial Services	1,674,900	1,665,900
644310 - Recycling Costs	39,000	45,000
644320 - Refuse Collection Costs	80,200	109,000
644330 - Removal Services	10,600	10,600
644331 - Animal Upkeep	14,500	39,500
644332 - Social Community Care Supplies & Services	255,300	255,300
644340 - Security Services Excluding Premises	952,300	998,500
644380 - Translators and Interpreters	103,200	103,200
644400 - Waste Disposal Costs	-	10,000
644450 - Fund Management Fees	3,100	100,000
644490 - Exam Fees	127,500	128,500
644500 - Other Educational Fees	107,100	113,100
644520 - Non Staff Training	783,140	783,000
644540 - General Contingency	222,400	222,400
644550 - Procurement Adjustments and Discounts	(1,213,600)	(1,213,600)

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
644990 - Internal Order Settlement	9,281,900	8,435,800
644995 - Revenue Projects Settlement	5,087,100	5,038,700
<b>64400D - Services</b>	<b>33,014,340</b>	<b>32,528,700</b>
645110 - Mobile Phone Costs	195,800	189,600
645120 - Land Line Telephone Costs	372,700	352,100
645130 - Postage and Courier Services	586,700	621,500
645140 - ICT Hardware	42,200	39,200
645150 - ICT Software	2,240,900	2,511,300
645160 - ICT Licences	753,600	605,400
645170 - ICT Maintenance and Support	914,400	987,500
645190 - Internet Costs	46,500	46,500
645200 - Web Hosting Services	1,165,600	1,078,300
<b>64500D - Communications and Computing</b>	<b>6,318,400</b>	<b>6,431,400</b>
646110 - Members Allowances Costs	1,342,600	1,330,100
<b>64600D - Members Allowances Total</b>	<b>1,342,600</b>	<b>1,330,100</b>
647110 - Subsistence	9,700	9,700
647120 - Conference Expenses	10,400	10,400
<b>64700D - Expenses</b>	<b>20,100</b>	<b>20,100</b>
648110 - Grants and Contributions	1,732,400	1,734,500
648120 - Membership and Subscriptions	755,500	739,800
<b>64800D - Grants and Subscriptions Total</b>	<b>2,487,900</b>	<b>2,474,300</b>
649150 - PFI and PPP Schemes	15,526,700	15,526,700
649170 - Finance Lease Payments	(313,100)	(313,100)
649180 - Contribution to Provisions Supplies and Services	1,450,200	1,450,200
649190 - Increase or Decrease in Bad Debt Provision BDP	(295,500)	(295,500)
<b>64900D - PFI and Contribution to Provisions</b>	<b>16,368,300</b>	<b>16,368,300</b>
<b>64000C - Supplies and Services</b>	<b>70,570,540</b>	<b>77,194,900</b>
653110 - Payment to Other Local Authorities	129,500	0
<b>65300D - Other Local Authorities</b>	<b>129,500</b>	<b>0</b>
654110 - Payment to Health Authorities	5,733,000	5,253,000
<b>65400D - Health Authorities</b>	<b>5,733,000</b>	<b>5,253,000</b>
656110 - Payments to Voluntary Sector	2,772,800	2,734,300
<b>65600D - Voluntary Associations</b>	<b>2,772,800</b>	<b>2,734,300</b>
658150 - Bed and Breakfast	6,280,400	13,020,800
658160 - Day Care Services	833,800	833,800
658170 - Family Assessments	83,200	83,200
658180 - Fostering Agency Placements	224,200	224,200
658200 - Home Care Services	14,861,300	14,549,900
658220 - Short Term Support to Maximise Independence	571,200	571,200
658221 - Social Services Semi Independent Accommodation	1,444,500	1,444,500
658222 - Social Services Supported Lodgings	477,100	477,100
658223 - Social Services Supported Costs	781,500	781,500
658232 - Equipment and adaptation	40,600	40,600
658235 - Nursing Homes	6,419,000	6,419,000
658237 - Residential Placements Long Term	18,984,400	18,988,200
658238 - Residential Children's Homes	4,615,000	4,615,000

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
658239 - Supported Accommodation	17,628,600	17,683,500
658240 - Short Term Support Other	108,900	108,900
658280 - Payment to Private Sector Landlords PSL	11,747,000	11,747,000
658281 - Rent Deposit Scheme	146,100	146,000
658282 - Self Help Rent Deposit	450,000	450,000
658301 - Care Management	132,000	132,000
658303 - Additional Placements	829,200	829,200
658306 - Respite Care	330,500	330,500
658307 - Secure Youth Justice	562,800	562,800
658310 - Health Care	2,249,600	2,091,700
658315 - Panel Payments	23,900	23,900
658510 - Other Private Contractor Payments	34,765,900	42,265,800
<b>65800D - Private Contractors</b>	<b>124,590,700</b>	<b>138,420,300</b>
659110 - Payment to Other Agencies	8,582,400	8,606,500
659150 - TFL Concessionary Fares	10,100,500	7,200,500
<b>65900D - Other Agencies and Transport Operators</b>	<b>18,682,900</b>	<b>15,807,000</b>
<b>65000C - Third Party Payments</b>	<b>151,908,900</b>	<b>162,214,600</b>
661120 - Discretionary Awards	44,100	44,100
<b>66100D - School Children and Students</b>	<b>44,100</b>	<b>44,100</b>
662110 - Direct Payments	11,235,500	10,741,000
<b>66200D - Adult Social Services Clients</b>	<b>11,235,500</b>	<b>10,741,000</b>
663141 - Asylum Seekers	105,000	105,000
663142 - Section 17 1989 Children's Act	356,500	356,500
663143 - Foster Parents Allowance	1,792,500	1,792,500
663144 - Adoption Allowance Children Services	494,600	494,600
663145 - Leaving Care Allowance	126,400	126,400
663146 - Weekly Allowance	427,200	427,200
663147 - Birthday Allowance	4,800	4,800
663148 - Festive Allowance	4,100	4,100
663149 - Educational Allowance	44,000	44,000
663152 - Connected Persons Fostering Allowance	260,800	260,800
663153 - Food Allowance	10,600	10,600
663154 - Client Clothing Allowance	14,400	14,400
663155 - Client Transport Allowance	109,800	109,800
663156 - Rent Allowance Transfers	1,259,400	1,259,400
663157 - Holiday Allowance	1,700	1,700
663158 - Day Care Allowance	36,100	36,100
663159 - Basic Equipment Allowance	40,300	40,300
663161 - Furniture Allowance	300	300
663162 - Utilities Allowance	3,500	3,500
663151 - Child Arrangement Order Allowance CAO	169,500	169,500
663163 - Special Guardianship Order Allowance SGO	775,900	775,900
<b>66300D - Children's Services</b>	<b>6,037,400</b>	<b>6,037,400</b>
664110 - Compensation	144,800	144,800
664120 - Refunds	38,600	38,600
<b>66400D - Compensation Total</b>	<b>183,400</b>	<b>183,400</b>

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
665110 - Rent Allowances Costs	136,457,500	136,457,500
665120 - Rent Rebates Costs	52,503,900	52,503,900
665130 - Discretionary Housing Payment	108,700	108,700
<b>66500D - Housing Benefits</b>	<b>189,070,100</b>	<b>189,070,100</b>
<b>66000C - Transfer Payments</b>	<b>206,570,500</b>	<b>206,076,000</b>
671020 - Corporate and Democratic Core Recharge Expenditure	1,140,000	1,126,600
671030 - Corporate Services Recharge Expenditure	44,676,400	43,149,000
671070 - ICT Recharge Expenditure	128,000	128,000
671200 - Internal Recharges Expenditure	3,685,000	3,005,300
671210 - SLA Expenditure	2,107,000	2,164,700
671310 - Recharges from GF to HRA Expenditure	88,600	88,600
671220 - Non Controllable Recharges Expenditure	1,522,100	1,477,800
<b>67100D - Support Services Summary</b>	<b>53,347,100</b>	<b>51,140,000</b>
<b>67000C - Support Services</b>	<b>53,347,100</b>	<b>51,140,000</b>
681808 - Charges for depreciation	33,648,400	33,648,400
<b>68000D - Depreciation and Impairment Losses</b>	<b>33,648,400</b>	<b>33,648,400</b>
<b>68000C - Depreciation and Impairment</b>	<b>33,648,400</b>	<b>33,648,400</b>
<b>60000B - Total Expenditure</b>	<b>674,563,800</b>	<b>700,393,400</b>
511010 - Government Grants Revenue Income Ringfenced	(212,232,800)	(211,694,300)
511111 - Schools Block DSG	0	0
511112 - Early Years DSG	0	0
511113 - High Needs DSG	0	0
511120 - Improved Better Care Fund Grant	(9,486,400)	(9,486,400)
511121 - Social Care Support Grant	(10,818,100)	(11,916,900)
511122 - Independent Living Fund Grant	(1,099,200)	0
511123 - Local Reform Grant	(163,000)	(163,000)
<b>51100D - Specific and Special Grants</b>	<b>(233,799,500)</b>	<b>(233,260,600)</b>
<b>51000C - Government Grants</b>	<b>(233,799,500)</b>	<b>(233,260,600)</b>
521020 - Contributions from Health Authorities Income	(2,752,600)	(3,191,400)
521021 - Contributions from Health Better Care Fund BCF	(6,417,400)	(6,780,700)
521022 - Contribution from Health IDH Agreement	-	(1,330,000)
<b>52100D - Revenue Income for Joint Financing</b>	<b>(9,170,000)</b>	<b>(11,302,100)</b>
522010 - Contributions from Other Local Authorities Income	(1,260,800)	(1,277,600)
<b>52200D - Contributions from Other Local Authorities</b>	<b>(1,260,800)</b>	<b>(1,277,600)</b>
523010 - Charitable Donations Income	(21,000)	(21,000)
523020 - Pension Fund Other Income	(900,100)	(906,100)
523060 - Other Contributions and Reimbursements Income	(1,509,000)	(1,505,400)
523070 - PFI Credit Income	(15,526,700)	(15,526,700)
523090 - Unpresented Cheques Written Back	(35,000)	(35,000)
523110 - Direct Payments Overpayment Recovery Income	(4,478,600)	(4,528,600)

**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
<b>52300D - Value of Costs Recharged to Outside Bodies</b>	<b>(22,470,400)</b>	<b>(22,522,800)</b>
<b>52000C - Other Grants Reimbursements and Contributions</b>	<b>(32,901,200)</b>	<b>(35,102,500)</b>
531010 - Sack Sales Income	(83,000)	0
531020 - Equipment Sales or Hire Income	(1,697,000)	(2,345,100)
531040 - Other Sales Income	(786,200)	(784,900)
531050 - Merchandise Sales Income	(4,000)	0
531060 - Non Refundable deposit	(20,800)	(20,800)
<b>53100D - Sales of Products and Materials</b>	<b>(2,591,000)</b>	<b>(3,150,800)</b>
532010 - Fees and Charges General Income	(1,058,500)	(1,059,200)
532020 - Removal and Storage Income	(23,600)	(23,600)
532030 - Advertising Income	(45,000)	(40,000)
532040 - Sponsorship Income	(30,000)	0
532050 - Catering Income	(5,495,500)	(5,336,300)
532060 - Hire of Rooms and Halls Income	(466,000)	(537,400)
532070 - Trade and Commercial Waste Income	(396,000)	(154,100)
532090 - Car Parking Fees Off Street Income	(441,500)	(466,300)
532110 - Parking Permit Income	(6,698,000)	(7,291,400)
532120 - Staff Parking Permits Income	(90,300)	(90,300)
532130 - Suspension of Parking Bays Income	(611,400)	(611,400)
532140 - Penalty Charge Notice Income	(17,842,900)	(18,120,400)
532150 - Fines Income General	(1,405,600)	(1,325,600)
532160 - Inspection Fee Income	(193,300)	(199,300)
532170 - Licence and Permit Income	(5,221,900)	(5,473,000)
532180 - Enforcement Related Income	(1,538,300)	(2,625,800)
532190 - Legal and Land Search Fee Income	(734,900)	(774,800)
532200 - PreApplication Fee Income	(152,600)	(152,600)
532210 - Planning Performance Agreement Fee Income	(504,500)	(536,100)
532230 - Fairer Charging Client Contribution	(5,961,200)	(6,125,300)
532240 - Residential Care Client Contribution	(5,066,500)	(5,066,500)



**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
532250 - Sports and Recreation Income	(19,300)	(19,300)
532270 - Street Trading Income	(655,600)	(655,600)
532280 - Street Trading Shop Front Trading Rent	(25,000)	(25,000)
532290 - Tuition Fees Income	(19,500)	(75,000)
532310 - Registrar and Ceremonies Income	(668,700)	(668,700)
532320 - Commission Fee Income	(8,400)	(8,400)
532330 - Miscellaneous Income	(3,511,800)	(3,289,500)
532340 - Management Fee Income	(117,000)	(117,000)
532350 - Recovered Legal Expenses Income	(124,600)	(124,600)
532360 - Dropped Curb Fee Income	(131,200)	(131,200)
532370 - Filming Rights Income	(18,300)	(18,300)
532380 - Rechargeable Works Income	(221,700)	(241,700)
532390 - Fee charges to Academies	(278,300)	(394,500)
532400 - Income from Subsidiary	(139,000)	(20,400)
<b>53200D - Fees and Charges</b>	<b>(59,915,900)</b>	<b>(61,798,600)</b>
533010 - Gross Rents Income	(14,878,000)	(14,882,000)
533020 - Garage Rents Income	0	0
533040 - Commercial Rents Income	(5,434,400)	(5,860,600)
533050 - Tenants Insurance Charge Income	(413,400)	(414,800)
533080 - Leaseholder Major Works Income	0	0
533100 - Other Charges to Tenants Income	8,300	8,400
<b>53300D - Rents and Other Property Based Charges</b>	<b>(20,717,500)</b>	<b>(21,149,000)</b>
<b>53000C - Customer and Client Receipts</b>	<b>(83,224,400)</b>	<b>(86,098,400)</b>
571020 - Corporate and Democratic Core Recharge Income	(1,140,000)	(1,126,600)
571030 - Corporate Services Recharge Income	(48,196,100)	(46,668,700)
571050 - Financial Services Recharge Income	-	(171,500)
571080 - Insurance Recharge Income	(1,119,200)	(1,119,200)
571090 - Legal Services Recharge Income	(2,713,800)	(2,685,000)
571100 - Procurement Recharge Income	(2,059,400)	(2,135,900)
571200 - Internal Recharges Income	(9,095,500)	(11,063,200)
571320 - Recharges from GF to DSG Income	(3,107,600)	(3,107,600)
571220 - Non Controllable Recharges Income	(1,587,800)	(1,477,800)
572100 - Fees to Maintained Schools and Transfer Contras	(2,597,000)	(2,488,800)
<b>57100D - Support Services Income</b>	<b>(71,616,400)</b>	<b>(72,044,300)</b>
573100 - Recharges from Revenue to Capital	(6,390,100)	(6,221,100)
<b>57300D - Support Services Capital</b>	<b>(6,390,100)</b>	<b>(6,221,100)</b>



**OVERALL BUDGET 2023/24 - ANALYSIS OVER ESTIMATES BY SUBJECTIVE  
EXCLUDING HRA AND SCHOOLS**

<b>ORACLE SUBJECTIVES</b>	<b>Original Base 2022/23</b>	<b>Original Budget 2023/24</b>
	<b>£</b>	<b>£</b>
<b>57000C - Support Services Income Total</b>	<b>(78,006,500)</b>	<b>(78,265,400)</b>
<b>50000B - Total Income</b>	<b>(427,931,600)</b>	<b>(432,726,900)</b>
711110 - Precept and Levy Payments	840,200	828,100
711120 - North London Waste Authority Levy	10,236,000	9,715,200
<b>71000D - Other Operating Expenditure</b>	<b>11,076,200</b>	<b>10,543,300</b>
721110 - Interest Payable	4,144,300	5,094,300
721130 - Interest Payable on Finance Leases as Lessee	670,100	670,100
721140 - Interest Payable on Short Term Borrowing	0	0
721160 - Debt Management Expenses	(125,900)	(233,900)
723110 - Interest Received	(317,700)	(740,700)
723120 - Interest Received on Finance Leases as Lessor	(361,800)	(361,800)
724110 - Expenditure on Investment Properties	3,638,500	10,045,000
724120 - Rent Received Investment Properties	(190,000)	(190,000)
<b>72000D - Financing and Investment Income and Expenditure</b>	<b>7,457,500</b>	<b>14,283,000</b>
731110 - Council Tax Income	(122,409,300)	(130,909,200)
731818 - Council Tax Surplus/Deficit	3,443,000	(1,689,400)
732110 - Business Rates Income	(25,159,000)	(28,379,000)
732130 - Business Rates Top Up Grant	(49,439,000)	(53,958,200)
733110 - Government Grants Revenue Non Ringfenced	(32,303,200)	(38,690,800)
734110 - Capital Grants and Contributions	(1,898,500)	(2,220,600)
<b>73000D - Taxation and Non Specific Grant Income</b>	<b>(227,766,000)</b>	<b>(255,847,200)</b>
<b>71000C - Below Cost of Services on CIES Income and Expenditure</b>	<b>(209,232,300)</b>	<b>(231,020,900)</b>
781824 - Minimum Revenue Provision	5,738,100	5,738,100
781826 - Minimum Revenue Provision Finance Leases	200	200
781827 - Capital Expenditure Charged to Revenue	0	0
811008 - Reversal of charges for Depreciation and Impairment	(33,648,400)	(33,648,400)
811016 - Financial Instruments adjustments	521,100	521,100
<b>81100D - Adjustments between Accounting Basis and Funding Basis</b>	<b>(27,389,000)</b>	<b>(27,389,000)</b>
782110 - Transfer to Earmarked GF Reserves	(1,036,400)	565,300
782120 - Transfer from Earmarked GF Reserves	(233,100)	(1,372,200)
782130 - Transfers related to Schools Budget Reserves	(260,900)	(260,900)
822120 - Transfer from Earmarked GF Reserves MIRS	(8,480,500)	(8,188,800)
<b>82100D - Transfers to or from Earmarked Reserves</b>	<b>(10,010,900)</b>	<b>(9,256,600)</b>
831110 - Revenue Expenditure Year End Final Transfers	0	0
<b>83100D - Year End Surplus or Deficit Transfers</b>	<b>0</b>	<b>0</b>
<b>81000C - Below the Line Movement In Reserves Statement Summary</b>	<b>(37,399,900)</b>	<b>(36,645,600)</b>
<b>20000A - Net Expenditure LBWF</b>	<b>0</b>	<b>0</b>

## **CAPITAL BUDGET 2022/23 TO 2027/28**

Our Capital Investment Strategy demonstrates the continued and accelerated delivery of our ambitious investment programme and plans, recognising the vital role that the Council plays in ensuring Waltham Forest continues to build for the future and recover from the economic impact of Covid-19. It sets out the Council's most ambitious capital programme to date with £533 million of planned investment over the next 6 years.

The Capital Programme spans the six-year period 2022/23 to 2027/28. The Capital Programme summarises anticipated capital spending and estimated resources available for financing. These resources include government grants, capital receipts, prudential borrowing, direct revenue funding (including reserves) and other capital income.

The Capital Programme has been categorised into eleven blocks as follows:

- Schools
- ICT
- Strategy Insight and Communities
- Climate Emergency Funding
- Regeneration & Growth
- Neighbourhoods
- Housing Delivery (GF)
- Housing Delivery (HRA)
- Housing Assets
- Property and Delivery
- Adult Social Care

It shows the estimated costs for schemes in progress phased over the anticipated life of each scheme.

The Capital Programme is based upon an estimate of achieving a total of £28.1 million in capital receipts over the years to 2027/28. This figure is inclusive of current General Fund Capital Receipt balances, HRA Receipts and Capital schemes self-financed via future site disposals. If the disposals programme realises more or less than anticipated, the Capital Programme will be reviewed.

External resources, in particular grant allocations, are usually announced over a one or two-year timeframe; therefore, the majority of schemes will only be forecast over this period. The programme is updated quarterly for any changes in resources and refreshed annually.

The Capital Programme endeavours to deliver schemes and projects which meet Council objectives and priorities. When planning new capital projects, services should have regard to value for money objectives, and these need to be demonstrated when putting forward bids for capital resources.

<b>CAPITAL PROGRAMME</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
<b>DEPUTY CHIEF EXEC'S DIRECTORATE</b>							
ICT	6,527	3,061	1,814	-	-	-	<b>11,402</b>
STRATEGY INSIGHT AND COMMUNITIES	10	110	-	-	-	-	<b>120</b>
CLIMATE EMERGENCY FUNDING	1,519	1,000	1,000	1,000	-	-	<b>4,519</b>
	<b>8,056</b>	<b>4,171</b>	<b>2,814</b>	<b>1,000</b>	-	-	<b>16,041</b>
<b>PEOPLE DIRECTORATE</b>							
ADULT SOCIAL CARE	197	-	-	-	-	-	<b>197</b>
	<b>197</b>	-	-	-	-	-	<b>197</b>
<b>PLACE DIRECTORATE</b>							
NEIGHBOURHOODS	9,455	1,949	2,023	-	-	-	<b>13,427</b>
REGEN, PLANNING AND DELIVERY	3,490	4,771	728	-	-	-	<b>8,989</b>
PROPERTY AND DELIVERY	53,363	28,219	6,720	887	787	-	<b>89,976</b>
SCHOOLS PROGRAMME	15,700	22,327	13,230	19,924	-	-	<b>71,181</b>
HOUSING DELIVERY/OPERATIONS (GF)	8,750	5,594	8,182	3,361	-	-	<b>25,887</b>
HOUSING DELIVERY/OTHER (HRA)	23,648	18,464	17,795	10,487	7,011	7,011	<b>84,416</b>
HOUSING ASSETS (HRA)	30,759	36,512	35,512	35,512	34,746	34,746	<b>207,787</b>
	<b>145,165</b>	<b>117,836</b>	<b>84,190</b>	<b>70,171</b>	<b>42,544</b>	<b>41,757</b>	<b>501,663</b>
<b>CONTINGENCY</b>							
CONTINGENCY	-	15,000	-	-	-	-	15,000
<b>TOTAL CAPITAL PROGRAMME</b>	<b>153,418</b>	<b>137,007</b>	<b>87,004</b>	<b>71,171</b>	<b>42,544</b>	<b>41,757</b>	<b>532,901</b>
<b>RESOURCES</b>							
Government Grant	(37,564)	(26,531)	(14,348)	(19,924)	-	-	(98,367)
Major Repairs Reserve	(12,543)	(12,997)	(13,372)	(13,673)	(13,987)	(14,309)	(80,881)
Other Contributions	(9,777)	(10,501)	(2,531)	(3,431)	-	-	(26,240)
Revenue Contributions	(4,646)	(1,493)	(5,555)	(5,089)	(6,155)	(5,731)	(28,669)
Capital Receipts	(5,793)	(6,832)	(6,046)	(5,924)	(2,159)	(1,372)	(28,126)
Self-Finance via Future Disposal	(5,828)	(5,084)	(282)	(100)	-	-	(11,294)
Prudential Borrowing	(62,741)	(49,034)	(16,006)	(4,361)	-	-	(132,142)
HRA Borrowing	(14,527)	(24,535)	(28,864)	(18,669)	(20,243)	(20,345)	(127,183)
<b>TOTAL RESOURCES</b>	<b>(153,418)</b>	<b>(137,007)</b>	<b>(87,004)</b>	<b>(71,171)</b>	<b>(42,544)</b>	<b>(41,757)</b>	<b>(532,901)</b>

<b>CAPITAL PROGRAMME</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
<b>ICT</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
ERP Programme	6,322	2,856	1,814	-	-	-	10,992
Technology Services - Network LAN Refresh	205	205	-	-	-	-	410
<b>TOTAL TECHNOLOGY SERVICES</b>	<b>6,527</b>	<b>3,061</b>	<b>1,814</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,402</b>
<b>RESOURCES</b>							
Prudential Borrowing	(6,527)	(3,061)	(1,814)	-	-	-	(11,402)
<b>TOTAL TECHNOLOGY SERVICES RESOURCES</b>	<b>(6,527)</b>	<b>(3,061)</b>	<b>(1,814)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(11,402)</b>
<b>STRATEGY INSIGHT AND COMMUNITIES</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Food Distribution Centre	10	110	-	-	-	-	120
<b>TOTAL STRATEGY INSIGHT AND COMMUNITIES</b>	<b>10</b>	<b>110</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120</b>
<b>RESOURCES</b>							
Prudential Borrowing	(10)	(110)	-	-	-	-	(120)
<b>TOTAL STRATEGY INSIGHT AND COMMUNITIES RESOURCES</b>	<b>(10)</b>	<b>(110)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(120)</b>
<b>CLIMATE EMERGENCY FUNDING</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Suntrap	52	-	-	-	-	-	52
Sustainable Transport	1,019	-	-	-	-	-	1,019
Future years pot	448	1,000	1,000	1,000	-	-	3,448
<b>TOTAL CLIMATE EMERGENCY FUNDING</b>	<b>1,519</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>4,519</b>
<b>RESOURCES</b>							
Prudential Borrowing	(1,519)	(1,000)	(1,000)	(1,000)	-	-	(4,519)
<b>TOTAL CLIMATE EMERGENCY FUNDING RESOURCES</b>	<b>(1,519)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>-</b>	<b>-</b>	<b>(4,519)</b>
<b>ADULT SOCIAL CARE</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Care Homes	193	-	-	-	-	-	193
Sidmouth House (Improvement Works)	4	-	-	-	-	-	4
<b>TOTAL ADULT SOCIAL CARE</b>	<b>197</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>197</b>
<b>RESOURCES</b>							
Government Grant	(197)	-	-	-	-	-	(197)
<b>TOTAL ADULT SOCIAL CARE RESOURCES</b>	<b>(197)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(197)</b>

NEIGHBOURHOODS	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Highways & Traffic Mgmt. Service Priorities	2,917	125	-	-	-	-	3,042
Environment Agency	695	-	-	-	-	-	695
Tfl 2021-22 – Corridors, Neighbourhoods & Sustainable Transport	148	-	-	-	-	-	148
Tfl 2021-22 - Bus Priority Delivery Portfolio	11	-	-	-	-	-	11
Tfl 2022-23 – Corridors, Neighbourhoods & Sustainable Transport	982	-	-	-	-	-	982
Tfl 2022-23 – Bus Priority Delivery Portfolio	30	-	-	-	-	-	30
Tfl 2022-23 - Cycle Network Development	615	-	-	-	-	-	615
Tfl 2022-23 - Liveable Neighbourhoods	195	-	-	-	-	-	195
Tfl 2022-23 - Cycle Parking	34	-	-	-	-	-	34
Tfl 2022-23 - Bridge Assessment & Strength	45	-	-	-	-	-	45
S106 Highways Projects	513	750	1,803	-	-	-	3,066
Leytonstone BLEN	200	-	-	-	-	-	200
Forest Road Cycle Route	194	-	-	-	-	-	194
Marsh Lane Footpath	52	-	-	-	-	-	52
Leytonstone High Road and St James Street stations	30	-	-	-	-	-	30
Parks and Play Programme 2	531	-	-	-	-	-	531
Leyton Jubilee Park	10	-	-	-	-	-	10
Parks Development S106	422	-	-	-	-	-	422
Neighbourhood CIL	527	-	-	-	-	-	527
Operations Centre Move	28	-	-	-	-	-	28
Rolls Sports Ground	93	-	-	-	-	-	93
Walthamstow Leisure Centre	256	-	-	-	-	-	256
Leytonstone Leisure Centre Development	37	-	-	-	-	-	37
Leytonstone Leisure Centre Roof Repair	101	-	-	-	-	-	101
CCTV Infrastructure	490	220	220	-	-	-	930
Vehicle Purchase	154	-	-	-	-	-	154
Low Hall Depot R&M	146	854	-	-	-	-	1,000
<b>TOTAL NEIGHBOURHOODS</b>	<b>9,455</b>	<b>1,949</b>	<b>2,023</b>	-	-	-	<b>13,427</b>
<b>RESOURCES</b>							
Government Grant	(4,124)	-	-	-	-	-	(4,124)
Other Contributions	(2,562)	(750)	(1,803)	-	-	-	(5,115)
Revenue Contributions	(1,942)	(125)	-	-	-	-	(2,067)
Prudential Borrowing	(827)	(1,074)	(220)	-	-	-	(2,121)
<b>TOTAL NEIGHBOURHOODS RESOURCES</b>	<b>(9,455)</b>	<b>(1,949)</b>	<b>(2,023)</b>	-	-	-	<b>(13,427)</b>

<b>REGEN, PLANNING AND DELIVERY</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Town Centre Fund (TCIF)	170	-	-	-	-	-	170
Gnome House	20	-	-	-	-	-	20
Station Hub - Forest Road CCTV	52	55	-	-	-	-	107
Lockwood Way Industrial Estate enhancements	357	16	-	-	-	-	373
Tascomi Implementation	43	-	-	-	-	-	43
Blackhorse Lane Art Works (Telford Homes)	27	25	25	-	-	-	77
Gigabit Borough	3	-	-	-	-	-	3
Phase 1a & b Green Homes	285	-	-	-	-	-	285
Greenleaf Road	54	-	-	-	-	-	54
EV Charge Points	67	-	-	-	-	-	67
EV Slow Phase 2	9	-	-	-	-	-	9
Chingford Street Lighting	58	146	-	-	-	-	204
Southfields Court	-	440	-	-	-	-	440
E-Vans	27	-	-	-	-	-	27
EV Charging Points	12	-	-	-	-	-	12
Leyton Cricket Pavilion Urgent Works	6	-	-	-	-	-	6
35 Sutherland Rd	569	-	-	-	-	-	569
Sutherland Rd Public Realm	151	1,299	-	-	-	-	1,450
Links To Walthamstow Wetlands - Forest Rd	33	100	66	-	-	-	199
Walthamstow Station Box Safeguarding	-	2,530	637	-	-	-	3,167
Walthamstow Town Centre Public Realm	1,546	160	-	-	-	-	1,706
<b>TOTAL REGEN, PLANNING AND DELIVERY</b>	<b>3,490</b>	<b>4,771</b>	<b>728</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,989</b>
<b>RESOURCES</b>							
Government Grant	-	(1,150)	-	-	-	-	(1,150)
Other Contributions	(1,998)	(3,390)	(728)	-	-	-	(6,116)
Revenue Contributions	(799)	(71)	-	-	-	-	(870)
Prudential Borrowing	(693)	(160)	-	-	-	-	(853)
<b>TOTAL REGEN, PLANNING AND DELIVERY RESOURCES</b>	<b>(3,490)</b>	<b>(4,771)</b>	<b>(728)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8,989)</b>

<b>PROPERTY AND DELIVERY</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
The Mall (commercial properties)	-	-	1,043	-	-	-	1,043
Coroners	1,531	278	-	-	-	-	1,809
Mortuary	4,418	1,329	-	-	-	-	5,747
Chingford Mount Crematorium	95	-	-	-	-	-	95
SALIX Recycling Fund	1,232	-	-	-	-	-	1,232
Fellowship Square	628	3,959	-	-	-	-	3,331
Forward Maintenance Plan	163	1,000	-	-	-	-	1,163
EMD	17,158	4,576	240	-	-	-	21,974
The Scene Fire Safety Works	237	-	-	-	-	-	237
Sutherland Rd Health	399	-	-	-	-	-	399
Coronation Square He	-	140	-	-	-	-	140
St James Health Cent	2,477	565	-	-	-	-	3,042
Public Sector Decarbonisation Scheme	655	-	-	-	-	-	655
Central House	19	-	-	-	-	-	19
Juniper House	10,100	2,055	-	-	-	-	12,155
Central Parade	3,601	892	-	-	-	-	4,493
Coronation Square	357	835	787	787	787	-	3,553
Low Hall Depot	160	-	-	-	-	-	160
Lea Bridge Station sites	860	253	100	100	-	-	1,313
Hatherley Mews	677	277	930	-	-	-	1,884
Markhouse and Ferguson Centre	50	70	-	-	-	-	120
Walthamstow Library	154	-	-	-	-	-	154
Rolls Park Clubhouse	82	-	-	-	-	-	82
Lido feasibility	108	-	-	-	-	-	108
Chestnuts House	44	-	-	-	-	-	44
Leaving Care Hub	54	-	-	-	-	-	54
Unit 9 Lockwood Way	285	-	-	-	-	-	285
The Good Shepherd Building	85	-	-	-	-	-	85
William Morris Gallery	73	414	26	-	-	-	513
Families & Homes Hub	8,917	11,576	3,594	-	-	-	24,087
<b>TOTAL PROPERTY AND DELIVERY</b>	<b>53,363</b>	<b>28,219</b>	<b>6,720</b>	<b>887</b>	<b>787</b>	<b>-</b>	<b>89,976</b>
<b>RESOURCES</b>							
Government Grant	(1,054)	-	-	-	-	-	(1,054)
Other Contributions	(830)	(137)	-	-	-	-	(967)
Revenue Contributions	(1,232)	-	(1,043)	-	-	-	(2,275)
Capital Receipts	(357)	(835)	(787)	(787)	(787)	-	(3,553)
Self-Finance via Future Disposals	(251)	(4,212)	(100)	(100)	-	-	(4,663)
Prudential Borrowing	(49,639)	(23,035)	(4,790)	-	-	-	(77,464)
<b>TOTAL PROPERTY AND DELIVERY RESOURCES</b>	<b>(53,363)</b>	<b>(28,219)</b>	<b>(6,720)</b>	<b>(887)</b>	<b>(787)</b>	<b>-</b>	<b>(89,976)</b>
<b>SCHOOLS PROGRAMME</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Primary Expansions	10	3,250	1,740	1,000	-	-	6,000
Secondary Expansions	4,169	7,800	1,313	6,500	-	-	19,782
Capital Improvement and Minor Works	3,251	3,165	2,987	3,450	-	-	12,853
Programme Contingency	-	-	-	5,675	-	-	5,675
Alternative Provision & SEND	2,148	6,655	6,243	3,274	-	-	18,320
Suntrap Project	200	-	-	-	-	-	200
Prior Yr Commitments	145	25	25	25	-	-	220
<b>Schools Programme</b>	<b>9,923</b>	<b>20,895</b>	<b>12,308</b>	<b>19,924</b>	<b>-</b>	<b>-</b>	<b>63,050</b>
Leyton Green Partner	5,577	872	182	-	-	-	6,631
Climate Change	200	560	740	-	-	-	1,500
<b>Schools Programme - Other</b>	<b>5,777</b>	<b>1,432</b>	<b>922</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,131</b>
<b>TOTAL SCHOOLS PROGRAMME</b>	<b>15,700</b>	<b>22,327</b>	<b>13,230</b>	<b>19,924</b>	<b>-</b>	<b>-</b>	<b>71,181</b>

<b>RESOURCES</b>							
Government Grant	(10,123)	(21,455)	(13,048)	(19,924)	-	-	(64,550)
Self-Finance via Future Disposals	(5,577)	(872)	(182)	-	-	-	(6,631)
<b>TOTAL SCHOOLS PROGRAMME RESOURCES</b>	<b>(15,700)</b>	<b>(22,327)</b>	<b>(13,230)</b>	<b>(19,924)</b>	-	-	<b>(71,181)</b>
<b>HOUSING DELIVERY/OPERATIONS (GF)</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Lena Kennedy	1	77	-	-	-	-	78
Essex Close	824	42	-	-	-	-	866
Priory Court	679	5,284	8,182	3,361	-	-	17,506
South Grove	1,870	192	-	-	-	-	2,061
ISHA Hoe Street	153	-	-	-	-	-	153
1-4-1 Receipts to Third Parties	1,789	-	-	-	-	-	1,789
DFG - Metropolitan	3,347	-	-	-	-	-	3,347
Housing Policy Discretionary	88	-	-	-	-	-	88
<b>TOTAL HOUSING DELIVERY/OPERATIONS (GF)</b>	<b>8,750</b>	<b>5,594</b>	<b>8,182</b>	<b>3,361</b>	-	-	<b>25,887</b>
<b>RESOURCES</b>							
Government Grant	(3,435)	-	-	-	-	-	(3,435)
Capital Receipts	(1,789)	-	-	-	-	-	(1,789)
Prudential Borrowing	(3,526)	(5,594)	(8,182)	(3,361)	-	-	(20,663)
<b>TOTAL HOUSING DELIVERY/OPERATIONS (GF) RESOURCES</b>	<b>(8,750)</b>	<b>(5,594)</b>	<b>(8,182)</b>	<b>(3,361)</b>	-	-	<b>(25,887)</b>
<b>CONTINGENCY</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
CONTINGENCY	-	15,000	-	-	-	-	15,000
<b>TOTAL CONTINGENCY</b>	-	<b>15,000</b>	-	-	-	-	<b>15,000</b>
<b>RESOURCES</b>							
Prudential Borrowing	-	(15,000)	-	-	-	-	(15,000)
<b>TOTAL CONTINGENCY RESOURCES</b>	-	<b>(15,000)</b>	-	-	-	-	<b>(15,000)</b>



<b>HOUSING DELIVERY/OTHER (HRA)</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
Marlowe Rd. Regenera	4,283	3,043	1,718	-	-	-	9,044
Avenue Road (HRA)	3,632	7,231	6,251	6,036	6,011	6,011	35,172
Contract 2	625	-	-	-	-	-	625
Contract 3B - Wadham Avenue	40	-	-	-	-	-	40
Contract 3C - Hungerdown Es	28	-	-	-	-	-	28
Sansom Road (HRA)	1,017	137	-	-	-	-	1,154
Hylands Road (HRA)	5,186	464	-	-	-	-	5,650
Street Property Purchase	902	-	-	-	-	-	902
Heavitree (RSAP)	63	-	-	-	-	-	63
Adjustment	3,379	310	-	-	-	-	3,689
Environmental Improvements	464	200	200	-	-	-	864
Waste Management Estates	200	-	-	-	-	-	200
Billericay Garages Fees	103	-	-	-	-	-	103
Priory Court Regener	600	5,176	8,626	3,451	-	-	17,853
Estate Parking Controls	709	903	-	-	-	-	1,612
Essex Close (incl Cameras)	30	-	-	-	-	-	30
Claude Court	307	-	-	-	-	-	307
Electornic Noticeboards	50	-	-	-	-	-	50
HIG Contingency	1,400	-	-	-	-	-	1,400
Other schemes future years budgets	630	1,000	1,000	1,000	1,000	1,000	5,630
<b>TOTAL HOUSING DELIVERY/OTHER (HRA)</b>	<b>23,648</b>	<b>18,464</b>	<b>17,795</b>	<b>10,487</b>	<b>7,011</b>	<b>7,011</b>	<b>84,416</b>
<b>HOUSING ASSETS (HRA)</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>Total £'000</b>
CONTINGENCY (HRA)	1,000	-	-	-	-	-	1,000
KITCHENS & BATHROOMS	2,005	-	-	-	-	-	2,005
FIRE RISK WORKS	4,475	-	-	-	-	-	4,475
ENERGY WORKS	2,655	-	-	-	-	-	2,655
TECHNICAL & ELECTRIC	7,371	-	-	-	-	-	7,371
ENVIRONMENTALS	20	-	-	-	-	-	20
ASCHAM HOMES MANAGED	4,990	-	-	-	-	-	4,990
FEES	299	-	-	-	-	-	299
Various Flats North	490	-	-	-	-	-	490
Various Flats South	2,290	-	-	-	-	-	2,290
St Partricks Crt & Matson	232	-	-	-	-	-	232
Avenue Road	540	1,000	-	-	-	-	1,540
Friday Hill TMO	955	-	-	-	-	-	955
Walton House	300	-	-	-	-	-	300
Southfield Court	750	-	-	-	-	-	750
Hall Road	31	-	-	-	-	-	31
Alexandra Road	82	-	-	-	-	-	82
Forest Road	30	-	-	-	-	-	30
Loft Conversions	735	-	-	-	-	-	735
Dry Area Conversion	750	-	-	-	-	-	750
Disabled Adaptations	759	766	766	766	-	-	3,057
Future Years Budgets	-	34,746	34,746	34,746	34,746	34,746	173,730
<b>TOTAL HOUSING ASSETS (HRA)</b>	<b>30,759</b>	<b>36,512</b>	<b>35,512</b>	<b>35,512</b>	<b>34,746</b>	<b>34,746</b>	<b>207,787</b>
<b>TOTAL HOUSING REVENUE ACCOUNT</b>	<b>54,407</b>	<b>54,976</b>	<b>53,307</b>	<b>45,999</b>	<b>41,757</b>	<b>41,757</b>	<b>292,203</b>
<b>HRA RESOURCES</b>							
Government Grant	(18,631)	(3,926)	(1,300)	-	-	-	(23,857)
Other Contributions	(4,387)	(6,224)	-	(3,431)	-	-	(14,042)
Major Repairs Reserve	(12,543)	(12,997)	(13,372)	(13,673)	(13,987)	(14,309)	(80,881)
Revenue Contributions	(672)	(1,297)	(4,512)	(5,089)	(6,155)	(5,731)	(23,456)
Capital Receipts	(3,647)	(5,997)	(5,259)	(5,137)	(1,372)	(1,372)	(22,784)
Self-Finance via Future Disposals	-	-	-	-	-	-	-
Prudential Borrowing	(14,527)	(24,535)	(28,864)	(18,669)	(20,243)	(20,345)	(127,183)
<b>TOTAL HOUSING REVENUE ACCOUNT RESOURCES</b>	<b>(54,407)</b>	<b>(54,976)</b>	<b>(53,307)</b>	<b>(45,999)</b>	<b>(41,757)</b>	<b>(41,757)</b>	<b>(292,203)</b>

# FEEES AND CHARGES

## 2023/24

FAMILIES 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - EDUCATION WELFARE (Statutory Penalty Charges for Parents)															
Description of Fee / Charge	Notes	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23	SAP VAT Indicator UI-20% or Nil 0%	Current Charges	Date of last increase	Volume of Existing Usage (hours)	2023/24 New Fees / Charges	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	(10)	(11)	(12)	£ (13)
Truancy Penalty Notices This income is dependant on the number of penalties issued and will vary each year	1	409452	2907	O	SM	40,000	NI	£60.00	01/04/2022	667	£60.00	0.0%		100%	40,000
						40,000									40,000
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break Even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															
1. Education Welfare Charges are a Statutory fee															

FAMILIES 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - QUEENS ROAD															
Description of Fee / Charge	Notes	Budget Details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23	SAP VAT Indicator UI-20% NI-0% or XI-exempt	Current Charges	Date of last increase	Volume of Usage	2023/24 New Fees / Charges	% Price Increase	Effective Date	2023/24 increase of volume of Usage %	Budgeted Income 2023/24
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Meeting room 1 Sunday 2hrs x 48 wks per annum estimate	4	409460	2205	I	BE	3,000	XI	32.00	01/04/2022	96	32.00	0.0%		0%	3,000
Meeting room alternative Wednesdays 1.5hrs 24 weeks	3	409460	2205	I	BE	4,400	XI	31.69	01/04/2022	144	32.00	0.0%		0%	4,400
Meeting room 2 Sunday 3hrs x 48 weeks	4	409460	2205	I	BE	3,000	XI	32.00	01/04/2022	96	32.00	0.0%		0%	3,000
Main Hall 2 hr every last Sunday of the month 12months x 2hrs	3	409460	2205	I	BE	1,300	XI	56.82	01/04/2022	24	57.00	0.0%		0%	1,300
Main Hall Sunday 3.5 hrs x 48 wks per annum estimate	4	409460	2205	I	BE	8,000	XI	57.37	01/04/2022	144	57.00	0.0%		0%	8,000
Main Hall Sunday 2 hrs x 48 wks per annum estimate	4	409460	2205	I	BE	5,300	XI	57.37	01/04/2022	96	57.00	0.0%		0%	5,300
Main Hall Tuesday 1.5hrs x 48 wks per annum estimate	3	409460	2205	I	BE	4,000	XI	56.82	01/04/2022	72	57.00	0.0%		0%	4,000
IT Suite estimate 2-3 hrs hire weekly	2	409460	2205	I	BE	0	XI		01/04/2022	0				0%	
Main Hall Adhoc weekday (estimate 96 hours open 1 day a week for 2 hrs x 48 weeks)	1	409460	2205	C	BE	6,100	XI	65.56	01/04/2022	96	66.00	0.0%		0%	6,100
Main Hall Adhoc bookings weekend (estimate at 6 hours weekly x 48 weeks)	1	409460	2205	C	BE	23,400	XI	83.05	01/04/2022	290	83.00	0.0%		1%	23,400
TOTAL						58,500					473				58,500
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break Even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															
1. Fees are set to reflect the usage of the main hall by Waltham Forest staff running Children & Family Centre activities															
2. IT Suite room occupied by Waltham Forest staff carrying out Children & Family centre activities															
3. Activity levels reflect income generation on church bookings. It is expected that the COVID 19 aftermath will affect future income generation															
4. Fees generated on Sunday bookings from Churches reflect current market rate to churches but it is expected that the COVID 19 aftermath will affect future income generation															
5. Not in use Monday - Friday 9-5PM															

**PLACE 2023/24 - FEES AND CHARGES REVIEW**

**Division/Service Area - STREET TRADING - NEIGHBOURHOODS MANAGEMENT**

Description of Fee / Charge	Note	Budget details				Existing Charges						New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23	SAP VAT Indictor UI - 20% or ni 0%	Current Charges incl. VAT	Direct Debit or Standing Order	Date of last increase	Volume of Usage	2023/24 New Fees / Charges incl. VAT	2023/24 Direct Debit or Standing Order	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)		(7)	(8)	(9)	(10)	(11)	(12)	(13)	(13)
<b>Street Trading</b>																	
<b>Annual Licence - Monthly Fee - (10% discount on direct debit/standing order payments)</b>																	
Normal Pitch - Permanent Traders (Tuesdays)				C	RA	£838,000	XI	35.00	31.50	01/04/2022	N/A	36.80	33.10	5.1%	01/04/2023		£838,000
Normal Pitch - Permanent Traders (Wednesdays)				C	RA		XI	24.00	21.50	01/04/2022	N/A	25.20	22.70	5.0%	01/04/2023		
Normal Pitch - Permanent Traders (Thursdays)				C	RA		XI	47.00	43.00	01/04/2022	N/A	49.40	44.50	5.1%	01/04/2023		
Normal Pitch - Permanent Traders (Fridays)				C	RA		XI	35.00	31.50	01/04/2022	N/A	36.80	33.10	5.1%	01/04/2023		
Normal Pitch - Permanent Traders (Saturdays)				C	RA		XI	146.00	132.00	01/04/2022	N/A	153.30	138.00	5.0%	01/04/2023		
Normal Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	129.00	117.00	01/04/2022	N/A	135.50	122.00	5.0%	01/04/2023		
Normal Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	117.00	106.00	01/04/2022	N/A	122.90	110.60	5.0%	01/04/2023		
Normal Pitch - Permanent Traders (Sunday)				C	RA		XI	24.00	21.50	01/04/2022	N/A	25.20	22.70	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Tuesdays)				C	RA		XI	46.00	42.00	01/04/2022	N/A	48.30	43.50	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	31.00	28.50	01/04/2022	N/A	32.60	29.30	5.2%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	61.00	54.50	01/04/2022	N/A	64.10	57.70	5.1%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	46.00	42.00	01/04/2022	N/A	48.30	43.50	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	188.00	170.50	01/04/2022	N/A	197.40	177.70	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	170.00	154.00	01/04/2022	N/A	178.50	160.70	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	151.00	137.50	01/04/2022	N/A	158.60	142.70	5.0%	01/04/2023		
3.5 Metre Pitch - Permanent Traders (Sundays)				C	RA		XI	31.00	28.00	01/04/2022	N/A	32.60	29.30	5.2%	01/04/2023		
4 Metre Pitch - Permanent Traders (Tuesdays)				C	RA		XI	47.00	43.00	01/04/2022	N/A	49.40	44.50	5.1%	01/04/2023		
4 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	32.00	29.00	01/04/2022	N/A	33.60	30.20	5.0%	01/04/2023		
4 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	63.00	57.00	01/04/2022	N/A	66.20	59.60	5.1%	01/04/2023		
4 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	47.00	43.00	01/04/2022	N/A	49.40	44.50	5.1%	01/04/2023		
4 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	195.00	176.50	01/04/2022	N/A	204.80	184.30	5.0%	01/04/2023		
4 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	173.00	156.00	01/04/2022	N/A	181.70	163.50	5.0%	01/04/2023		
4 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	155.00	140.50	01/04/2022	N/A	162.80	146.50	5.0%	01/04/2023		
4 Metre Pitch - Permanent Traders (Sunday)				C	RA		XI	32.00	29.00	01/04/2022	N/A	33.60	30.20	5.0%	01/04/2023		
5 Metre Pitch - Permanent Traders (Tuesdays)				C	RA		XI	59.00	52.50	01/04/2022	N/A	62.00	55.80	5.1%	01/04/2023		
5 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	40.00	36.00	01/04/2022	N/A	42.00	37.80	5.0%	01/04/2023		
5 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	77.00	69.50	01/04/2022	N/A	80.90	72.80	5.1%	01/04/2023		
5 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	59.00	52.50	01/04/2022	N/A	62.00	55.80	5.1%	01/04/2023		
5 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	244.00	220.50	01/04/2022	N/A	256.20	230.60	5.0%	01/04/2023		
5 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	204.00	186.00	01/04/2022	N/A	214.20	192.80	5.0%	01/04/2023		
5 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	195.00	176.50	01/04/2022	N/A	204.80	184.30	5.0%	01/04/2023		
5 Metre Pitch - Permanent Traders (Sunday)				C	RA		XI	40.00	36.00	01/04/2022	N/A	42.00	37.80	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Tuesdays)				C	RA		XI	70.00	64.00	01/04/2022	N/A	73.50	66.20	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	47.00	43.00	01/04/2022	N/A	49.40	44.50	5.1%	01/04/2023		
6 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	93.00	84.50	01/04/2022	N/A	97.70	87.90	5.1%	01/04/2023		
6 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	70.00	64.00	01/04/2022	N/A	73.50	66.20	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	291.00	263.50	01/04/2022	N/A	305.60	275.00	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	259.00	234.00	01/04/2022	N/A	272.00	244.80	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	233.00	210.50	01/04/2022	N/A	244.70	220.20	5.0%	01/04/2023		
6 Metre Pitch - Permanent Traders (Sundays)				C	RA		XI	47.00	43.00	01/04/2022	N/A	49.40	44.50	5.1%	01/04/2023		
7 Metre Pitch - Permanent Traders (Tuesdays)				C	RA		XI	82.00	74.00	01/04/2022	N/A	86.10	77.50	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	55.00	48.50	01/04/2022	N/A	57.80	52.00	5.1%	01/04/2023		
7 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	108.00	98.00	01/04/2022	N/A	113.40	102.10	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	82.00	74.00	01/04/2022	N/A	86.10	77.50	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	339.00	307.00	01/04/2022	N/A	356.00	320.40	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	302.00	273.00	01/04/2022	N/A	317.10	285.40	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	272.00	246.00	01/04/2022	N/A	285.60	257.00	5.0%	01/04/2023		
7 Metre Pitch - Permanent Traders (Sunday)				C	RA		XI	55.00	48.50	01/04/2022	N/A	57.80	52.00	5.1%	01/04/2023		
8 Metre Pitch - Permanent Traders (Tuesday)				C	RA		XI	94.00	85.50	01/04/2022	N/A	98.70	88.80	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Wednesdays)				C	RA		XI	63.00	57.00	01/04/2022	N/A	66.20	59.60	5.1%	01/04/2023		
8 Metre Pitch - Permanent Traders (Thursdays)				C	RA		XI	125.00	112.50	01/04/2022	N/A	131.30	118.20	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Fridays)				C	RA		XI	94.00	85.50	01/04/2022	N/A	98.70	88.80	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Saturdays)				C	RA		XI	391.00	354.00	01/04/2022	N/A	410.60	369.50	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Saturday + some days)				C	RA		XI	345.00	312.50	01/04/2022	N/A	362.30	326.10	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Saturday + all days)				C	RA		XI	310.00	280.50	01/04/2022	N/A	325.50	293.00	5.0%	01/04/2023		
8 Metre Pitch - Permanent Traders (Sundays)				C	RA		XI	63.00	57.00	01/04/2022	N/A	66.20	59.60	5.1%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Direct Debit or Standing Order	Date of last increase	Volume of Usage	2023/24 New Fees / Charges	2023/24 Direct Debit or Standing Order	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
												£	£	%		£	
(1)				(2)	(3)	(4)	(5)	(6)		(7)	(8)	(9)	(10)	(11)	(12)	(13)	(13)
								0.00									
<b>CASUAL TRADERS</b>								0.00									
Normal Pitch - Casual Traders (Tuesdays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
Normal Pitch - Casual Traders (Wednesdays)				C	RA		XI	9.00	N/A	01/04/2022	N/A	9.50	N/A	5.6%	01/04/2023		
Normal Pitch - Casual Traders (Thursdays)				C	RA		XI	25.00	N/A	01/04/2022	N/A	26.30	N/A	5.2%	01/04/2023		
Normal Pitch - Casual Traders (Fridays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
Normal Pitch - Casual Traders (Saturdays)				C	RA		XI	39.00	N/A	01/04/2022	N/A	41.00	N/A	5.1%	01/04/2023		
Normal Pitch - Casual Traders (Full week)				C	RA		XI	87.00	N/A	01/04/2022	N/A	91.40	N/A	5.1%	01/04/2023		
Normal Pitch - Casual Traders (Sundays)				C	RA		XI	15.00	N/A	01/04/2022	N/A	15.80	N/A	5.3%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Tuesdays)				C	RA		XI	21.00	N/A	01/04/2022	N/A	22.10	N/A	5.2%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Wednesdays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Thursdays)				C	RA		XI	31.00	N/A	01/04/2022	N/A	32.60	N/A	5.2%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	21.00	N/A	01/04/2022	N/A	22.10	N/A	5.2%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Saturdays)				C	RA		XI	49.00	N/A	01/04/2022	N/A	51.50	N/A	5.1%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Full week exc. Sundays)				C	RA		XI	108.00	N/A	01/04/2022	N/A	113.40	N/A	5.0%	01/04/2023		
3.5 Metre Pitch - Casual Traders (Sundays)				C	RA		XI	18.00	N/A	01/04/2022	N/A	18.90	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Tuesdays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Wednesdays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
4 Metre Pitch - Casual Traders (Thursdays)				C	RA		XI	32.00	N/A	01/04/2022	N/A	33.60	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Saturdays)				C	RA		XI	52.00	N/A	01/04/2022	N/A	54.60	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Full week excl Sundays)				C	RA		XI	114.00	N/A	01/04/2022	N/A	119.70	N/A	5.0%	01/04/2023		
4 Metre Pitch - Casual Traders (Sundays)				C	RA		XI	23.00	N/A	01/04/2022	N/A	24.20	N/A	5.2%	01/04/2023		
5 Metre Pitch - Casual Traders (Tuesdays)				C	RA		XI	26.00	N/A	01/04/2022	N/A	27.30	N/A	5.0%	01/04/2023		
5 Metre Pitch - Casual Traders (Wednesdays)				C	RA		XI	13.00	N/A	01/04/2022	N/A	13.70	N/A	5.4%	01/04/2023		
5 Metre Pitch - Casual Traders (Thursdays)				C	RA		XI	39.00	N/A	01/04/2022	N/A	41.00	N/A	5.1%	01/04/2023		
5 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	26.00	N/A	01/04/2022	N/A	27.30	N/A	5.0%	01/04/2023		
5 Metre Pitch - Casual Traders (Saturdays)		409460		C	RA		XI	65.00	N/A	01/04/2022	N/A	68.30	N/A	5.1%	01/04/2023		
5 Metre Pitch - Casual Traders (Sundays)		409531		C	RA		XI	25.00	N/A	01/04/2022	N/A	26.30	N/A	5.2%	01/04/2023		
5 Metre Pitch - Casual Traders (Full week)		409532		C	RA		XI	142.00	N/A	01/04/2022	N/A	149.10	N/A	5.0%	01/04/2023		
6 Metre Pitch - Casual Traders (Tuesdays)		409533		C	RA		XI	31.00	N/A	01/04/2022	N/A	32.60	N/A	5.2%	01/04/2023		
6 Metre Pitch - Casual Traders (Wednesdays)		409534 &		C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
6 Metre Pitch - Casual Traders (Thursdays)		409535		C	RA		XI	47.00	N/A	01/04/2022	N/A	49.40	N/A	5.1%	01/04/2023		
6 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	31.00	N/A	01/04/2022	N/A	32.60	N/A	5.2%	01/04/2023		
6 Metre Pitch - Casual Traders (Saturdays)				C	RA		XI	77.00	N/A	01/04/2022	N/A	80.90	N/A	5.1%	01/04/2023		
6 Metre Pitch - Casual Traders (Sundays)				C	RA		XI	28.00	N/A	01/04/2022	N/A	29.40	N/A	5.0%	01/04/2023		
6 Metre Pitch - Casual Traders (Full week)				C	RA		XI	171.00	N/A	01/04/2022	N/A	179.60	N/A	5.0%	01/04/2023		
7 Metre Pitch - Casual Traders (Tuesdays)				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
7 Metre Pitch - Casual Traders (Wednesdays)				C	RA		XI	19.00	N/A	01/04/2022	N/A	20.00	N/A	5.3%	01/04/2023		
7 Metre Pitch - Casual Traders (Thursdays)				C	RA		XI	55.00	N/A	01/04/2022	N/A	57.80	N/A	5.1%	01/04/2023		
7 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
7 Metre Pitch - Casual Traders (Saturdays)				C	RA		XI	91.00	N/A	01/04/2022	N/A	95.60	N/A	5.1%	01/04/2023		
7 Metre Pitch - Casual Traders (Full week)				C	RA		XI	200.00	N/A	01/04/2022	N/A	210.00	N/A	5.0%	01/04/2023		
7 Metre Pitch - Casual Traders (Sunday)				C	RA		XI	30.00	N/A	01/04/2022	N/A	31.50	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Tuesdays)				C	RA		XI	42.00	N/A	01/04/2022	N/A	44.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Wednesdays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Thursdays)				C	RA		XI	63.00	N/A	01/04/2022	N/A	66.20	N/A	5.1%	01/04/2023		
8 Metre Pitch - Casual Traders (Fridays)				C	RA		XI	42.00	N/A	01/04/2022	N/A	44.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Saturdays)				C	RA		XI	103.00	N/A	01/04/2022	N/A	108.20	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Full week)				C	RA		XI	228.00	N/A	01/04/2022	N/A	239.40	N/A	5.0%	01/04/2023		
8 Metre Pitch - Casual Traders (Sundays)				C	RA		XI	32.00	N/A	01/04/2022	N/A	33.60	N/A	5.0%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Direct Debit or Standing Order	Date of last increase	Volume of Usage	2023/24 New Fees / Charges	2023/24 Direct Debit or Standing Order	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
												£	£	%		£	
(1)				(2)	(3)	(4)	(5)	(6)		(7)	(8)	(9)	(10)	(11)	(12)	(13)	(13)
								0.00									
								0.00									
<b>VACANT SITES</b>																	
Normal Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	9.00	N/A	01/04/2022	N/A	9.50	N/A	5.6%	01/04/2023		
Normal Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	9.00	N/A	01/04/2022	N/A	9.50	N/A	5.6%	01/04/2023		
Normal Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
Normal Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	9.00	N/A	01/04/2022	N/A	9.50	N/A	5.6%	01/04/2023		
Normal Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	28.00	N/A	01/04/2022	N/A	29.40	N/A	5.0%	01/04/2023		
Normal Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	10.00	N/A	01/04/2022	N/A	10.50	N/A	5.0%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	10.00	N/A	01/04/2022	N/A	10.50	N/A	5.0%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	19.00	N/A	01/04/2022	N/A	20.00	N/A	5.3%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	10.00	N/A	01/04/2022	N/A	10.50	N/A	5.0%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	32.00	N/A	01/04/2022	N/A	33.60	N/A	5.0%	01/04/2023		
3.5 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	13.00	N/A	01/04/2022	N/A	13.70	N/A	5.4%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
4 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	21.00	N/A	01/04/2022	N/A	22.10	N/A	5.2%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	13.00	N/A	01/04/2022	N/A	13.70	N/A	5.4%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	13.00	N/A	01/04/2022	N/A	13.70	N/A	5.4%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	26.00	N/A	01/04/2022	N/A	27.30	N/A	5.0%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	13.00	N/A	01/04/2022	N/A	13.70	N/A	5.4%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	46.00	N/A	01/04/2022	N/A	48.30	N/A	5.0%	01/04/2023		
5 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	23.00	N/A	01/04/2022	N/A	24.20	N/A	5.2%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	31.00	N/A	01/04/2022	N/A	32.60	N/A	5.2%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	16.00	N/A	01/04/2022	N/A	16.80	N/A	5.0%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	55.00	N/A	01/04/2022	N/A	57.80	N/A	5.1%	01/04/2023		
6 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	25.00	N/A	01/04/2022	N/A	26.30	N/A	5.2%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	19.00	N/A	01/04/2022	N/A	20.00	N/A	5.3%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	19.00	N/A	01/04/2022	N/A	20.00	N/A	5.3%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	19.00	N/A	01/04/2022	N/A	20.00	N/A	5.3%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	63.00	N/A	01/04/2022	N/A	66.20	N/A	5.1%	01/04/2023		
7 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	28.00	N/A	01/04/2022	N/A	29.40	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Tuesdays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Wednesdays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Thursdays)				C	RA		XI	42.00	N/A	01/04/2022	N/A	44.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Fridays)				C	RA		XI	22.00	N/A	01/04/2022	N/A	23.10	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Saturdays)				C	RA		XI	72.00	N/A	01/04/2022	N/A	75.60	N/A	5.0%	01/04/2023		
8 Metre Pitch - Hire of vacant Sites (Sundays)				C	RA		XI	30.00	N/A	01/04/2022	N/A	31.50	N/A	5.0%	01/04/2023		
Arrears Letters to Traders				C	RA		UI	30.00	N/A	01/04/2022	N/A	31.50	N/A	5.0%	01/04/2023		
Arrears/Officer Panel Letter				C	RA		UI	59.00	N/A	01/04/2022	N/A	62.00	N/A	5.1%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23	SAP VAT Indicator	Current Charges incl. VAT	Direct Debit or Standing Order	Date of last increase	Volume of Usage	2023/24 New Fees / Charges incl. VAT	2023/24 Direct Debit or Standing Order	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£	UI - 20% or ni 0%					£	£			£	(13)
(1)				(2)	(3)	(4)	(5)	(6)		(7)	(8)	(9)	(10)	(11)	(12)	(13)	(13)
Variation Request - on application				C	RA		UI	12.00	N/A	01/04/2022	N/A	12.60	N/A	5.0%	01/04/2023		
Variation Request - on approval				C	RA		UI	12.00	N/A	01/04/2022	N/A	12.60	N/A	5.0%	01/04/2023		
Annual Licence Application/Renewal				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Replacement Licence				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Replacement Plaque				C	RA		UI	7.00	N/A	01/04/2022	N/A	7.40	N/A	5.7%	01/04/2023		
Casual Licence Registration				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Christmas Market - Monday (per day)				C	RA		XI	24.00	N/A	01/04/2022	N/A	25.20	N/A	5.0%	01/04/2023		
Christmas Market - Sunday (per day)				C	RA		XI	30.00	N/A	01/04/2022	N/A	31.50	N/A	5.0%	01/04/2023		
Forecourt Licence - on application				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Forecourt Licence - on approval				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Forecourt Licence Fees per week (£10 per sq m)	per sq m			C	RA		XI	10.00	N/A	01/04/2022	N/A	10.50	N/A	5.0%	01/04/2023		
Forecourt Licence Renewal				C	RA		XI	37.00	N/A	01/04/2022	N/A	38.90	N/A	5.1%	01/04/2023		
Individual/Miscellaneous sites - per month				C	RA		XI	283.00	N/A	01/04/2022	N/A	297.20	N/A	5.0%	01/04/2023		
Individual/Miscellaneous sites (Sunday) - per month				C	RA		XI	65.00	N/A	01/04/2022	N/A	68.30	N/A	5.1%	01/04/2023		
Application for new designated site				C	RA		NI	441.00	N/A	01/04/2022	N/A	463.10	N/A	5.0%	01/04/2023		
Sale of Plugs	Fee removed			C	RA		UI	0.00	N/A	01/04/2022	N/A						
Storage Sheds - per quarter				C	RA		UI	320.00	N/A	01/04/2022	N/A	336.00	N/A	5.0%	01/04/2023		
Storage Container - per quarter				C	RA		UI	181.00	N/A	01/04/2022	N/A	190.10	N/A	5.0%	01/04/2023		
Parking Permit - Off street- per month	Fee removed			C	RA		XI	0.00	N/A	01/04/2022	N/A						
Additional Trade Waste Charge - Fruit & Veg - per pitch monthly				C	RA		NI	11.00	N/A	01/04/2022	N/A	11.60	N/A	5.5%	01/04/2023		
						<b>838,000</b>											<b>838,000</b>
<b>KEY TO CHARGING POLICY</b>																	
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)																	
<b>KEY TO CREDIT POLICY</b>																	
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																	





PEOPLE 2023/24 - FEES AND CHARGES REVIEW																
Division/Service Area - THE HIVE (formerly SUNTRAP) - Outdoor Education Centre High Beach Loughton																
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23	SAP VAT Indicator UI-20% or Nil-0%	Current Charges Unit Price Net of VAT	Date of last increase	Volume of Existing Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT	
						£		£			£	%			£	
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
<b>Lettings</b>																
Lodge Hire (Per Day)											420.00					
Oak and Beech Rooms											420.00					
<b>Camping: Fully catered residential in wooden camping pods</b>																
Camping (Minimum charge: 10 pods & 10 people)											750.00					
Camping (Per Pod)											45.00					
Camping (Per Person)											30.00					
<b>Forest Explorer camps</b>																
Forest Explorer Camp (Minimum Charge)											185.00					
Forest Explorer Camp (Per Adult)											80.00					
Forest Explorer Camp (Per Child)											60.00					
Forest Explorer Camp (Per Pod)		409460	1899	I	BE	13,200					45.00				13,200	
<b>Squirrels Forest School</b>																
Squirrels Forest School (Per Child/daily rate)											9.00					
10% Discount rate for booking 10 sessions											8.10					
<b>Be Wild Saturday Club</b>																
Be Wild Saturday Club (Per Adult/daily rate)											9.00					
Be Wild Saturday Club (Per Child/daily rate)											4.00					
10% Child Discount rate for booking 10 sessions											3.60					
<b>Team Building for Young People (Tuition)</b>																
Team Building for Young People: March to October (Peak)											370.00					
Team Building for Young People: November to February (Off peak)																
						<b>13,200</b>									<b>13,200</b>	
<b>KEY TO CHARGING POLICY</b>																
Profit (P), Break Even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)																
<b>KEY TO CREDIT POLICY</b>																
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																
<b>Notes:</b>																



RESIDENT SERVICES 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - SPORTS AND LEISURE PASTURES															
Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Notes	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23	SAP VAT Indicator UI-20% or NI-0%	Current Charges Unit Price Net of VAT	Date of last increase	Volume of Existing Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
	(1)			(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	(10)	(11)	(12)	£ (13)
Lettings Income															
<b>Pastures</b>	3														
Main Building	Service withdrawn														
General Area		409460	2062	I	BE	25,200	XI	£50.00	01/04/2022		55.00	10.0%	01/04/2023	29,300	
Block booking General Area of 10							XI	£475.00	01/04/2022		500.00	5.3%	01/04/2023		
Sports Hall		409460	2062	I	BE	16,100	XI	£50.00	01/04/2022		55.00	10.0%	01/04/2023	17,900	
Block booking Sports Hall of 10							XI	£475.00	01/04/2022		500.00	5.3%	01/04/2023		
Kitchen		409460	2062	I	BE	500	XI	£16.00	01/04/2022		16.00	0.0%	01/04/2023	500	
<b>Off Peak Hours 09.00 - 16.00</b>															
General Area		409460	2062	I	BE		XI	£30.00	01/04/2022		30.00	0.0%	01/04/2023		
Sports Hall		409460	2062	I	BE		XI	£30.00	01/04/2022		30.00	0.0%	01/04/2023		
Kitchen		409460	2062	I	BE		XI	£16.00	01/04/2022		16.00	0.0%	01/04/2023		
						<b>41,800</b>								<b>47,700</b>	
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break Even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

RESIDENT SERVICES 2023/24 - FEES AND CHARGES REVIEW																
Division/Service Area - Sport Pitch & Open Space																
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT	
						£		£			£	%			£	
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
<b>Pitches - Football/Rugby/Hockey</b>																
11 a side Adults Casual		409410	3269	C/I	S	£325,800	UI	130.00	01/04/22		134.00	3.08%	01/04/23		£342,100	
Block price - 10 games or more		409410	3269	C/I	S		XI	835.00	01/04/22		860.00	2.99%	01/04/23			
11 a side Youth		409410	3269	C/I	S		UI	63.00	01/04/22		65.00	3.17%	01/04/23			
Block price - 10 games or more		409410	3269	C/I	S		XI	510.00	01/04/22		525.00	2.94%	01/04/23			
9 a side- Casual booking		409410	3269	C/I	S		UI	53.00	01/04/22		55.00	3.77%	01/04/23			
Block price - 10 games		409410	3269	C/I	S		XI	410.00	01/04/22		422.00	2.93%	01/04/23			
7 a side - Casual booking		409410	3269	C/I	S		UI	42.00	01/04/22		43.00	2.38%	01/04/23			
Block price - 10 games		409410	3269	C/I	S		XI	350.00	01/04/22		361.00	3.14%	01/04/23			
5 a side-Casual booking		409410	3269	C/I	S		UI	42.00	01/04/22		43.00	2.38%	01/04/23			
Block price - 10 games		409410	3269	C/I	S		XI	255.00	01/04/22		263.00	3.14%	01/04/23			
Schools rate - Casual rate per hour		409410	3269	C/I	S		UI	35.00	01/04/22		36.00	2.86%	01/04/23			
Schools rate - Tournament hire per day		409410	3269	C/I	S		UI	205.00	01/04/22		211.00	2.93%	01/04/23			
Schools rate - Pitch hire		409410	3269	C/I	S		UI	35.00	01/04/22		36.00	2.86%	01/04/23			
Training on Grass (no markings or goalposts- per hour )		409410	3269	C/I	S		UI	20.00	01/04/22		21.00	5.00%	01/04/23			
<b>3G/ Astro Pitch - Football</b>																
		409410	3269	C/I	S											
Low Hall 7 a side 3G-Casual		409410	3269	C/I	S		UI	58.50	01/04/22		58.50	0.00%	01/04/22			
Low Hall 7 a side 3G-Block booking - 10 bookings		409410	3269	C/I	S		XI	510.00	01/04/22		510.00	0.00%	01/04/22			
Low Hall 9 a side sand based astro -casual		409410	3269	C/I	S		UI	72.50	01/04/22		72.50	0.00%	01/04/22			
Low Hall 9 a side sand based astro - block booking - 10 bookings		409410	3269	C/I	S		XI	72.50	01/04/22		72.50	0.00%	01/04/22			
		409410	3269	C/I	S											
<b>Salisbury Hall and Jubilee 3 G Peak time</b>																
Casual - Full Pitch	10 games or more no VAT charged if block booking and paying all at once	409410	3269	C/I	S		UI	153.00	01/04/22		153.00	0.00%	01/04/22			
Casual - Full Pitch - block booking 10		409410	3269	C/I	S		XI	1,380.00	01/04/22		1380.00	0.00%	01/04/22			
Junior Full pitch casual bookings							UI	85.00	01/04/22		85.00	0.00%	01/04/22			
Junior Full pitch block booking							XI	850.00	01/04/22		850.00	0.00%	01/04/22			
9 a side full pitch - casual booking		409410	3269	C/I	S		UI	76.50	01/04/22		76.50	0.00%	01/04/22			
9 a side pitch block booking - 10 bookings		409410	3269	C/I	S		XI	700.00	01/04/22		700.00	0.00%	01/04/22			
7 a side full pitch - casual booking		409410	3269	C/I	S		UI	76.50	01/04/22		76.50	0.00%	01/04/22			
7 a side pitch block booking - 10 bookings		409410	3269	C/I	S		XI	690.00	01/04/22		690.00	0.00%	01/04/22			
5 a side full pitch - casual booking		409410	3269	C/I	S		UI	40.00	01/04/22		40.00	0.00%	01/04/22			
5 a side pitch block booking - 10 bookings		409410	3269	C/I	S		XI	360.00	01/04/22		360.00	0.00%	01/04/22			
			409410	3269	C/I	S						0.00				
<b>Feel Good Too / Drapers Field 3G</b>																
Casual-Full Pitch								UI	180.00	01/04/22		180.00	0.00%	01/04/22		
Casual - Full Pitch - block booking 10								XI	1,600.00	01/04/22		1,600.00	0.00%	01/04/22		
Junior Full pitch casual bookings							UI	85.00	01/04/22		85.00	0.00%	01/04/22			
Junior Full pitch block booking							XI	850.00	01/04/22		850.00	0.00%	01/04/22			
9 a side full pitch - casual booking							UI	80.00	01/04/22		80.00	0.00%	01/04/22			
9 a side pitch block booking - 10 bookings							XI	750.00	01/04/22		750.00	0.00%	01/04/22			
7 a side full pitch - casual booking							UI	80.00	01/04/22		80.00	0.00%	01/04/22			
7 a side pitch block booking - 10 bookings							XI	750.00	01/04/22		750.00	0.00%	01/04/22			
													01/04/22			
													01/04/22			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
Casual -Full Pitch Hockey							UI	150.00	01/04/22		150.00	0.00%	01/04/22		
Casual- Full Pitch - block booking							XI	140.00	01/04/22		140.00	0.00%	01/04/22		
Casual Beach Volleyball Court							UI	20.00	01/04/22		20.00	0.00%	01/04/22		
Casual -Beach Volleyball Court block booking							XI	15.00	01/04/22		15.00	0.00%	01/04/22		
<b>Up to 6pm on astro/3G off peak</b>		409410	3269	C/ I	S			0.00							
Casual - Full Pitch		409410	3269	C/ I	S		UI	76.50	01/04/22		76.50	0.00%	01/04/22		
Casual - Full Pitch - block booking 10		409410	3269	C/ I	S		XI	688.50	01/04/22		688.50	0.00%	01/04/22		
9 a side full pitch - casual		409410	3269	C/ I	S		UI	38.25	01/04/22		38.25	0.00%	01/04/22		
9 a side full pitch - block booking of 10		409410	3269	C/ I	S		XI	350.00	01/04/22		350.00	0.00%	01/04/22		
7 a side full pitch - casual		409410	3269	C/ I	S		UI	38.25	01/04/22		38.25	0.00%	01/04/22		
7 a side full pitch - block booking of 10		409410	3269	C/ I	S		XI	350.00	01/04/22		350.00	0.00%	01/04/22		
5 a side full pitch - casual		409410	3269	C/ I	S		UI	20.50	01/04/22		20.50	0.00%	01/04/22		
5 a side full pitch - block booking of 10		409410	3269	C/ I	S		XI	180.00	01/04/22		180.00	0.00%	01/04/22		
<b>Cricket Charges</b>		409410	3269	C/ I	S			0.00							
Per site - Casual		409410	3269	C/ I	S		UI	158.00	01/04/22		163.00	3.16%	01/04/23		
Per site - block of 10		409410	3269	C/ I	S		XI	870.00	01/04/22		900.00	3.45%	01/04/23		
Outdoor cricket nets - per net per hour		409410	3269	C/ I	S		UI	15.00	01/04/22		15.00	0.00%	01/04/23		
Synthetic cricket pitch per hour		409410	3269	C/ I	S		UI	25.00	01/04/22		26.00	4.00%	01/04/23		
<b>Tennis Charges</b>		409410	3269	C/ I	S			0.00							
Tennis - Per Court, per adult Ridgeway Park		409410	3269	C/ I	S		UI	5.50	01/04/22		5.50	0.00%	01/04/23		
Tennis - Per Floodlit Court, per adult Ridgeway Park		409410	3269	C/ I	S		UI	7.75	01/04/22		7.75	0.00%	01/04/23		
Tennis Membership - Adult per annum (free access excl. Ridgeway)		409410	3269	C/ I	S		UI	35.00	01/04/22		35.00	0.00%	01/04/23		
Tennis Membership - Family per annum (free access excl. Ridgeway)		409410	3269	C/ I	S		UI	50.00	01/04/22		50.00	0.00%	01/04/23		
						<b>325,800</b>									<b>342,100</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

RESIDENT SERVICES 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area -Score centre															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Club membership is £ 50 for block bookings															
Membership of Score £ 30 per year															
<b>Halls</b>															
Kitchen		409410	3099	C	BE	£139,200	NI	33.00	01/04/22		34.00	3.03%	01/04/23	£150,700	
Hall A Capacity 80															
Vol Sector		409410	3099	C	BE		NI	47.00	01/04/22		48.00	2.13%	01/04/23		
Public Sector		409410	3099	C	BE		NI	70.00	01/04/22		72.00	2.86%	01/04/23		
Private function		409410	3099	C	BE		NI	70.00	01/04/22		72.00	2.86%	01/04/23		
<b>Badminton Court</b>															
Casual Bookings Peak Time		409410	3099	C	BE		NI	11.50	01/04/22		12.00	4.35%	01/04/23		
Block Bookings Off Peak Time		409410	3099	C	BE		NI	11.50	01/04/22		12.00	4.35%	01/04/23		
<b>Basketball Court/Netball Court/Futsal Court</b>															
Block Bookings Peak Time		409410	3099	C	BE	NI	45.00	01/04/22		46.00	2.22%	01/04/23			
Block Bookings Off Peak Time		409410	3099	C	BE	NI	40.00	01/04/22		41.00	2.50%	01/04/23			
<b>Club Futsal/Handball Pitch-Small Court</b>															
Block Bookings Peak Time		409410	3099	C	BE	NI	130.00	01/04/22		134.00	3.08%	01/04/23			
Block Bookings Off Peak Time		409410	3099	C	BE	NI	130.00	01/04/22		130.00	0.00%	01/04/23			
<b>International Futsal/Handball Pitch</b>															
Block Bookings Peak Time					BE										
Block bookings Off Peak Time					BE			145.00	01/04/22		149.00	2.76%	01/04/23		
<b>Court Pricing</b>															
Off Peak Prices 9am-4pm Mon-Friday				C	BE										
Sports Courts Education per court		409410	3099	C	BE	NI	20.00	01/04/22		21.00	5.00%	01/04/23			
						<b>139,200</b>								<b>150,700</b>	
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - HOUSING															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
<b>GF Housing:</b>															
Homelessness 1044/409420 (part)															
Removal charge	Rates remain fundamentally unchanged. No increase in charge is proposed.	409420	1044	I	BE	20,000	NI	380.00	01/04/2022	N/A	399.00	5.0%	01/04/2023	100%	21,000
						<b>20,000</b>									<b>21,000</b>
<b>HRA Charges:</b>															
<b>Leasehold Resale Enquiry</b>															
Information pack for solicitors	To bring in-line with other LA's	409420	1086	O	RA	23,300	UI	235.00	01/04/2022	116	240.00	2.1%	01/04/2023	100%	24,500
Notice of transfer (Legal department)							UI	36.00	01/04/2022		38.00	5.6%	01/04/2023	100%	
<b>Remortgages</b>															
Balance enquiry for remortgages	To bring in-line with other LA's	409420	1086	O	RA		UI	60.00	01/04/2022	6	63.00	5.0%	01/04/2023	100%	
Registration of charge (Notice of charge - Legal department)	To bring in-line with other LA's	409420	1086	O	RA		UI	36.00	01/04/2022		38.00	5.6%	01/04/2023	100%	
<b>Licence for alterations</b>															
Standard	To bring in-line with other LA's	409420	1086	O	RA		UI	144.00	01/04/2022		151.00	4.9%	01/04/2023	100%	
Minor	To bring in-line with other LA's	409420	1086	O	RA		UI	72.00	01/04/2022		76.00	5.6%	01/04/2023	100%	
<b>Legal recovery action</b>															
Letter in pursuit of court judgement	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
Letter regarding judgement reversal	To bring in-line with other LA's	409420	1086	O	RA		UI	18.00	01/04/2022		19.00	5.6%	01/04/2023	100%	
Tracing new address where judgement obtained	To bring in-line with other LA's	409420	1086	O	RA		UI	120.00	01/04/2022		126.00	5.0%	01/04/2023	100%	
<b>Other charges</b>															
Letter of Satisfaction (for removal of leaseholders name from the County Court Register)	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
Copying of documents, for example the lease	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
Letter regarding breach of lease	To bring in-line with other LA's	409420	1086	O	RA		UI	60.00	01/04/2022		63.00	5.0%	01/04/2023	100%	
Visit regarding breach of the lease	To bring in-line with other LA's	409420	1086	O	RA		UI	120.00	01/04/2022		126.00	5.0%	01/04/2023	100%	
A copy of a statement from a previous year	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
A copy of a repairs report from a previous year	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
A copy of a certificate of actual account per year	To bring in-line with other LA's	409420	1086	O	RA		UI	30.00	01/04/2022		32.00	6.7%	01/04/2023	100%	
<b>Tenant Repair Charges (Voids)</b>	Charge to ex-tenants if vacated property is left in dis-repair	409420	3202	O	RA	0	UI								
						<b>23,300</b>									<b>24,500</b>
						<b>43,300</b>									<b>45,500</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
The O stated above relates to tenants being emailed with the costs to pay. Intention is to change to being invoiced.															



Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)		£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															

REGENERATION, PLANNING AND DELIVERY 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - PLANNING, STRATEGY & DEVELOPMENT															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Development Management</b>															
Planning Fees	Planning fees are set nationally. Fees were increased by 20% on 17th January 2018. Current rates will apply until notification of any changes by the Department of Communities and Local Government.	409450	1610	C	SM	1,092,200	NI	All planning fees are set nationally approved by parliament.	All nationally set planning fees increased by 20% on the 17.01.2018		All planning fees are set nationally approved by parliament.	All planning fees are set nationally approved by parliament.	All nationally set planning fees increased by 20% on the 17.01.2018	1,092,200	
Modification or discharge of a planning obligation under Section 106A (planning administration charge separate to legal fees)		409450	1610	C	B/E			£240	New fee last year		264	0	01/04/2023		
S106 documents including research		409467	1610	C	B/E	4,700	NI	£52.5 per 30mins	01/04/2022		£57.75	10.0%	01/04/2023	4,700	
Planning decision notice								£52.5 per 30mins	02/04/2022		£57.75	10.0%	01/04/2023		
A4 & A3 copy								£1 per sheet	03/04/2022		£1.10	10.0%	01/04/2023		
A2								£18 per sheet	04/04/2022		£19.80	10.0%	01/04/2023		
A1		409468	1610	C	B/E		NI	£24 per sheet	05/04/2022		£26.40	10.0%	01/04/2023		
A0								£34.5 per sheet	06/04/2022		£38	10.0%	01/04/2023		
Refund of Fees								£20	07/04/2022		£20	0.0%	01/04/2023		
Solicitor letter including research								126 per hour	08/04/2022		£138.60	10.0%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Pre-application advice/PPA Fees	1	409469	1610	C	B/E	152,600	NI	Householder £200 +VAT	01/04/2022		Householder £220 +VAT	10.0%	01/04/2023		152,600
								Small minor proposals £735+ VAT	01/04/2022		Small minor proposals £882+ VAT	20.0%	01/04/2023		
								Medium minor proposals £1,103 + VAT	01/04/2022		Medium minor proposals £1,320 + VAT	20.0%	01/04/2023		
								Concept meeting £551+ VAT	01/04/2022		Concept meeting £660+ VAT	20.0%	01/04/2023		
								Major proposal (single meeting) £2,756 - £7166 + VAT	01/04/2022		Major proposal (single meeting) £3,580 - £9,315 + VAT	30.0%	01/04/2023		
								New category			GLA Strategic Major £14,400 + VAT	New	01/04/2023		
								Major proposals (bulk meetings) £13,230 - £23,153 + VAT	01/04/2022		Major proposals (bulk meetings) £17,200 - £30,100 + VAT	30.0%	01/04/2023		
								Pre submission validation check £220 + VAT	01/04/2022		Pre submission validation check £264 + VAT	20.0%	01/04/2023		
								Follow-up meetings £389 - £3,581 + VAT	01/04/2022		Follow-up meetings £466 - £4,655 + VAT	20 - 30%	01/04/2023		
								Conditions/NMAs/MMAs £1,376 - £3,581 + VAT	01/04/2022		Conditions/NMAs/MMAs £1,650 - £4,300 + VAT	20.0%	01/04/2023		
								General enquiry meeting £53 + VAT	01/04/2022		General enquiry meeting £58 + VAT	10.0%	01/04/2023		
		409554	1610	I	RA	494,900		PPAs by negotiation	01/04/2022		10.0%	01/04/2023		494,900	
						<b>1,744,400</b>									<b>1,744,400</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ring-fenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

REGENERATION, PLANNING AND DELIVERY 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - PLANNING, STRATEGY & DEVELOPMENT															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Land Charges</b>															
Full Personal Search of Register	5							£0.00	01/01/2021		£0.00	0.0%	01/04/2023		
LLC1 Register search							NI	£24.00	01/01/2021		£80.00	233.3%	01/04/2023		
CON29 - all questions								£247.20	01/01/2021		£259.56	5.0%	01/04/2023		
Personal Search Agent CON29 (per question)								£10.00	01/01/2021		£10.00	0.0%	01/04/2023		
Full Search								£271.20	01/01/2021		£339.56	25.2%	01/04/2023		
Con 29O - all questions								£570.00	01/01/2021		£684.00	20.0%	01/04/2023		
Extra Parcel LLC1								£4.00	01/01/2021		merged into Con29 extra parcel				
Extra Parcel Con 29 + LLC1								£48.00	01/01/2021		£50.40	5.0%	01/04/2023		
Personal Search CON <sup>9</sup> (j,k,l only)											£60.00	new	01/04/2023		
Personal Search CON <sup>9</sup> (j,k,l + 3.8)											£80.00	new	01/04/2023		
Personal Search CON <sup>9</sup> (j,k,l + 3.10)											£100.00	new	01/04/2023		
Solicitors additional questions								£43.20	01/01/2021		£45.36	5.0%	01/04/2023		
Expedited Search (same day service)											£450.00	new	01/04/2023		
Enhanced Search (to include historical data)											£400.00	new	01/04/2023		
Copies of documents											£57.75	new - as per DM			
Fees Con 29O Optional Questions Individual Requests:															
Road Proposals by Private Bodies								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Public Paths or Byways								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Advertisements	3	409453	1305	C	RA	554,900	UI	£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Completion Notices								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Parks and Countryside								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Pipelines								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Houses in Multiple Occupation								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Noise Abatement								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Urban Development Areas								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Enterprise Zones								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Inner Urban Improvement Areas								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Simplifies Planning Zones								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Land Maintenance Notices								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Mineral Consultation Areas								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Hazardous Substance Consents								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Environmental and Pollution Notices								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Food Safety Notices								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Hedgerow Notices								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
Common Land, Towns and Village Greens								£30.00	01/01/2021		£31.50	5.0%	01/04/2023		
						<b>554,900</b>									<b>554,900</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ring-fenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

REGENERATION, PLANNING AND DELIVERY 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - PLANNING, STRATEGY & DEVELOPMENT															
Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT £	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT £	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT £	% Increase %	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT £
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Building Control</b>															
<b>Table 1.</b> Standard building regulation charges for certain types of building work .. Etc						619,800								100%	619,800
<b>Table 2.</b> Standard building regulation charges for types of building work not described in Table 1	1	409450 and 409451	1599	C and I	RA		UI	Building regulation charges are set in accordance with the requirements of the Building (Local Authority) Charges Regulations 2010	01/04/2021	UI	Building Regulations 2010 conditions apply and is treated as a Trading Account	10.00%	01/04/2023	100%	
<b>Annex B.</b> Assessed Charges. (Individual assessment of building regulation charges on a project-by-project basis where construction value is estimated at more than £200k. Formal quote on a time charge rate basis of £82.5/hr														100%	
Copy of Building Regulations						3,100		£40 per half hour	01/04/2021				01/04/2023		3,100
Solicitor letter including research		409450	1600	C	B/E		UI	£40 per half hour	01/04/2021	UI			01/04/2023	100%	
Refund of Fees								£50 per refund	01/04/2021				01/04/2023		
To offset deficit in the Trading Account.															
						<b>622,900</b>									<b>622,900</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ring-fenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - Commercial Property Investment															
Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23	SAP VAT Indicator UI-20% or NI-0%	Current Charges Unit Price Net of VAT	Date of last increase	Volume of Existing Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Lettings</b>															
Surveyors Fees		409557	3355	PFI	BE	46,400	TBA	£850	01/04/2018	55	£1,110	8.23%	01/04/2023	62	48,700
Management Fees	1	409405	1313	I	BE	54,000	UI	Varies	N/A	N/A	Varied	5	01/04/2022	N/A	54,000
						<b>100,400</b>									<b>102,700</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break Even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

REGENERATION, PLANNING AND DELIVERY 2023/24 - FEES AND CHARGES REVIEW

Division/Service Area - ADULT LEARNING SERVICE

Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>CLaSS (Academic year)</b>															
Adult Learner Responsive per hour						100,000		£2.90 - £4.00	01/09/2021		£2.90 - £4.00	0.0%	01/09/2023		100,000
Adult Learner Responsive - Discounted Rate per hour								£0.90 - £1.20	01/09/2021		£0.90 - £1.20	0.0%	01/09/2023		
Adult Safeguarded Learning per hour	1	409400 409450	1847	C	S		XI	£4.30 - £5.00	01/09/2021	100%	£4.30 - £5.00	0.0%	01/09/2023	100%	
Adult Safeguarded Learning - Discounted Rate per hour								£1.29 - £1.50	01/09/2021		£1.29 - £1.50	0.0%	01/09/2023		
CLaSS Extra Course Fees	1	409420	1842	C//O Internal Req	BE	5,000	XI	12.00	01/09/2021	100%	12.00	0.0%	01/09/2023	100%	5,000
Exam income		409417	2058	C	BE	15,500	XI			100%					15,500
Customised Workskills	1	409420	1842	C//O Internal Req	P	5,000	XI	14.00	01/09/2021	100%	14.00	0.0%	01/09/2023	100%	5,000
*reduction not through fees and charges - funded through ESF															
						<b>125,500</b>									<b>125,500</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - HOUSING STANDARDS & SELECTIVE LICENSING - NEIGHBOURHOOD OTHER															
Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
	(1)			(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>Housing Standards</b>															
HMO - Licensing Act - Fee															
Services of Housing Act 2004 Notices		409466	3114	C	BE	<b>600,100</b>	NI	525.00	01/04/2022	n/a	550.00	4.8%			<b>600,100</b>
Fast Track Licence processing		409466	3114	C	BE		NI	205.00	01/04/2022		215.00	4.9%			
Standard up to 8 units of accommodation	Was 6 units	409466	3114	C	BE		NI	1,500.00	01/04/2022		1,500.00	0.0%			
Large 9-20 units of accommodation	Was above 6 unit	409466	3114	C	BE		NI	2,000.00	01/04/2022		2,000.00	0.0%			
Very Large above 20 units of accommodation		409466	3114	C	BE		NI	5,000.00	01/04/2022		5,000.00	0.0%			
Re-application fees will be the same as application fees as above.		409553	3114	C	BE		NI								
Re-application for HMO licence [change of licence holder within 3 months of approval - no site visit required]		409553	3114	C	BE		NI	400.00	01/04/2022		400.00	0.0%			
Civil Penalties under the Housing and Planning Act 2016		409466	3114	C	BE		NI	30,000.00	01/04/2022		30,000.00	0.0%			
<b>Additional HMO Licence</b>															
Additional Licence - 5 year Licence			3114					1,000.00	01/04/2022		1,000.00	0.0%			
Additional Licence - with early bird	<b>This can be removed</b>							750.00	01/04/2022		750.00	0.0%			
Re-application								1,000.00	01/04/2022		1,000.00	0.0%			



Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil or 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>Selective Licence</b>															
Selective Licence - 5 year licence per property	1	409515	3114	C	BE	3,000,000	NI	700.00	01/04/2022	n/a	700.00	0.0%			3,000,000
Selective Licence	New fee Remove mention of the early bird.							450.00	01/04/2022		450.00	0.0%			
Re-application							NI	700.00	01/04/2022	n/a	700.00	0.0%			
Administrative charge for all licence types when licence no longer required and works have commenced.		409515	3114	C	BE		NI	150.00	01/04/2022	n/a	160.00	6.7%			
Fast track licence processing		409515	3114	C	BE			105.00	01/04/2022		110.00	4.8%			
						3,600,100									3,600,100
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - ENFORCEMENT - NEIGHBOURHOODS MANAGEMENT															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Enforcement - Fixed Penalty Notices</b>															
Depositing Litter	1	409452	2537	C	SM	409200	NI	150.00	01/04/2022		150.00	0.0%			409200
Failure to comply with a Community Protection Notice		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with a Public Space Protection Order (PSPo)		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to furnish documentation (waste transfer)		409452	2537	C	SM		NI	300.00	01/04/2022		300.00	0.0%			
Failure to produce authority (waste carriers licence)		409452	2537	C	SM		NI	300.00	01/04/2022		300.00	0.0%			
Unauthorised distribution of free printed matter		409452	2537	C	SM		NI	80.00	01/04/2022		80.00	0.0%			
Failure to comply with waste receptacle notice - commercial		409452	2537	C	SM		NI	110.00	01/04/2022		110.00	0.0%			
Failure to comply with waste receptacle notice - domestic		409452	2537	C	SM		NI	80.00	01/04/2022		80.00	0.0%			
Failure to comply with domestic waste duty of care		409452	2537					400.00	01/04/2022		400.00	0.0%			
Failure to comply with Dog Control Order		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Nuisance Parking		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Abandoning a vehicle		409452	2537	C	SM		NI	200.00	01/04/2022		200.00	0.0%			
Graffiti and Flyposting		409452	2537	C	SM		NI	80.00	01/04/2022		80.00	0.0%			
Failure to nominate or notify local authority of keyholder		409452	2537	C	SM		NI	80.00	01/04/2022		80.00	0.0%			
Noise from premises (domestic)		409452	2537	C	SM		NI	110.00	01/04/2022		110.00	0.0%			
Noise from premises (licensed)		409452	2537	C	SM		NI	500.00	01/04/2022		500.00	0.0%			
Contravention or failure to comply with req or prohibition imposed by an abatement notice (commercial)		409452	2537					400.00	01/04/2022		400.00	0.0%			
Contravention or failure to comply with req or prohibition imposed by an abatement notice (residential)		409452	2537					100.00	01/04/2022		100.00	0.0%			
Unlicensed Street Trading		409452	2537	C	SM		NI	150.00	01/04/2022		150.00	0.0%			
Contravention of street trading licence conditions		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Making false statement in connection with street trading licence application		409452	2537	C	SM		NI	125.00	01/04/2022		125.00	0.0%			
Resisting or obstructing an authorised officer (street trading)		409452	2537	C	SM		NI	250.00	01/04/2022		250.00	0.0%			
Failure to produce street trading licence on demand		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Displaying advertisement in contravention of regulations		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Painting or otherwise inscribing or affixing picture etc upon highway, tree, structure or works		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
(1)						(4)		(6)			(9)				(13)
Wilful Obstruction of Highway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Erecting a building, fence or hedge on highway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Depositing builders skip on highway without permission		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to secure lighting or other marking of builders skip		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to secure marking of builders skip with name and address		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to secure removal of builders skip		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with conditions of permission		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to remove or reposition builders skip		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with notice requiring removal of tree or shrub		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Using of stall etc for road side sales in certain circumstances		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Depositing material, etc on a made up carriageway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Depositing material, etc within 15 feet from centre of made up carriageway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Depositing anything on highway to the interruption of user		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Pitching of booths, stalls or stands or encamping on highway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with notice requiring works to prevent soil or refuse escaping into the street or sewer		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with notice requiring removal of projection from buildings		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Failure to comply with notice requiring alteration of door, gate or bar opening outwards		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Keeping of animals straying or lying on side of highway		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Depositing things on highway which cause injury or danger		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Erecting scaffolding or other structure without licence or failing to comply with terms of licence or perform duty under subsection (4)		409452	2537	C	SM		NI	100.00	01/04/2022		100.00	0.0%			
Unauthorised deposit of waste (Fly tipping)		409452	2537	C	SM		NI	400.00	01/04/2022		400.00	0.0%			
Abandoned/Surrender Vehicle	2	409450	1633	PFI	SM	10,000	UI	100.00	01/04/2022		100.00	0.0%			10,000
Untaxed Vehicle		409450	1633	PFI	SM		UI		01/04/2022						
The removal of Abandoned Vehicles from housing providers Land			2537					100.00	01/04/2022		100.00	0.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Dog Team</b>	3								01/04/2022						
Services provided to Other Authorities		409320	3138	PFI	P	62,000	UI/NI		01/04/2022						65,000
Micro chipping Pets		409420	3138	C	BE	38,800	UI	27.50	01/04/2022		30.00	9.1%			41,000
Stray Dog kennelling cost per day		409420	3138	C	BE		UI	28.00	01/04/2022		30.00	7.1%			
Stray Dog EPA Fine		409420	3138	C	BE		NI	85.00	01/04/2022		90.00	5.9%			
									01/04/2022						
Riding Establishment Licence		409455	3138	C	BE	0	NI	742.00	01/04/2022		750.00	1.1%			0
Pet Shop Licence - All Animals		409455	3138	C	BE		NI	320.00	01/04/2022		340.00	6.3%			
Animal Boarding Establishment Under 100 Animals Boarded		409455	3138	C	BE		NI	290.00	01/04/2022		310.00	6.9%			
Animal Boarding Establishment 100+ Animals Boarded		409455	3138	C	BE		NI	435.00	01/04/2022		450.00	3.4%			
Dangerous Wild Animal Licence (Requires Vet Inspection)								425.00	01/04/2022		450.00	5.9%			
Dog Breeding							NI	260.00	01/04/2022		280.00	7.7%			
Performing Animals							NI		01/04/2022						
Animal for exhibition (replaces performing animal licence)							NI	230.00	01/04/2022		240.00	4.3%			
Home Boarding							NI	175.00	01/04/2022		190.00	8.6%			
Dog Day Care							NI	217.00	01/04/2022		230.00	6.0%			
						<b>520,000</b>									<b>525,200</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - CEMETERIES - NEIGHBOURHOOD OTHER															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Interments</b>															
Child under 12 years in single grave		409450	1661	c	S	407,700	NI	200.00	01/04/2022		200.00	0.0%	01/04/2023	0	428,100
Child additional digging for wide coffin	price on application	409450	1661	c	S		NI	0.00	01/04/2022				01/04/2023		
Adult exceeding 12 years		409450	1661	c	S		NI	1400.00	01/04/2022		1470.00	5.0%	01/04/2023		
Adult - additional for wide coffin		409450	1661	c	S		NI	340.00	01/04/2022		350.00	2.9%	01/04/2023		
Cremated Remains - buried		409450	1661	c	S		NI	360.00	01/04/2022		375.00	4.2%	01/04/2023		
<b>Rights of burial statutory</b>								0.00	01/04/2022				01/04/2023		
Child under 12 (in single grave) (50 year term)		409450	1661	c	S		NI	765.00	01/04/2022		765.00	0.0%	01/04/2023		
Adult - exceeding 12 years (50 year term)		409450	1661	c	S		NI	1730.00	01/04/2022		1815.00	4.9%	01/04/2023		
Cremated Remains (in a full grave)(50 year term)		409450	1661	c	S		NI	1730.00	01/04/2022		1815.00	4.9%	01/04/2023		
<b>Removal/Replacement of Memorials (for burials)</b>								0.00							
Removal/Replacement of headstone only (up to 3ft)		409450	1661	c	S		NI	150.00	01/04/2022		155.00	3.3%	01/04/2023		
Removal/Replacement of Memorial		409450	1661	c	S		NI	295.00	01/04/2022		305.00	3.4%	01/04/2023		
Removal/Replacement of larger memorials.	price on application	409450	1661	c	S		NI	0.00	01/04/2022				01/04/2023		
Re-opening of Vault	price on application	409450	1661	c	S		NI	0.00	01/04/2022				01/04/2023		
Removal/Replacement of lawn kerb		409450	1661	c	S		NI	95.00	01/04/2022		100.00	5.3%	01/04/2023		
<b>Burial Vault/ Chamber</b>		409450	1661	c	S		NI	7500.00	01/04/2022		7900.00	5.3%	01/04/2023		
<b>Traditional graves</b>								0.00							
Rights of burial	Interment fee too	409450	1661	c	S		NI	2310.00	01/04/2022		2510.00	8.7%	01/04/2023		
Prime position fee	high, so frozen.	409450	1661	c	S		NI	350.00	01/04/2022		370.00	5.7%	01/04/2023		
Internment	Rest of Trad fees	409450	1661	c	S		NI	1650.00	01/04/2022		1650.00	0.0%	01/04/2023		
Landing foundation	raised so overall fee 5% more	409450	1661	c	S		NI	685.00	01/04/2022		720.00	5.1%	01/04/2023		
<b>Miscellaneous -</b>															
Certificate of Right of Burial		409450	1661	c	S		NI	90.00	01/04/2022		94.00	4.4%	01/04/2023		
Transfer of Right of Burial		409450	1661	c	S		NI	80.00	01/04/2022		84.00	5.0%	01/04/2023		
Exhumation	price on application	409450	1661	c	S		UI	0.00							
Levelling Memorials* (Headstone & Foundation)		409450	1661	c	S		UI	135.00	01/04/2022		140.00	3.7%	01/04/2023		
Levelling Memorials* (Kerb Set)		409450	1661	c	S		UI	80.00	01/04/2022		85.00	6.3%	01/04/2023		
Black Granite Vase (Square)*	price on application	409450	1661	c	S		UI	0.00	01/04/2022				01/04/2023		
Memorial Bench: Poly Plastic Only		409450	1661	c	S			660.00	01/04/2022		695.00	5.3%	01/04/2023		
Cemetery		409450	1661	c	S			375.00	01/04/2022		395.00	5.3%	01/04/2023		
Base for Bench		409450	1661	c	S			90.00	01/04/2022		95.00	5.6%	01/04/2023		
Carved dedication per letter		409450	1661	c	S		UI	6.00	01/04/2022		6.50	8.3%	01/04/2023		
Scattered Remains Fee		409450	1661	c	S		UI	85.00	01/04/2022		90.00	5.9%	01/04/2023		
Memorial Tree*	price on application	409450	1661	c	S		UI	0.00							

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)		£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>Grave Search Fees</b>															
Where search is made via computerised records (1978 - on)	per name	409450	1661	c	S		UI	18.00	01/04/2022		19.00	5.6%	01/04/2023		
Where exact date of death is known (pre 1978)	per name	409450	1661	c	S		UI	26.00	01/04/2022		28.00	7.7%	01/04/2023		
Where date of death is within a given period of time	per name / per 5 year period	409450	1661	c	S		UI	52.00	01/04/2022		54.00	3.8%	01/04/2023		
Where date of death is unknown	per name / per year	409450	1661	c	S		UI	0.00	01/04/2022				01/04/2023		
Photocopy of burial record and map showing position of grave	per name	409450	1661	c	S		UI	23.00	01/04/2022		25.00	8.7%	01/04/2023		
Provision of 2 photographs of grave + fee for postage / email	per grave	409450	1661	c	S		UI	36.00	01/04/2022		38.00	5.6%	01/04/2023		
Accompanied Visit to Graveside	New Fee 2019/10 per grave							27.00	01/04/2022		29.00	7.4%	01/04/2023		
								0.00							
								0.00							
<b>New Cremated Remains Plots</b>															
Exclusive right of burial (25 year term)	Too high, so frozen	409450	1661	c	S		NI	1210.00	01/04/2022		1210.00	0.0%	01/04/2023		
Interment Fee (per casket)		409450	1661	c	S		NI	360.00	01/04/2022		375.00	4.2%	01/04/2023		
Granite Blank with first inscription	Increased to allow for 3%	409450	1661	c	S		UI	610.00	01/04/2022		705.00	15.6%	01/04/2023		
2nd inscription on granite blank	increase on total package	409450	1661	c	S		UI	265.00	01/04/2022		275.00	3.8%	01/04/2023		
								0.00							
								0.00							
<b>Half-Grave Plots (for ashes only)</b>															
Exclusive right of burial (for Cremated Remains Plot) (50 year term)		409450	1661	c	S		NI	1730.00	01/04/2022		1815.00	4.9%	01/04/2023		
Interment Fee		409450	1661	c	S		NI	360.00	01/04/2022		375.00	4.2%	01/04/2023		
Headstone Foundation		409450	1661	c	S		NI	200.00	01/04/2022		210.00	5.0%	01/04/2023		
								0.00							
<b>Mini-Headstone Grave Plots (for ashes only)</b>															
Exclusive right of burial (25 year term)		409450	1661	c	S		NI	1210.00	01/04/2022		1270.00	5.0%	01/04/2023		
Interment Fee		409450	1661	c	S		NI	360.00	01/04/2022		375.00	4.2%	01/04/2023		
Granite Mini Headstone Blank with first inscription		409450	1661	c	S		NI	1200.00	01/04/2022		1260.00	5.0%	01/04/2023		
								0.00							
<b>Tree Grave Plots (for ashes only)</b>															
Exclusive right of burial (20 year term)		409450	1661	c	S		NI	840.00	01/04/2022		875.00	4.2%	01/04/2023		
Interment Fee		409450	1661	c	S		NI	360.00	01/04/2022		375.00	4.2%	01/04/2023		
Granite Foundation and Marker		409450	1661	c	S		NI	395.00	01/04/2022		415.00	5.1%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>Erection of Memorials</b>								0.00							
Headstone Foundation		409400	1661	c	S	9,200	UI	200.00	01/04/2022		205.00	2.5%	01/04/2023		
Lawn Headstone (one inscription only)		409400	1661	c	S		UI	205.00	01/04/2022		210.00	2.4%	01/04/2023		9,500
Full Memorial		409400	1661	c	S		UI	290.00	01/04/2022		300.00	3.4%	01/04/2023		
Additional Inscription		409400	1661	c	S		UI	115.00	01/04/2022		120.00	4.3%	01/04/2023		
Vase		409400	1661	c	S		UI	110.00	01/04/2022		115.00	4.5%	01/04/2023		
Additional Plate/plaque/book		409400	1661	c	S		UI	110.00	01/04/2022		115.00	4.5%	01/04/2023		
Wooden Cross (when used as a permanent memorial)		409400	1661	c	S		UI	215.00	01/04/2022		220.00	2.3%	01/04/2023		
								0.00							
								0.00							
Extension of right of burial on a Lawn Grave for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Extension of right of burial on a Traditional Grave for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Extension of right of burial on a Child Only Grave for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Extension of right of burial on a Burial Chamber or equivalent for 10 years		409450	1661	c	S		NI	1295.00	01/04/2022		1360.00	5.0%	01/04/2023		
Extension of right of burial on a Cremated Remains Grave for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Extension of right of burial on a Half Grave or Mini Headstone grave for Cremated Remains only for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Existing Tree Memorial Dedication for 10 years		409450	1661	c	S		NI	355.00	01/04/2022		375.00	5.6%	01/04/2023		
Small tree plaque	Benchmarked	409450	1661	c	S		UI	220.00	01/04/2022		250.00	13.6%	01/04/2023		
						416,900									437,700
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - NEIGHBOURHOODS - CCTV															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CCTV - Search Fee		409420	2098	C	N	-	NI	15.00	01/04/2022		16.00	6.7%			
CCTV - Evidence Request Charge				C	BE	2,400	NI	138.00	01/04/2022		145.00	5.1%			2,500
						<b>2,400</b>									<b>2,500</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															



DCE 2023/24 - FEES AND CHARGES REVIEW																
Division/Service Area - BULKY WASTE COMMERCIAL UNIT																
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT	
						£		£			£	%			£	
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
<b>Bulky Waste - Commercial Service</b>																
1-5 items		409416	1786	C		6,800	UI	68.00	01/04/2022			-100.0%			6,800	
6-10 items				C			UI	101.00	01/04/2022			-100.0%				
11-15 items				C	P		UI	136.00	01/04/2022			-100.0%				
16-20 items				C			UI	168.00	01/04/2022			-100.0%				
<b>Residents Upgrade</b>	Previously on Commercial Upgrades tab			C	P		NI	28.00	01/04/2022			-100.0%				
<b>White Goods - Commercial Service</b>																
One standard size		409420	3210	C	P	71,800	UI	30.00	01/04/2022	na		-100.0%			71,800	
Two standard size		409420	3210	C	P		UI	40.00	01/04/2022	na		-100.0%				
One oversize		409420	3210	C	P		UI	40.00	01/04/2022	na		-100.0%				
Three standard size		409420	3210	C	P		UI	50.00	01/04/2022	na		-100.0%				
One oversize and one standard size		409420	3210	C	P		UI	50.00	01/04/2022	na		-100.0%				
<b>Clearance</b>																
1 truckload (1 tonne)		409420	3210	C	P		NI	230.00	01/04/2022			-100.0%				
1/2 truckload		409420	3210	C	P		NI	130.00	01/04/2022			-100.0%				
1/3 truckload		409420	3210	C	P		NI	100.00	01/04/2022			-100.0%				
1/4 truckload		409420	3210	C	P		NI	75.00	01/04/2022			-100.0%				
						<b>78,600</b>									<b>78,600</b>	
<b>KEY TO CHARGING POLICY</b>																
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)																
<b>KEY TO CREDIT POLICY</b>																
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																
<b>Notes:</b>																

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - WASTE BIN REPLACEMENT - Neighbourhoods															
Description of Fee / Charge	Budget details					Existing Charges					New Proposals				
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
	-1			-2	-3	£	-5	£	-7	-8	£	%	-11	-12	£
<b>Annual Charges for Bulk Bin Hire</b>															
Refuse 1280		409410 409541	1786	I	S	308800	NI	136	04/01/2021	121	137	0.7%	01/04/2023	121	16,500
Refuse 1100				I	S		NI	131	04/01/2021	640	132	0.8%	01/04/2023	640	83,800
Refuse 940				I	S		NI	121	04/01/2021	455	122	0.8%	01/04/2023	455	55,100
Refuse 820				I	S		NI	116	04/01/2021	53	117	0.9%	01/04/2023	53	6,100
Refuse 660				I	S		NI	111	04/01/2021	242	112	0.9%	01/04/2023	242	26,900
Recycling 1280				I	S		NI	135	04/01/2021	527	135	0.0%	01/04/2023	527	71,100
Recycling 1100				I	S		NI	125	04/01/2021	289	125	0.0%	01/04/2023	289	36,100
Recycling 660				I	S		NI	110	04/01/2021	212	110	0.0%	01/04/2023	212	23,300
<b>Kerbside Bin Replacement</b>															
Waste, recycling and organic	Resident Payment Upon Request			I	BE		NI	20	04/01/2021		20	0.0%	04/01/2023		
						<b>308,800</b>									<b>318,900</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2022/23 - FEES AND CHARGES REVIEW															
Division/Service Area -Environmental Health /Licensing															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Environmental Health</b>															
<b>Trading Standards</b>															
Civil Penalties for failing to comply with The Consumer Rights Act 2015 & The Redress Schemes for Lettings Agency Work and Property Management Work	Statutory maximum	409452	2833	C	SM	30,000	NI	5,000	01/04/2022						30,000
Penalty for failing to comply with the Tenants Fees Act 2019	Statutory maximum	409452	2833	C	SM		NI	5,000	01/04/2022						-100.0%
Additional breach within 5 yrs	Statutory maximum	409452	2833	C	SM		NI	30,000	01/04/2022						-100.0%
Energy Performance Certificates		409452	2833	C	SM			2,000.00	01/04/2022						-100.0%
<b>Food &amp; Safety</b>															
Food Course	Fee deleted for 2020/21	409451	2832	C	BE	40,000	NI								40,000
Export Certificates - without inspection		409451	2832	C	BE		NI	116.00	01/04/2022						-100.0%
Export Certificates - with inspection	New fee	409451	2832	C	BE		NI	168.00	01/04/2022						-100.0%
Food Hygiene Rating re-inspection		409451	2832	C	BE		NI	294.00	01/04/2022						-100.0%
Business Advice Service- hourly fee					BE		NI	96.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016 - Risk assessment	Statutory maximum	409451	2832	C	SM		NI	500.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016 - Sampling Visit	Statutory maximum	409451	2832	C	SM		NI	100.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016 - Granting & Authorisation	Statutory maximum	409451	2832	C	SM		NI	100.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016- Carrying out an Investigation	Statutory maximum	409451	2832	C	SM		NI	100.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016- Analysing a Sample: under reg 10 (for parameters)	Statutory maximum	409451	2832	C	SM		NI	25.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016 - Analysing a Sample: Taken during check monitoring	Statutory maximum	409451	2832	C	SM		NI	100.00	01/04/2022						-100.0%
Private Water Supplies (England) Regs 2016- Analysing a Sample: Taken during audit monitoring and monitoring under regulation 11	Statutory maximum	409451	2832	C	SM		NI	500.00	01/04/2022						-100.0%
<b>Licensing</b>															
Licensing - Special Treatments (2 treatments in establishment)		409455	2831	C	BE	60,000	NI	494.00	01/04/2022						-100.0%
Licensing - Special Treatments (per additional treatment)		409455	2831	C	BE		NI	127.00	01/04/2022						-100.0%
Licensing - Special Treatments (above Maximum Fee applicable)		409455	2831	C	BE		NI	778.00	01/04/2022						-100.0%
Licensing - Special Treatments (additional operative)		409455	2831	C	BE		NI	84.00	01/04/2022						-100.0%
Licensing - manicure		409455	2831	C	BE		NI	422.00	01/04/2022						-100.0%
Licensing - Ear Piercing		409455	2831	C	BE		NI	221.00	01/04/2022						-100.0%

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
New licence to store explosives UNDER 250kg 1 year (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			111.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 2 years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			144.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 3 years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			177.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 4 years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			211.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 5 years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			243.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 1 Year (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			55.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 2 Years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			88.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 3 Years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			123.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 4 Years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			155.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 5 Years (no separation distance)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			189.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 1 year (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			189.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 2 years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			248.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 3 years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			311.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 4 years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			382.00	01/04/2022			-100.0%			
New licence to store explosives UNDER 250kg 5 years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			432.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 1 Year (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			88.00	01/04/2022			-100.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
Renewal licence to store explosives UNDER 250kg 2 Years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			150.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 3 Years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			211.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 4 Years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			272.00	01/04/2022			-100.0%			
Renewal licence to store explosives UNDER 250kg 5 Years (separation distance applies)	New fee 2019/20 - Statutory maximum	409455	2831	C	SM			333.00	01/04/2022			-100.0%			
Licensing - Sex Establishment	No current applications	409455	2831	C	BE		NI	9,014.00	01/04/2022			-100.0%			
Sex establishments annual renewal fees		409455	2831	C	BE		NI	9,014.00	01/04/2022			-100.0%			
Licensing - Shop Loading Unloading	Statutory maximum	409455	2831	C	SM		NI	140.00	01/04/2022			-100.0%			
Licensing - Mini Bus Permit	Statutory maximum	409455	2831	C	SM		NI	7.00	01/04/2022			-100.0%			
Licensing - Competitive Bidding		409455	2831	C	BE		NI	495.00	01/04/2022			-100.0%			
Scrap Metal Dealers - New Application Site		409455	2831	C	BE		NI	937.00	01/04/2022			-100.0%			
Scrap Metal Dealers - Site Renewal		409455	2831	C	BE		NI	814.00	01/04/2022			-100.0%			
Scrap Metal Dealers - Variation		409455	2831	C	BE		NI	165.00	01/04/2022			-100.0%			
Scrap Metal Dealers - Vary Site - Collector		409455	2831	C	BE		NI	165.00	01/04/2022			-100.0%			
Scrap Metal Dealers - New Collector		409455	2831	C	BE		NI	361.00	01/04/2022			-100.0%			
Scrap Metal Dealer - Collector Renewal		409455	2831	C	BE		NI	268.00	01/04/2022			-100.0%			
Scrap Metal Dealer - Collector Variation		409455	2831	C	BE		NI	170.00	01/04/2022			-100.0%			
Scrap Metal Dealer - Vary Collector - Site		409455	2831	C	BE		NI	968.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band A	Statutory maximum	409466	2831	C	SM	165,500	NI	100.00	01/04/2022			-100.0%			165,500
Licensing - Licensing Act 2003 - Premises Band B	Statutory maximum	409466	2831	C	SM		NI	190.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band C	Statutory maximum	409466	2831	C	SM		NI	315.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band D	Statutory maximum	409466	2831	C	SM		NI	450.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band E	Statutory maximum	409466	2831	C	SM		NI	635.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Temporary Event Notice	Statutory maximum	409466	2831	C	SM		NI	21.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Licence Theft/ Loss/ Change	Statutory maximum	409466	2831	C	SM		NI	10.50	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Vary/ Transfer/ Interim	Statutory maximum	409466	2831	C	SM		NI	23.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Personal Licence	Statutory maximum	409466	2831	C	SM		NI	37.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Notification on Licensing Matters	Statutory maximum	409466	2831	C	SM		NI	21.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - 5,000 persons or more Premises	Statutory maximum	409466	2831	C	SM		NI	0.00	01/04/2022			0.0%			
Licensing - Licensing Act 2003 - Premises Band A - Annual Fee	Statutory maximum	409466	2831	C	SM		NI	70.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band B - Annual Fee	Statutory maximum	409466	2831	C	SM		NI	180.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band C - Annual Fee	Statutory maximum	409466	2831	C	SM		NI	295.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band D - Annual Fee	Statutory maximum	409466	2831	C	SM		NI	320.00	01/04/2022			-100.0%			
Licensing - Licensing Act 2003 - Premises Band E - Annual Fee	Statutory maximum	409466	2831	C	SM		NI	350.00	01/04/2022			-100.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
Gambling Act 2005 Annual Fee (Tracks)		409498	2831	C	BE	£40,000	NI	793.00	01/04/2022			-100.0%			£40,000
Gambling Act 2005 New Application (Tracks)	Statutory maximum	409498	2831	C	SM		NI	2,500.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (Tracks)		409498	2831	C	SM		NI	1,250.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (Tracks)		409498	2831	C	BE		NI	592.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (Tracks)		409498	2831	C	BE		NI	592.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (Track)	Statutory maximum	409498	2831	C	SM		NI	2,500.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (Tracks)	Statutory maximum	409498	2831	C	SM		NI	950.00	01/04/2022			-100.0%			
Gambling Act 2005 New Application (Bingo)	Statutory maximum	409498	2831	C	SM		NI	3,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Annual Fee (Bingo)	Statutory maximum	409498	2831	C	SM		NI	1,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (Bingo)		409498	2831	C	BE		NI	1,581.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (Bingo)		409498	2831	C	BE		NI	788.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (Bingo)		409498	2831	C	BE		NI	788.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (Bingo)	Statutory maximum	409498	2831	C	SM		NI	3,000.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (Bingo)	Statutory maximum	409498	2831	C	SM		NI	1,200.00	01/04/2022			-100.0%			
Gambling Act 2005 New Application (Betting Premises - other)	Statutory maximum	409498	2831	C	SM		NI	3,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Annual Fee (Betting Premises - other)	Statutory maximum	409498	2831	C	SM		NI	600.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (Betting Premises - other)		409498	2831	C	BE		NI	788.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (Betting Premises - other)	Statutory maximum	409498	2831	C	SM		NI	1,500.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (Betting Premises - other)		409498	2831	C	BE		NI	788.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (Betting Premises - other)	Statutory maximum	409498	2831	C	SM		NI	3,000.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (Betting Premises - other)		409498	2831	C	BE		NI	1,097.00	01/04/2022			-100.0%			
Gambling Act 2005 New Application (FEC)	Statutory maximum	409498	2831	C	SM		NI	2,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Annual Fee (FEC)		409498	2831	C	BE		NI	577.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (FEC)	Statutory maximum	409498	2831	C	SM		NI	1,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (FEC)		409498	2831	C	BE		NI	592.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (FEC)		409498	2831	C	BE		NI	592.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (FEC)	Statutory maximum	409498	2831	C	SM		NI	2,000.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (FEC)		409498	2831	C	BE		NI	927.00	01/04/2022			-100.0%			
Gambling Act 2005 New Application (Adult Gaming)	Statutory maximum	409498	2831	C	SM		NI	2,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Annual Fee (AGC)		409498	2831	C	BE		NI	793.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (AGC)	Statutory maximum	409498	2831	C	SM		NI	1,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (AGC)		409498	2831	C	BE		NI	793.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (AGC)		409498	2831	C	BE		NI	793.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (AGC)	Statutory maximum	409498	2831	C	SM		NI	2,000.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (AGC)	Statutory maximum	409498	2831	C	SM		NI	1,200.00	01/04/2022			-100.0%			
Gambling Act 2005 Provisional Statement (Casino)	Statutory maximum	409498	2831	C	SM		NI	8,000.00	01/04/2022			-100.0%			
Gambling Act 2005 New Application (Casino)	Statutory maximum	409498	2831	C	SM		NI	8,000.00	01/04/2022			-100.0%			
Gambling Act 2005 Transfer (Casino)		409498	2831	C	BE		NI	1,195.00	01/04/2022			-100.0%			
Gambling Act 2005 S205 (Casino)		409498	2831	C	BE		NI	2,637.00	01/04/2022			-100.0%			
Gambling Act 2005 Annual Fee (Casino)		409498	2831	C	BE		NI	3,296.00	01/04/2022			-100.0%			
Gambling Act 2005 Variation (Casinos)		409498	2831	C	BE		NI	3,950.00	01/04/2022			-100.0%			
Gambling Act 2005 Re-instatement (Casinos)		409498	2831	C	BE		NI	1,195.00	01/04/2022			-100.0%			
Gambling Act 2005 Temp Use Notices	Statutory maximum	409498	2831	C	SM		NI	500.00	01/04/2022			-100.0%			
Replacement of Temporary use notices	Statutory maximum	409498	2831	C	SM		NI	25.00	01/04/2022			-100.0%			
Change of circumstance	Statutory maximum	409498	2831	C	SM		NI	50.00	01/04/2022			-100.0%			
Copy of Licence	Statutory maximum	409498	2831	C	SM		NI	25.00	01/04/2022			-100.0%			
Notification of 2 or less gaming machines	Statutory maximum	409498	2831	C	SM		NI	50.00	01/04/2022			-100.0%			
									01/04/2022						
									01/04/2022						

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
<b>Air Quality &amp; Environmental Protection</b>															
Pollution LAPPC: Subsistence Charge: Part 1 reduced fee activity - LOW	Statutory maximum	409451	2834	C	SM	£6,600	NI	81.00	01/04/2022			-100.0%			£6,600
Pollution LAPPC: Subsistence Charge: Part 1 reduced fee activity - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	163.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Part 1 reduced fee activity - HIGH	Statutory maximum	409451	2834	C	SM		NI	244.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: PVR I & PVR II - LOW	Statutory maximum	409451	2834	C	SM		NI	116.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: PVR I & PVR II - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	233.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: PVR I & PVR II - HIGH	Statutory maximum	409451	2834	C	SM		NI	351.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Vehicle Refinishers - LOW	Statutory maximum	409451	2834	C	SM		NI	235.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Vehicle Refinishers - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	376.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Vehicle Refinishers - HIGH	Statutory maximum	409451	2834	C	SM		NI	564.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Any other part B activity or any solvent emission activity - LOW	Statutory maximum	409451	2834	C	SM		NI	795.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Any other part B activity or any solvent emission activity - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	1,196.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Any other part B activity or any solvent emission activity - HIGH	Statutory maximum	409451	2834	C	SM		NI	1,799.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Mobile Plant - LOW	Statutory maximum	409451	2834	C	SM		NI	645.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Mobile Plant - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	1,065.00	01/04/2022			-100.0%			
Pollution LAPPC: Subsistence Charge: Mobile Plant - HIGH	Statutory maximum	409451	2834	C	SM		NI	1,598.00	01/04/2022			-100.0%			
Pollution LA-IPPC: Subsistence Charge various - LOW	Statutory maximum	409451	2834	C	SM		NI	1,383.00	01/04/2022			-100.0%			
Pollution LA-IPPC: Subsistence Charge various - MEDIUM	Statutory maximum	409451	2834	C	SM		NI	1,552.00	01/04/2022			-100.0%			
Pollution LA-IPPC: Subsistence Charge various - HIGH	Statutory maximum	409451	2834	C	SM		NI	2,297.00	01/04/2022			-100.0%			
Late Payment Charge	Statutory maximum	409451	2834	C	SM		NI	56.00	01/04/2022			-100.0%			
Contaminated Land Enquires (EIR2004) - basic search		409465	2834	C	BE		NI	195.00	01/04/2022			-100.0%			
Contaminated Land Enquires (EIR2004) - advanced search		409465	2834	C	BE		NI	395.00	01/04/2022			100.0%			
						<b>342,100</b>									<b>342,100</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - PARKING															
Description of Fee / Charge	Note	Budget details			Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
				(2)	(3)	£		£	(7)	(8)	£	(10)	(11)	(12)	£
(1)						(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>CAR PARKS</b>															
Stanley Road	Up to 1 hour	409401 & 409413	1643	C	N	732,000	UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	732,000
	Up to 2 hours			C	N		UI	2.60	01/04/2022	N/A	2.60	0%	01/04/2022	N/A	
	Up to 4 hours			C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A	
Brandon Road	Up to 1 hour			C	N		UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	
	Up to 2 hours			C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A	
	Up to 4 hours			C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A	
High Street Mission Grove	Up to 1 hour			C	N		UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	
	Up to 2 hours			C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A	
	Up to 4 hours			C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A	
Hall Lane E4 Richmond Rd E4 Church Lane E11	Up to 1 hour			C	N		UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	
	Up to 2 hours			C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A	
	Up to 4 hours			C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A	
Linford Road E17	Up to 1 hour			C	N		UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	
	Up to 2 hours			C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A	
	Up to 4 hours			C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A	
Bedford Road E17	Up to 1 hour	C	N		UI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A			
	Up to 2 hours	C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A			
	Up to 4 hours	C	N		UI	3.60	01/04/2022	N/A	3.70	3%	01/04/2023	N/A			
Town Hall Car Park (including Willow House)	Up to 1 hour	C	N		UI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A			
	Up to 2 hours	C	N		UI	4.20	01/04/2022	N/A	4.40	5%	01/04/2023	N/A			
	Up to 3 hours	C	N		UI	5.20	01/04/2022	N/A	5.40	4%	01/04/2023	N/A			
	Up to 4 hours	C	N		UI	8.00	01/04/2022	N/A	8.50	6%	01/04/2023	N/A			
	6pm - 7am						free evenings/weekends	0.00							
Staff Parking Permits	Staff- Up to 100g/km	409404	2929	C	N	30,300	NI	160.00	01/04/2022	N/A	165.00	3%	01/04/2023	N/A	30,300
	Staff- 101g/km to 170g/km			C	N		NI	220.00	01/04/2022	N/A	230.00	5%	01/04/2023	N/A	
	Staff above 171g/km			C	N		NI	300.00	01/04/2022	N/A	320.00	7%	01/04/2023	N/A	
Staff- Up to 100g/km	C			N		NI	100.00	01/04/2022	N/A	105.00	5%	01/04/2023	N/A		
Staff- 101g/km to 170g/km	C			N		NI	125.00	01/04/2022	N/A	130.00	4%	01/04/2023	N/A		
Staff Parking Permits (green pledge) ** Green pledge will be for staff who commit to using their vehicle only <b>two</b> days or less per week.	Staff above 171g/km	C	N		NI	170.00	01/04/2022	N/A	190.00	12%	01/04/2023	N/A			
<b>ON-STREET PARKING</b>															
On street parking - via Pay by Phone	Half hour	409404 & 409413	1632	C	N	474,200	NI	1.40	01/04/2022	N/A	1.50	7%	01/04/2023	N/A	474,200
	1 hour voucher			C	N		NI	2.40	01/04/2022	N/A	2.50	4%	01/04/2023	N/A	
	3 hour voucher			C	N		NI	4.10	01/04/2022	N/A	4.20	2%	01/04/2023	N/A	
On street parking - via Voucher Scheme	Half hour			C	N		NI	2.10	01/04/2022	N/A	2.50	19%	01/04/2023	N/A	
	1 hour voucher			C	N		NI	4.10	01/04/2022	N/A	4.50	10%	01/04/2023	N/A	
	3 hour voucher			C	N		NI	5.10	01/04/2022	N/A	6.00	18%	01/04/2023	N/A	



Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
On Street Pay & Display	Half hour	409401	1632	C	N	41,500	NI	1.60	01/04/2022	N/A	1.70	6%	01/04/2023	N/A	41,500
	Per hour			C	N		NI	2.60	01/04/2022	N/A	2.70	4%	01/04/2023	N/A	
<b>ANNUAL BUSINESS PERMITS</b>															
<b>Business 1st Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km	409403	1632	C	N	6,668,000	NI	265.00	01/04/2022	N/A	275.00	4%	01/04/2023	N/A	6,901,400
Standard	101 - 170g/km or below 1549cc			C	N		NI	530.00	01/04/2022	N/A	560.00	6%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	815.00	01/04/2022	N/A	880.00	8%	01/04/2023	N/A	
<b>Business 2nd Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km			C	N		NI	405.00	01/04/2022	N/A	415.00	2%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	800.00	01/04/2022	N/A	850.00	6%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	1,200.00	01/04/2022	N/A	1,300.00	8%	01/04/2023	N/A	
<b>Business 3rd Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km			C	N		NI	505.00	01/04/2022	N/A	520.00	3%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	1,100.00	01/04/2022	N/A	1,200.00	9%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	1,650.00	01/04/2022	N/A	1,750.00	6%	01/04/2023	N/A	
<b>Business 1st Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	N		NI	505.00	01/04/2022	N/A	520.00	3%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	1,100.00	01/04/2022	N/A	1,200.00	9%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	1,600.00	01/04/2022	N/A	1,700.00	6%	01/04/2023	N/A	
<b>Business 2nd Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	N		NI	705.00	01/04/2022	N/A	720.00	2%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	1,500.00	01/04/2022	N/A	1,600.00	7%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	2,100.00	01/04/2022	N/A	2,200.00	5%	01/04/2023	N/A	
<b>Business 3rd Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	N		NI	1,100.00	01/04/2022	N/A	1,250.00	14%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	1,900.00	01/04/2022	N/A	2,100.00	11%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	2,750.00	01/04/2022	N/A	2,950.00	7%	01/04/2023	N/A	
<b>SCHOOL PERMITS</b>															
<b>School Staff Permit (Term Time Only)</b>															
Low Emissions	Up to 100g/km			C	N		NI	205.00	01/04/2022	N/A	210.00	2%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	430.00	01/04/2022	N/A	460.00	7%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	660.00	01/04/2022	N/A	720.00	9%	01/04/2023	N/A	

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	(13)
<b>RESIDENTS ANNUAL PERMITS</b>															
<b>Residents 1st Permit Holder</b>															
Low Emissions	Up to 100g/km			C	N		NI	40.00	01/04/2021	N/A	45.00	13%	01/04/2021	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	55.00	01/04/2021	N/A	60.00	9%	01/04/2021	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	175.00	01/04/2022	N/A	185.00	6%	01/04/2023	N/A	
<b>Residents 2nd Permit Holder</b>															
Low Emissions	Up to 100g/km			C	N		NI	70.00	01/04/2022	N/A	80.00	14%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	150.00	01/04/2022	N/A	165.00	10%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	380.00	01/04/2022	N/A	400.00	5%	01/04/2023	N/A	
<b>Residents 3rd Permit Holder</b>															
Low Emissions	Up to 100g/km			C	N		NI	140.00	01/04/2022	N/A	150.00	7%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	300.00	01/04/2022	N/A	320.00	7%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	600.00	01/04/2022	N/A	650.00	8%	01/04/2023	N/A	
<b>CARER PERMITS</b>															
Carers Permit (In receipt of DWP)							NI	0.00	01/04/2021		0.00	0%	01/04/2021		
Carers Permit (Qualifying evidence)	See residents prices				N			See Residents prices							
<b>RESIDENT OTHER TYPES</b>															
Residents - <b>trader</b> permit (7 day single zone)	Not emissions based				N			45.00	01/04/2022		50.00	11%	01/04/2022		
Residents - <b>trader</b> permit (28 day single zone)	.				N			160.00	01/04/2022		170.00	6%	01/04/2022		
Resident - <b>Blue Badge</b> (If you live in a controlled parking zone (CPZ) and hold a valid Blue Badge, you're entitled to a free, virtual annual residential permit)	free if resident has a blue badge				N			0.00			0.00	0%			
Resident - <b>New Born Babies</b> (Households with a new born baby up to 3 months old are automatically entitled to 30 free additional visitor parking hours per 12 month period)	Free with eligibility check				N			0.00			0.00	0%			
Resident permits - over 60s entitlement (households with a minimum of 1 resident over the age of 60) are automatically entitled to 3 books which is equivalent to 90 free additional visitor parking hours per 12 month period	Free with eligibility check				N			0.00			0.00	0%			
<b>Residents - 1 month temporary</b>															
Low Emissions	Up to 100g/km			C	N		NI	35.00	01/04/2022	N/A	45.00	29%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	55.00	01/04/2022	N/A	60.00	9%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	180.00	01/04/2022	N/A	200.00	11%	01/04/2023	N/A	
<b>Residents - 6 mth Foreign Vehicles</b>															
Low Emissions	<900cc or <120g/km			C	N		NI	70.00	01/04/2022	N/A	80.00	14%	01/04/2023	N/A	
Standard				C	N		NI	120.00	01/04/2022	N/A	140.00	17%	01/04/2023	N/A	
High Emissions	>3000 cc or >225g/km			C	N		NI	300.00	01/04/2022	N/A	350.00	17%	01/04/2023	N/A	

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>MARKET TRADERS</b>															
Market Traders (annual - one day per week)	Up to 100g/km			C	N		NI	180.00	01/04/2022	N/A	185.00	3%	01/04/2023	N/A	
	101 - 170g/km or below 1549cc			C	N			250.00	01/04/2022		260.00	4%	01/04/2023		
	171g/km or above 1549 cc			C	N			380.00	01/04/2022		400.00	5%	01/04/2023		
Market Traders (3 month)	Up to 100g/km			C	N		NI	265.00	01/04/2022	N/A	265.00	0%	01/04/2023	N/A	
	101 - 170g/km or below 1549cc			C	N			275.00	01/04/2022		275.00	0%	01/04/2023		
	171g/km or above 1549 cc			C	N			290.00	01/04/2022		290.00	0%	01/04/2023		
Market Trader (annual - 12 month)	Up to 100g/km			C	N		NI	480.00	01/04/2022	N/A	490.00	2%	01/04/2023	N/A	
	101 - 170g/km or below 1549cc			C	N			490.00	01/04/2022		520.00	6%	01/04/2023		
	171g/km or above 1549 cc			C	N			530.00	01/04/2022		560.00	6%	01/04/2023		
<b>VISITOR PERMITS</b>															
Residents	per hour (capped at 10 hours for those in a longer CPZ)			C	N		NI	0.70	01/04/2021	N/A	0.70	0%	01/04/2021	N/A	
Business	per hour			C	N		NI	1.80	01/04/2022	N/A	2.00	11%	01/04/2023	N/A	
All zone visitor permits	per hour			C	N		NI	2.30	01/04/2022	N/A	2.50	9%	01/04/2023	N/A	
<b>ESSENTIAL USER PERMITS</b>															
<b>Essential user permits (Internal and partner agencies) annual</b>															
Low Emissions	Up to 100g/km				N			195.00	01/04/2022		200.00	3%	01/04/2023		
Standard	101 - 170g/km or below 1549cc				N			455.00	01/04/2022		470.00	3%	01/04/2023		
High Emissions	171g/km or above 1549 cc				N			700.00	01/04/2022		775.00	11%	01/04/2023		
<b>Essential user permits (Internal and partner agencies) one month</b>															
					N			100.00	01/04/2022		125.00	25%	01/04/2023		
<b>ANNUAL CHARITY PERMITS</b>															
<b>Charity 1st Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	50.00	01/04/2022	N/A	55.00	10%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	85.00	01/04/2022	N/A	90.00	6%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	135.00	01/04/2022	N/A	150.00	11%	01/04/2023	N/A	
<b>Charity 2nd Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	70.00	01/04/2022	N/A	80.00	14%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	130.00	01/04/2022	N/A	140.00	8%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	185.00	01/04/2022	N/A	205.00	11%	01/04/2023	N/A	
<b>Charity 3rd Permit Holder (Single Zone)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	85.00	01/04/2022	N/A	105.00	24%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	175.00	01/04/2022	N/A	195.00	11%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	240.00	01/04/2022	N/A	270.00	13%	01/04/2023	N/A	
<b>Charity 1st Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	90.00	01/04/2022	N/A	95.00	6%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	130.00	01/04/2022	N/A	140.00	8%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	230.00	01/04/2022	N/A	250.00	9%	01/04/2023	N/A	
<b>Charity 2nd Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	130.00	01/04/2022	N/A	140.00	8%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	240.00	01/04/2022	N/A	260.00	8%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	330.00	01/04/2022	N/A	380.00	15%	01/04/2023	N/A	
<b>Charity 3rd Permit Holder (ALL ZONES)</b>															
Low Emissions	Up to 100g/km			C	BE		NI	170.00	01/04/2022	N/A	200.00	18%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	BE		NI	370.00	01/04/2022	N/A	410.00	11%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	BE		NI	460.00	01/04/2022	N/A	510.00	11%	01/04/2023	N/A	

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>POOL PERMITS</b>															
For Businesses	First Permit			C	BE		NI	725.00	01/04/2022	N/A	750.00	3%	01/04/2023	N/A	
	Second Permit			C	BE		NI	1,200.00	01/04/2022	N/A	1,300.00	8%	01/04/2023	N/A	
	Third & subsequent permits			C	BE		NI	1,500.00	01/04/2022	N/A	1,600.00	7%	01/04/2023	N/A	
For Residents	First Permit			C	BE		NI	170.00	01/04/2022	N/A	180.00	6%	01/04/2023	N/A	
	Second Permit			C	BE		NI	285.00	01/04/2022	N/A	290.00	2%	01/04/2023	N/A	
	Third & subsequent permits			C	BE		NI	370.00	01/04/2022	N/A	375.00	1%	01/04/2023	N/A	
For Charity	First Permit			C	BE		NI	120.00	01/04/2022	N/A	140.00	17%	01/04/2023	N/A	
	Second Permit			C	BE		NI	170.00	01/04/2022	N/A	190.00	12%	01/04/2023	N/A	
	Third & subsequent permits			C	BE		NI	230.00	01/04/2022	N/A	250.00	9%	01/04/2023	N/A	
For Essential Users	Annual			C	BE		NI	520.00	01/04/2022	N/A	530.00	2%	01/04/2023	N/A	
<b>MOTORCYCLE ANNUAL PERMITS</b>															
<b>Residential</b>															
Low Emissions	Up to 100g/km			C	N		NI	40.00	01/04/2022	N/A	42.50	6%	01/04/2022	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	55.00	01/04/2022	N/A	57.50	5%	01/04/2022	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	155.00	01/04/2022	N/A	160.00	3%	01/04/2022	N/A	
<b>Business</b>															
Low Emissions	Up to 100g/km		1632	C	N		NI	70.00	01/04/2022	N/A	75.00	7%	01/04/2023	N/A	
Standard	101 - 170g/km or below 1549cc			C	N		NI	110.00	01/04/2022	N/A	120.00	9%	01/04/2023	N/A	
High Emissions	171g/km or above 1549 cc			C	N		NI	160.00	01/04/2022	N/A	175.00	9%	01/04/2023	N/A	
<b>MISCELLANEOUS</b>															
Change of VRM				C	BE		NI	0.00		N/A	0.00			N/A	
Change of Address				C	BE		NI	15.00	01/04/2022	N/A	20.00	33%	01/04/2023	N/A	
Refund - Service fee				C	BE		NI	20.00	01/04/2022	N/A	25.00	25%	01/04/2023	N/A	
Lost/Stolen Permit				C	BE		NI	15.00	01/04/2022	N/A	20.00	33%	01/04/2023	N/A	
	First Day			C	BE		NI	55.00	01/04/2022	N/A	60.00	9%	01/04/2023	N/A	
Dispensations per vehicle	Subsequent days			C	BE		NI	45.00	01/04/2022	N/A	50.00	11%	01/04/2023	N/A	
	Annual (one day per week)			C	BE		NI	170.00	01/04/2022	N/A	175.00	3%	01/04/2023	N/A	
Parking Bay Suspensions	Service Charge per 5m length per day	409409	1632	C	BE	611,400	NI	90.00	01/04/2022	N/A	95.00	6%	01/04/2022	N/A	611,400
				C	BE		NI	50.00	01/04/2022	N/A	60.00	20%	01/04/2023	N/A	
<b>PENALTY CHARGES</b>															
<b>Higher Rate</b>															
Penalty charge notice (Band A)	SM			C	SM	18,843,100	NI	130.00	01/04/2011	N/A	130.00	0%	01/04/2011	N/A	19,502,600
Penalty charge notice (Band A - early payment)	SM			C	SM		NI	65.00	01/04/2011	N/A	65.00	0%	01/04/2011	N/A	
<b>Lower Rate</b>															
Penalty charge notice (Band A)	SM			C	SM		NI	80.00	01/04/2011	N/A	80.00	0%	01/04/2011	N/A	
Penalty charge notice (Band A - early payment)	SM			C	SM		NI	40.00	01/04/2011	N/A	40.00	0%	01/04/2011	N/A	
Bus Lane/Moving Traffic Conventions	SM	409402 & 409517	1632 & 1643	C	SM		NI	130.00	01/04/2011	N/A	130.00	0%	01/04/2011	N/A	
Bus Lane/Moving Traffic Conventions (early payment)	SM			C	SM		NI	65.00	01/04/2011	N/A	65.00	0%	01/04/2023	N/A	
Release from clamp	SM			C	SM		NI	70.00	01/07/2007	N/A	70.00	0%	01/07/2007	N/A	
Release from pound	SM			C	SM		NI	200.00	01/07/2007	N/A	200.00	0%	01/07/2007	N/A	
Storage charge at pound	SM			C	SM		NI	40.00	01/07/2007	N/A	40.00	0%	01/07/2007	N/A	
Vehicle disposal from pound	SM			C	SM		NI	70.00	01/07/2007	N/A	70.00	0%	01/07/2007	N/A	
						27,400,500									28,293,400
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

PLACE 2023/24 - FEES AND CHARGES REVIEW																	
Division/Service Area - NEIGHBOURHOODS - HIGHWAYS INCLUDING STREET NAMING AND NUMBERING																	
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals						
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT		
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)		
Highway Licence -																	
Skip Permit (2 weeks)		409455	1809	C	BE	681,900	NI	125.00			135.00	8.0%	01/04/2023		777,000		
Material Licence (2 weeks)				C	BE		NI	125.00				125.00	0.0%	01/04/2023			
Scaffold / Hoarding Licence (30 days)				C	BE		NI	570.00				600.00	5.3%	01/04/2023			
Container / Compound Licence (30 days)				C	BE		NI	925.00				925.00	0.0%	01/04/2023			
Street Works Licence				C	BE		NI	620.00				640.00	3.2%	01/04/2023			
London Permit Scheme (NEW) -																	
Category 0,1,2 & TS									01/04/2020				01/04/2023				
Major PAA		Maximum DfT Statutory charges allowed	1809	C	SM	477,400	NI	105.00	01/04/2020		105.00	0.0%	01/04/2023		477,400		
Major				C	SM		NI	240.00		01/04/2020		240.00	0.0%	01/04/2023			
Standard				C	SM		NI	130.00		01/04/2020		130.00	0.0%	01/04/2023			
Minor				C	SM		NI	65.00		01/04/2020		65.00	0.0%	01/04/2023			
Immediate				C	SM		NI	60.00		01/04/2020		60.00	0.0%	01/04/2023			
Permit Variation				C	SM		NI	45.00		01/04/2020		45.00	0.0%	01/04/2023			
Category 3,4 & Non TS																	
Major PAA						C	SM		NI	75.00	01/04/2020		75.00	0.0%	01/04/2023		
Major						C	SM		NI	150.00	01/04/2020		150.00	0.0%	01/04/2023		
Standard						C	SM		NI	75.00	01/04/2020		75.00	0.0%	01/04/2023		
Minor				C	SM		NI	45.00	01/04/2020		45.00	0.0%	01/04/2023				
Immediate				C	SM		NI	40.00	01/04/2020		40.00	0.0%	01/04/2023				
Permit Variation				C	SM		NI	35.00	01/04/2020		35.00	0.0%	01/04/2023				
S74 & NRSWA Fixed Penalty Notice (Breach of Conditions)																	
- if paid within 29 days		Maximum DfT Statutory charges allowed.	409420 & 409452	1809	C	SM	247,500	NI	80.00	01/04/2020		80.00	0.0%	01/04/2023		247,500	
- if paid over 29 days					C	SM		NI	120.00		01/04/2020		120.00	0.0%	01/04/2023		
S74 Notice (No Permit)																	
- if paid within 29 days				I	SM		NI	300.00	01/04/2020		300.00	0.0%	01/04/2023				
- if paid over 29 days				I	SM		NI	500.00	01/04/2020		500.00	0.0%	01/04/2023				
NRSWA Sample Inspection Fee (Cats A,B & C)	Max. Statutory	409451	1809	I	SM	55,800	NI	50.00	01/04/2020		50.00	0.0%	01/04/2023		55,800		
Highways Search income (part)		409453	1809	C	BE	55,500	NI	67.00	01/04/2020		70.00	4.5%	01/04/2023		55,500		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£		£	(7)	(8)	£	%	(11)	(12)	£
Vehicle crossing (per square metre)		409462	1799	C	P	211,800	NI	400.00	01/04/2020		440.00	10.0%	01/04/2023	75	211,800
Vehicle crossing (Administration Fee)				C	P		NI	325.00	01/04/2020		350.00	7.7%	01/04/2023		
Residential Cycle Hangars	per annum	409414	3373	C	P	85,100	UI	35.00	01/04/2020		35.00	0.0%	01/04/2023		85,100
Cycle Hubs (access to all Hubs)	per annum	409401	3373	C	P	47,600	UI	35.00	01/04/2020		35.00	0.0%	01/04/2023		47,600
Cycle Hubs (access to 1 Hub) NEW FEE	per annum	409401	3373	C	P		UI	15.00			15.00	0.0%	01/04/2023		
<b>New LLFA proposed charges (PLM Nov)</b>															
<b>Pre Application</b>															
Significant regeneration projects		409450	1800	C	BE	0	UI	1,070.00	01/04/2019		1,070.00	0.0%	01/04/2023		0
Significant major		409450	1800	C	BE		UI	820.00	01/04/2019		820.00	0.0%	01/04/2023		
Major Development		409450	1800	C	BE		UI	520.00	01/04/2019		520.00	0.0%	01/04/2023		
Minor development		409450	1800	C	BE		UI	83.00	01/04/2019		83.00	0.0%	01/04/2023		
Other developments		409450	1800	C	BE		UI	83.00	01/04/2019		83.00	0.0%	01/04/2023		
<b>Full planning application</b>															
Significant regeneration projects		409450	1800	C	BE		UI	2,000.00	01/04/2019		2,000.00	0.0%	01/04/2023		
Significant major		409450	1800	C	BE		UI	1,230.00	01/04/2019		1,230.00	0.0%	01/04/2023		
Major Development		409450	1800	C	BE		UI	960.00	01/04/2019		960.00	0.0%	01/04/2023		
Minor development		409450	1800	C	BE		UI	520.00	01/04/2019		520.00	0.0%	01/04/2023		
Other developments		409450	1800	C	BE		UI	83.00	01/04/2019		83.00	0.0%	01/04/2023		
<b>Street Naming &amp; Numbering</b>															
Solicitor Search		409519	1809	C	P		UI	80.00	01/04/2020		90.00	8.3%	01/04/2023		
Application Fees for development		409519	1809	C	P	39,500	ZI	310.00	01/04/2020		350.00	12.9%	01/04/2023		39,500
Property numbering		409519	1809	C	P		ZI	80.00	01/04/2020		90.00	12.5%	01/04/2023		
Street Naming		409519	1809	C	P		ZI	420.00	01/04/2020		475.00	13.1%	01/04/2023		
						1,902,100									1,997,200
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															
Highway licences   London Borough of Waltham Forest															
Statutory Guidance for Highway Authority Permit Schemes (publishing.service.gov.uk)															

PLACE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - NEIGHBOURHOOD - PARKS & ALLOTMENTS															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Open Space (Free Childrens Community Events up to 1 hour)		409410	2079	C/I	S	31,200	NI	21.00	01/04/2022		22.00	4.8%	01/04/2023		32,760
Open Space (Hire Per Day) - Up To 25 People		409410	2079	C/I	S		NI	56.00	01/04/2022		60.00	7.1%	01/04/2023		
Open Space (Hire Per Day) - Up To 50 People		409410	2079	C/I	S		NI	103.00	01/04/2022		105.00	1.9%	01/04/2023		
Open Space (Hire Per Day) - Up To 75 People		409410	2079	C/I	S		NI	150.00	01/04/2022		155.00	3.3%	01/04/2023		
Open Space (Hire Per Day) - Up To 150 People		409410	2079	C/I	S		NI	290.00	01/04/2022		300.00	3.4%	01/04/2023		
Open Space (Hire Per Day) - Up To 300 People		409410	2079	C/I	S		NI	580.00	01/04/2022		600.00	3.4%	01/04/2023		
Open Space (Hire Per Day) - Up To 500 People		409410	2079	C/I	S		NI	960.00	01/04/2022		1,000.00	4.2%	01/04/2023		
Open Space (Hire Per Day) - Up To 1000 People		409410	2079	C/I	S		NI	1,500.00	01/04/2022		1,600.00	6.7%	01/04/2023		
Open Space (Hire Per Day) - Up To 5000 People		409410	2079	C/I	S		NI	2,215.00	01/04/2022		2,300.00	3.8%	01/04/2023		
Open Space (Hire Per Day) - Up To 10000 People		409410	2079	C/I	S		NI	4,000.00	01/04/2022		4,200.00	5.0%	01/04/2023		
Pavilion Hire - (per hour)		409410	2079	C/I	S		NI	33.00	01/04/2022		35.00	6.1%	01/04/2023		
Pavilion Hire - (per hour) out of operational hours	New fee 2019/20	409410	2079	C/I	S		NI	64.00	01/04/2022		65.00	1.6%	01/04/2023		
Bowls - Club Hire Per Rink Per Season - Club use only		409410	2079	C/I	S		NI	800.00	01/04/2022		850.00	6.3%	01/04/2023		
Bowls - Casual - Adult		409410	2079	C/I	S		UI	8.00	01/04/2022		8.50	6.3%	01/04/2023		
Bowls - Casual - U16/60+		409410	2079	C/I	S		UI	4.00	01/04/2022		4.20	5.0%	01/04/2023		
Childrens Fairs	Fee as per Open Space hire discounted by 50%														
<b>Park use by Fairs:</b>															
Small Fair (per day) 14 rides		409410	2079	C/I	P		UI	660.00	01/04/2022		680.00	3.0%	01/04/2023		
Large Fair (per day) 15 plus rides		409410	2079	C/I	P		UI	810.00	01/04/2022		850.00	4.9%	01/04/2023		
Non operational days (per day) admission banding for the vehicles		409410	2079	C/I	P		UI	200.00	01/04/2022		210.00	5.0%	01/04/2023		
								0.00							
Non Animal Circus - Chestnuts, Ridgeway Park, Marsh Lane. Other venues under consideration.								0.00							
Small up to 500 seats per performance per day		409410	2079	C/I	P		UI	390.00	01/04/2022		410.00	5.1%	01/04/2023		
medium up to 750 seats per performance per day		409410	2079	C/I	P		UI	680.00	01/04/2022		700.00	2.9%	01/04/2023		
Up to 1,000 seats per performance per day		409410	2079	C/I	P		UI	824.00	01/04/2022		850.00	3.2%	01/04/2023		
Over 1,000 seats	Negotiable based on numbers	409410	2079	C/I	P		UI	0.00	01/04/2022						
Non Performance Days - per day		409410	2079	C/I	P		UI	190.00	01/04/2022			-100.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT £	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT £	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT £	% Increase %	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT £
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>Allotments</b>															
<b>Per 25m sq. or 1 Rod</b>															
Average Out Of Borough per rod		409400	1673	I	S	91,600	NI	32.00	01/04/2022		33.00	3.1%	01/04/2023		96,180
Average Over 65 per rod		409400	1673	I	S		NI	6.20	01/04/2022		6.50	4.8%	01/04/2023		
Average Full per rod		409400	1673	I	S		NI	13.50	01/04/2022		14.00	3.7%	01/04/2023		
High Full per rod		409400	1673	I	S		NI	16.50	01/04/2022		17.00	3.0%	01/04/2023		
High Out Of Borough per rod		409400	1673	I	S		NI	41.50	01/04/2022		42.50	2.4%	01/04/2023		
High Over 65 per rod		409400	1673	I	S		NI	7.20	01/04/2022		7.50	4.2%	01/04/2023		
Low Full per rod		409400	1673	I	S		NI	11.50	01/04/2022		12.00	4.3%	01/04/2023		
Low Over 65 per rod		409400	1673	I	S		NI	5.20	01/04/2022		5.30	1.9%	01/04/2023		
Low Out Of Borough per rod		409400	1673	I	S		NI	25.50	01/04/2022		26.00	2.0%	01/04/2023		
<b>Food Growing sites</b>															
Per raised bed		409480	1673	I	S	900	NI	0.00							945
Coronation Gardens Annexe - Oliver Road Leyton		409480	1673	I	S		NI	28.00	01/04/2022		29.00	3.6%	01/04/2023		
Ive Farm Close - Leyton		409480	1673	I	S		NI	28.00	01/04/2022		29.00	3.6%	01/04/2023		
Harvey Road - Leytonstone		409480	1673	I	S		NI	28.00	01/04/2022		29.00	3.6%	01/04/2023		
Swan Path - Leyton		409480	1673	I	S		NI	28.00	01/04/2022		29.00	3.6%	01/04/2023		
						123,700									129,900
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															



DEPUTY CHIEF EXECUTIVE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - REGISTRARS															
Description of Fee / Charge	Note	Budget details			Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)	(5)	£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>Registration Fees/Certificates:</b>															
Certificates - at time of registration		409524	1306	C	SM	485,500	NI	£11.00	01/04/2022		£11.00	0.0%			385,000
Certificates - after registration				C	SM		NI	£11.00	01/04/2022	£11.00	0.0%				
Issued by Superintendent Registrar				C	P		NI	£11.00	01/04/2022	£12.10	10.0%				
Issued by Sen Registrar - 24 hour service (Inc.£10 Admin Fee)				C	P		NI	£37.00	01/04/2022	£40.70	0.0%				
General Search of the Indexes				C	SM		NI	£19.00	01/04/2022	£19.00	0.0%				
Notices of Marriage/Civil Partnership				C	SM		NI	£36.00	01/04/2022	£36.00	0.0%				
Notice of Marriage/Civil Partnership Booking Fee (Saturdays or evenings)				C	P		NI	£47.00	01/04/2022	£51.70	0.0%				
<b>Marriage/Civil Partnership ceremonies:</b>															
<b>Town Hall</b>															
<b>Seeweed</b>															
Statutory				C	P		NI	£46.00	01/04/2022		£46.00	0.0%			
Mon-Thu am				C	P		NI	£180.00	01/04/2022		£215.00	10.0%	27/01/2023		
Mon-Thu pm				C	P		NI	£250.00	01/04/2022		£215.00	-14.0%	27/01/2023		
Friday am				C	P		NI	£275.00	01/04/2022		£265.00	-3.6%	27/01/2023		
Friday pm				C	P		NI	£400.00	01/04/2022		£265.00	-33.8%	27/01/2023		
Sat am								£275.00	01/04/2022		£420.00	52.7%	27/01/2023		
Sat pm								£400.00	01/04/2022		£420.00	10.0%	27/01/2023		
Sun								£300.00	01/04/2022		£420.00	40.0%	27/01/2023		
Bank hol								£360.00	01/04/2022		£495.00	37.5%	27/01/2023		
Special Dates								£800.00	01/04/2022		£880.00	10.0%	01/04/2023		
<b>Marigold</b>															
Mon-Thu am								£180.00	01/04/2022		£265.00	10.0%	27/01/2023		
Mon-Thu pm								£250.00	01/04/2022		£265.00	6.0%	27/01/2023		
Friday am								£275.00	01/04/2022		£325.00	18.2%	27/01/2023		
Friday pm								£400.00	01/04/2022		£325.00	-18.8%	27/01/2023		
Sat am								£275.00	01/04/2022		£440.00	60.0%	27/01/2023		
Sat pm								£400.00	01/04/2022		£440.00	10.0%	27/01/2023		
Sun								£300.00	01/04/2022		£440.00	46.7%	27/01/2023		
Bank hol								£360.00	01/04/2022		£650.00	80.6%	27/01/2023		
Special Dates								£800.00	01/04/2022		£880.00	10.0%	01/04/2023		

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£
<b>Strawberry</b>															
Mon-Thu am									01/04/2022		£215.00		27/01/2023		
Mon-Thu pm									01/04/2022		£215.00		27/01/2023		
Friday am									01/04/2022		£265.00		27/01/2023		
Friday pm									01/04/2022		£265.00		27/01/2023		
Sat am									01/04/2022		£420.00		27/01/2023		
Sat pm									01/04/2022		£420.00		27/01/2023		
Sun									01/04/2022		£420.00		27/01/2023		
Bank hol									01/04/2022		£495.00		27/01/2023		
Special Dates								£1,200.00	01/04/2022		£1,320.00	10.0%	01/04/2023		
<b>Lodden</b>															
Mon-Thu am									01/04/2022		£305.00		27/01/2023		
Mon-Thu pm									01/04/2022		£305.00		27/01/2023		
Friday am									01/04/2022		£385.00		27/01/2023		
Friday pm									01/04/2022		£385.00		27/01/2023		
Sat am									01/04/2022		£445.00		27/01/2023		
Sat pm									01/04/2022		£445.00		27/01/2023		
Sun									01/04/2022		£445.00		27/01/2023		
Bank hol									01/04/2022		£700.00		27/01/2023		100,500
Special Dates								£1,200.00	01/04/2022		£1,320.00	10.0%	01/04/2023		
<b>Lodden &amp; Strawberry</b>															
Mon-Thu am								£275.00	01/04/2022		£375.00	36.4%	27/01/2023		
Mon-Thu pm								£380.00	01/04/2022		£375.00	-1.3%	27/01/2023		
Friday am								£400.00	01/04/2022		£420.00	5.0%	27/01/2023		
Friday pm								£600.00	01/04/2022		£420.00	-30.0%	27/01/2023		
Sat am								£400.00	01/04/2022		£550.00	37.5%	27/01/2023		
Sat pm								£600.00	01/04/2022		£550.00	-8.3%	27/01/2023		
Sun								£450.00	01/04/2022		£550.00	22.2%	27/01/2023		
Bank hol								£550.00	01/04/2022		£850.00	54.5%	27/01/2023		
Special Dates								£1,200.00	01/04/2022		£1,320.00	10.0%	01/04/2023		
<b>Foyer</b>															
Friday am								£625.00	01/04/2022			-100.0%	27/01/2023		
Friday pm								£750.00	01/04/2022			-100.0%	27/01/2023		
Sat am								£625.00	01/04/2022		£900.00	44.0%	27/01/2023		
Sat pm								£750.00	01/04/2022		£900.00	20.0%	27/01/2023		
Sun								£650.00	01/04/2022		£900.00	38.5%	27/01/2023		
Bank hol								£900.00	01/04/2022		£1,000.00	11.1%	27/01/2023		
Special Dates								£1,500.00	01/04/2022		£1,650.00	10.0%	01/04/2023		
<b>Chamber</b>															
Mon-Thu am								£450.00	01/04/2022			-100.0%	27/01/2023		
Mon-Thu pm								£550.00	01/04/2022			-100.0%	27/01/2023		
Friday am								£625.00	01/04/2022			-100.0%	27/01/2023		
Friday pm								£750.00	01/04/2022			-100.0%	27/01/2023		
Sat am								£625.00	01/04/2022		£900.00	44.0%	27/01/2023		
Sat pm								£750.00	01/04/2022		£900.00	20.0%	27/01/2023		
Sun								£650.00	01/04/2022		£900.00	38.5%	27/01/2023		
Bank hol								£900.00	01/04/2022		£1,000.00	11.1%	27/01/2023		
Special Dates								£1,500.00	01/04/2022		£1,650.00	10.0%	01/04/2023		
<b>Changes to Ceremonies</b>															
Admin Fee for any Change				C	N		NI	£39.00	01/04/2022		£42.90	10.0%	01/04/2023		
<b>Approved venues</b>															
Monday - Friday (during office hours)				C	P		NI	£440.00	01/04/2022		£484.00	10.0%	01/04/2023		
Monday - Friday (outside office hours)				C	P		NI	£461.00	01/04/2022		£507.10	10.0%	01/04/2023		
Saturday				C	P		NI	£541.00	01/04/2022		£595.10	10.0%	01/04/2023		
Sunday				C	P		NI	£605.00	01/04/2022		£665.50	10.0%	01/04/2023		
Valentine's Day, Christmas Eve, New Year's Eve & New Years Day				C	P		NI	£732.00	01/04/2022		£805.20	10.0%	01/04/2023		
Bank Holidays				C	P		NI	£582.00	01/04/2022		£640.20	10.0%	01/04/2023		
						485,500									485,500
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															

PLACE 2023/24 - FEES AND CHARGES REVIEW																	
Division/Service Area - CITIZENSHIP CEREMONIES																	
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals						
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see Key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT		
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)			
<b>Citizenship Ceremonies</b>						289,300									150,000		
Group Ceremonies		409305 409522	3302	C	SM		NI	£85.00	01/04/2022		£85.00	0.0%	01/04/2023				
Single Ceremonies				C	P		NI	£105.00	01/04/2022		£115.50	0.0%	01/04/2023				
Saturday Private Ceremonies				C	P			£155.00	01/04/2022		£170.50	0.0%	01/04/2023				
											£0.00	0.0%	01/04/2023				
European Passport Return Service (New)						C	P		UI	£23.00	01/04/2022		£25.30	0.0%	01/04/2023		
Deed Poll Service (New)										£54.00	01/04/2022		£59.40	0.0%	01/04/2023		
Settlement Checking service (new)	New fee 2019/20, see note 2								01/04/2022		£15.40	0.0%	01/04/2023				
						<b>289,300</b>									<b>150,000</b>		
<b>KEY TO CHARGING POLICY</b>																	
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ring-fenced Account (RA)																	
<b>KEY TO CREDIT POLICY</b>																	
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																	
<b>Notes</b>																	

DEPUTY CHIEF EXECUTIVE 2023/24 - FEES AND CHARGES REVIEW														
Division/Service Area - LIBRARIES														
Description of Fee / Charge	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy	Existing Charges					New Proposals				
					Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
					£		£			£	%			£
(1)			(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>HIRE CHARGES</b>					35,500									700
Reservations - self service online reservations						NI	£0.70	04/01/2021		£0.75	7%	01/04/2023		
Reservations - self service online reservations Concessions						NI	£0.40	04/01/2021		£0.44	10%	01/04/2023		
Reservations - request per item in stock with staff assistance						NI	£2.10	04/01/2021		£2.21	5%	01/04/2023		
Reservations - Concessions	409410	1920	C	N		NI	£1.00	04/01/2021		£1.05	5%	01/04/2023		
Reservations - Not in stock or outside LLC or Interlibrary Loans						NI	£3.80	04/01/2021		£3.99	5%	01/04/2023		
Reservations - British Library						NI	£8.80	04/01/2021		£9.24	5%	01/04/2023		
Talking Books/Audio Books						UI	£1.90	04/01/2021		£2.00	5%	01/04/2023		
Talking Books/Audio Books - over 60s						UI	£0.70	04/01/2021		£0.75	7%	01/04/2023		
<b>PENALTY FEES</b>					82,500									22,000
Overdue books per item per day							£0.40	04/01/2021		£0.44	10%	01/04/2023		
Overdue charges - Concessionary							£0.30	04/01/2021		£0.33	10%	01/04/2023		
Maximum overdue charge per item	409452	1920	C	N		NI	£7.10	04/01/2021		£7.81	10%	01/04/2023		
Lost ticket replacement							£1.50	04/01/2021		£1.58	5%	01/04/2023		
Lost ticket replacement Concessionary							£0.80	04/01/2021		£0.88	10%	01/04/2023		
<b>PRINTING/PHOTOCOPYING</b>					20,400									2,000
Black and white photocopies, A4 (per page)							£0.30	04/01/2021		£0.33	10%	01/04/2023		
Black and white photocopies, A3 (per page)							£0.40	04/01/2021		£0.44	10%	01/04/2023		
Colour photocopies, A4 (per page)	409400						£1.60	04/01/2021		£1.68	5%	01/04/2023		
Colour photocopies, A3 (per page)	/409415	1920	C	BE		UI	£2.60	04/01/2021		£2.73	5%	01/04/2023		
Black and white printing, A4 (per page)	/409420						£0.30	04/01/2021		£0.33	10%	01/04/2023		
Colour printing, A4 (per page)							£0.40	04/01/2021		£0.44	10%	01/04/2023		
Scanning							£0.70	04/01/2021		£0.75	7%	01/04/2023		

Description of Fee / Charge	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)			(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>LETTINGS INCOME</b>					148,300									135,000
<b>COMMUNITY ROOM HIRE (Hale End/Lea Bridge)</b>														
Opening Hours - Standard charge							£38.10	04/01/2021		£42	10%	01/04/2023		
Opening Hours - Concessionary charge							£18.50	04/01/2021		£20	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£15.30	04/01/2021		£17	10%	01/04/2023		
Out of Hours - Standard charge							£72.10	04/01/2021		£79	10%	01/04/2023		
Out of Hours - Concessionary charge							£52.40	04/01/2021		£58	10%	01/04/2023		
Out of Hours - Regular Hirers							£31.70	04/01/2021		£35	10%	01/04/2023		
Out of Hours - Community Caretakers							£15.30	04/01/2021		£17	10%	01/04/2023		
<b>COMMUNITY ROOM HIRE (Walthamstow/Leyton)</b>														
Out of Hours - Standard charge							£72.10	04/01/2021		£79	10%	01/04/2023		
Out of Hours - Concessionary charge							£52.40	04/01/2021		£58	10%	01/04/2023		
Out of Hours - Regular Hirers							£31.70	04/01/2021		£35	10%	01/04/2023		
Out of Hours - Community Caretakers							£15.30	04/01/2021		£17	10%	01/04/2023		
<b>HALL HIRE (Leytonstone)</b>														
Opening Hours - Standard charge							£66.60	04/01/2021		£73	10%	01/04/2023		
Opening Hours - Concessionary charge							£33.90	04/01/2021		£37	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£27.40	04/01/2021		£30	10%	01/04/2023		
Out of Hours - Standard charge							£100.60	04/01/2021		£111	10%	01/04/2023		
Out of Hours - Concessionary charge							£67.80	04/01/2021		£75	10%	01/04/2023		
Out of Hours - Regular Hirers							£43.70	04/01/2021		£48	10%	01/04/2023		
Out of Hours - Community Caretakers							£27.40	04/01/2021		£30	10%	01/04/2023		
<b>HALL HIRE (Walthamstow)</b>														
Out of Hours - Standard charge							£100.60	04/01/2021		£111	10%	01/04/2023		
Out of Hours - Concessionary charge							£67.80	04/01/2021		£75	10%	01/04/2023		
Out of Hours - Regular Hirers							£43.70	04/01/2021		£48	10%	01/04/2023		
Out of Hours - Community Caretakers							£26.40	04/01/2021		£29	10%	01/04/2023		
<b>STANDARD MEETING ROOM HIRE (Leyton/Leytonstone)</b>														
Opening Hours - Standard charge							£26.20	04/01/2021		£29	10%	01/04/2023		
Opening Hours - Concessionary charge							£13.20	04/01/2021		£15	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£10.40	04/01/2021		£11	10%	01/04/2023		
Out of Hours - Standard charge							£60.20	04/01/2021		£66	10%	01/04/2023		
Out of Hours - Concessionary charge							£47.00	04/01/2021		£52	10%	01/04/2023		
Out of Hours - Regular Hirers							£27.40	04/01/2021		£30	10%	01/04/2023		
Out of Hours - Community Caretakers							£10.40	04/01/2021		£11	10%	01/04/2023		
<b>LARGE MEETING ROOM HIRE (Leyton)</b>														
Opening Hours - Standard charge	409460	1920	C / I	S			£29.50	04/01/2021		£32	10%	01/04/2023		
Opening Hours - Concessionary charge							£14.20	04/01/2021		£16	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£12.00	04/01/2021		£13	10%	01/04/2023		
Out of Hours - Standard charge							£30.50	04/01/2021		£34	10%	01/04/2023		
Out of Hours - Concessionary charge							£48.10	04/01/2021		£53	10%	01/04/2023		
Out of Hours - Regular Hirers							£28.40	04/01/2021		£31	10%	01/04/2023		
Out of Hours - Community Caretakers							£11.50	04/01/2021		£13	10%	01/04/2023		
<b>GROUND FLOOR ROOM HIRE (Leytonstone)</b>														
Out of Hours - Standard charge							£80.90	04/01/2021		£89	10%	01/04/2023		
Out of Hours - Concessionary charge							£57.90	04/01/2021		£64	10%	01/04/2023		
Out of Hours - Regular Hirers							£36.10	04/01/2021		£40	10%	01/04/2023		
Out of Hours - Community Caretakers							£18.60	04/01/2021		£20	10%	01/04/2023		

Description of Fee / Charge	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)			(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>MEETING ROOM 1 (Wood St)</b>														
Opening Hours - Standard charge							£38.10	04/01/2021		£42	10%	01/04/2023		
Opening Hours - Concessionary charge							£18.50	04/01/2021		£20	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£15.30	04/01/2021		£17	10%	01/04/2023		
Out of Hours - Standard charge							£72.10	04/01/2021		£79	10%	01/04/2023		
Out of Hours - Concessionary charge							£52.40	04/01/2021		£58	10%	01/04/2023		
Out of Hours - Regular Hirers							£31.70	04/01/2021		£35	10%	01/04/2023		
Out of Hours - Community Caretakers							£15.30	04/01/2021		£17	10%	01/04/2023		
<b>MEETING ROOM 2 (Wood St)</b>														
Opening Hours - Standard charge							£26.20	04/01/2021		£29	10%	01/04/2023		
Opening Hours - Concessionary charge							£13.20	04/01/2021		£15	10%	01/04/2023		
Opening Hours - Regular Hirers & Community Caretakers							£10.40	04/01/2021		£11	10%	01/04/2023		
Out of Hours - Standard charge							£60.20	04/01/2021		£66	10%	01/04/2023		
Out of Hours - Concessionary charge							£47.00	04/01/2021		£52	10%	01/04/2023		
Out of Hours - Regular Hirers							£27.40	04/01/2021		£30	10%	01/04/2023		
Out of Hours - Community Caretakers							£10.40	04/01/2021		£11	10%	01/04/2023		
<b>ICT SUITE HIRE (Walthamstow/Lea Bridge)</b>														
Out of Hours - Standard charge							£69.90	04/01/2021		£77	10%	01/04/2023		
Out of Hours - Concessionary charge							£51.40	04/01/2021		£57	10%	01/04/2023		
Out of Hours - Regular Hirers							£31.70	04/01/2021		£35	10%	01/04/2023		
Out of Hours - Community Caretakers							£14.20	04/01/2021		£16	10%	01/04/2023		
Use of ICT Equipment						UI	£7.70	04/01/2021		£8	10%	01/04/2023		
Use of laptop, projector or screen						UI	£13.20	04/01/2021		£15	10%	01/04/2023		
					<b>286,700</b>									<b>159,700</b>
<b>KEY TO CHARGING POLICY</b>														
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)														
<b>KEY TO CREDIT POLICY</b>														
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)														
<b>Notes:</b>														

FINANCE & GOVERNANCE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - REVENUES & BENEFITS - REVENUES															
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals				
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
						£		£			£	%			£
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Court Cost Income - Ctax	1	409452	1545	O	SM	800,000	NI	£99.50	01/04/2022		£99.50	0%	01/04/2023		800,000
Court Cost Income - NNDR	1	409452	1545	O	SM	80,000	NI	£199.50	01/04/2022		£199.50	0%	01/04/2023		80,000
		The Court agree costs charged. They are collected as part of the Council Tax or Business Rate debt.													
						<b>880,000</b>									<b>880,000</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes</b>															
1. Cost charges reviewed September 2022 but changes were nominal															
2. Residents and businesses continue to experience hardship due to economic climate so feel its not appropriate to increase costs at the moment															
3. There is a risk that Magistrates will not agree increase in costs															

FINANCE & GOVERNANCE 2023/24 - FEES AND CHARGES REVIEW																
Division/Service Area - Governance - Mortuary																
Description of Fee / Charge	Note	Budget details				Existing Charges					New Proposals					
		Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT	
						£		£			£	%			£	
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
<b>Mortuary</b>																
Storage		409450	1594	C	BE	2,000	NI	22.25	01/04/2022		24.25	9%	01/04/2023		2,000	
Post Mortem 2nd		409450	1594	C	BE		NI	1,149.84	01/04/2022		1,253.33	9%	01/04/2023			
Special		409450	1594	C	BE		NI	1,149.84	01/04/2022		1,253.33	9%	01/04/2023			
Post Mortem Infectious		409450	1594	C	BE		NI	808.34	01/04/2022		881.09	9%	01/04/2023			
Post Mortem		409450	1594	C	BE		NI	763.85	01/04/2022		832.60	9%	01/04/2023			
Releasing body out of hours		409450	1594	C	BE		NI	304.06	01/04/2022		331.42	9%	01/04/2023			
Private Post Mortem		409450	1594	C	BE		NI	1,149.84	01/04/2022		1,253.33	9%	01/04/2023			
<b>Mutual Aid</b>																
Storage		409450	1594	C	BE		NI	10.08	01/04/2022		10.99	9%	01/04/2023			
Special		409450	1594	C	BE		NI	670.32	01/04/2022		730.65	9%	01/04/2023			
Post Mortem		409450	1594	C	BE		NI	738.00	01/04/2022		804.42	9%	01/04/2023			
<b>Coronial Charges</b>																
Storage		409450	1594	C	BE		NI	14.40	01/04/2022		15.70	9%	01/04/2023			
Post Mortem		409450	1594	C	BE	NI	532.80	01/04/2022		580.75	9%	01/04/2023				
						<b>2,000</b>									<b>2,000</b>	
<b>KEY TO CHARGING POLICY</b>																
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)																
<b>KEY TO CREDIT POLICY</b>																
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																
<b>Notes:</b>																



CULTURE 2023/24 - FEES AND CHARGES REVIEW															
Museum & Galleries															
Budget details															
Description of Fee / Charge	Note in general try and round up	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Existing Charges				New Proposals					
						Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	£ (4)		£ (6)	(7)	(8)	£ (9)	% (10)	(11)	(12)	£ (13)
<b>William Morris Gallery</b>															
	1	409400	1923	C	P	215,000	UI/ZI		01/04/2022						215,000
<b>Sales - shop</b>															
<b>On-Line Sales</b>	1	409414	1923	C	P	50,000			01/04/2022						50,000
<b>Licence Fees</b>	1	409455	1923	C	P	120,000			01/04/2022						120,000
Image and Loan Fees	1	409420	3395	C	P	8,000			01/04/2022						8,000
Schools Visits / Workshops	1	409471	3395	C	P				01/04/2022						0
<b>Reproduction Fees/Royalties</b>															
<b>Reproduction Fees</b>															
<b>Still used in television and film/documentaries.</b>															
One country	3395	409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023		
World		409240	3395	C	P		UI	149.00	01/04/2022		156.45	5.0%	01/04/2023		
<b>Personal use and academic review and journals with a print run under 1,000</b>															
<b>Existing image</b>															
Charge for each image thereafter		409240	3395	C	P		UI	10.00	01/04/2022		10.50	5.0%	01/04/2023		
New Image		409240	3395	C	P		UI	12.00	01/04/2022		12.60	5.0%	01/04/2023		
New Photography - Price Available on request															
<b>Exhibition catalogues (one-time, non-exclusive use) per image up to full page size reproduction</b>															
Editorial Content		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023		
Front Cover		409240	3395	C	P		UI	160.00	01/04/2022		168.00	5.0%	01/04/2023		
<b>Books and other publications (one-time, non-exclusive use) per image up to full page size reproduction</b>															
<b>Editorial Content</b>															
0-5000		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023		
5,001-10,000		409240	3395	C	P		UI	128.00	01/04/2022		134.40	5.0%	01/04/2023		
10,001- 20,000		409240	3395	C	P		UI	180.00	01/04/2022		189.00	5.0%	01/04/2023		
<b>Cover illustration</b>															
0-5000		409240	3395	C	P		UI	160.00	01/04/2022		168.00	5.0%	01/04/2023		
5,001-10,000		409240	3395	C	P		UI	263.00	01/04/2022		276.15	5.0%	01/04/2023		
10,001- 20,000		409240	3395	C	P		UI	371.00	01/04/2022		389.55	5.0%	01/04/2023		
<b>Websites-academic (one-time, non-exclusive use):</b>															
Editorial Content		409240	3395	C	P		UI	43.00	01/04/2022		45.15	5.0%	01/04/2023		
Home page		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023		
0-3: 0% 4-7: 25% 8-12: 35%															

<b>Websites- commercial (one-time, non-exclusive use):</b>													
<b>Editorial Content</b>		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023
<b>Home page</b>		409240	3395	C	P		UI	160.00	01/04/2022		168.00	5.0%	01/04/2023
0-3: 0% 4-7: 25% 8-12: 35%													
<b>Newspapers, magazines and commercial publications</b>													
<b>National:</b>													
Editorial Content		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023
Cover illustration		409240	3395	C	P		UI	165.00	01/04/2022		173.25	5.0%	01/04/2023
<b>Marketing Literature</b>													
Editorial Content		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023
Front Cover		409240	3395	C	P		UI	84.00	01/04/2022		88.20	5.0%	01/04/2023
Discount structure per number of images: 0-3: 0% % 4-7: 25% 8-12: 35%													
<b>Outdoor marketing</b>													
One off		409240	3395	C	P		UI	148.00	01/04/2022		155.40	5.0%	01/04/2023
Multiple use		409240	3395	C	P		UI	254.00	01/04/2022		266.70	5.0%	01/04/2023
Discount structure per number of images: 0-3: 0% % 4-7: 25% 8-12: 35%													
<b>Still used in television and film/documentaries</b>													
One country		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023
World		409240	3395	C	P		UI	148.00	01/04/2022		155.40	5.0%	01/04/2023
<b>Still used in marketing film</b>													
One country		409240	3395	C	P		UI	148.00	01/04/2022		155.40	5.0%	01/04/2023
World		409240	3395	C	P		UI	216.00	01/04/2022		226.80	5.0%	01/04/2023
<b>Exhibitions use, panels and displays</b>													
Up to one year		409240	3395	C	P		UI	74.00	01/04/2022		77.70	5.0%	01/04/2023
Over one year		409240	3395	C	P		UI	148.00	01/04/2022		155.40	5.0%	01/04/2023
<b>Vestry House</b>													
Sales		409400	1922	C	P	8,000							8,000
Service Fees (COPYING)	no change as minimal usage	409450	3394	C	P	0		1.00			1.00	0.0%	
A4 photocopy (b/w only)	no change as minimal usage	409450	3394	C	P		NI	1.00	01/04/2022		1.00	0.0%	
A3 photocopy (b/w only)	no change as minimal usage	409450	3394	C	P		NI	1.00	01/04/2022		1.00	0.0%	
A4 printout from microfiche/film (b/w only)	no change as minimal usage	409450	3394	C	P		NI	1.00	01/04/2022		1.00	0.0%	
A4 low resolution scan, printed on paper (colour or b/w)	no change as minimal usage	409450	3394	C	P		NI	3.00	01/04/2022		3.00	0.0%	
A4 high resolution scan, printed on paper (colour or b/w)	no change as minimal usage	409450	3394	C	P		NI	7.00	01/04/2022		7.00	0.0%	
Certified copy of parish register entry (Fee set by Diocese of Chelmsford)	no change as minimal usage	409450	3394	C	P		NI	4.00	01/04/2022		4.00	0.0%	
Use of a camera (digital or non-digital) [per day]	no change as minimal usage	409450	3394	C	P		NI	5.00	01/04/2022		5.00	0.0%	

<b>WVG venue hire prices</b>	1	409410	1923			35,000								35,000
<b>Acanthus</b>														
Weekday Half Day (9-12/2-5pm)							XI	450.00	01/04/2020		472.50	5.0%	01/04/2023	
Weekday Full Day (9-5pm)							XI	485.00	01/04/2020		509.25	5.0%	01/04/2023	
Weekday evening (5-10pm)														
Weekend Half Day							XI	430.00	01/04/2020		451.50	5.0%	01/04/2023	
Weekend Full Day							XI	640.00	01/04/2020		672.00	5.0%	01/04/2023	
Weekend evening (5-10pm)														
Additional Hour							XI	110.00	01/04/2020		115.50	5.0%	01/04/2023	
<b>Story Lounge &amp; Tea Room</b>														
Weekday Half Day (9-12/2-5pm) Mon only								450.00			472.50	5.0%	01/04/2023	
Weekday Full Day (9-5pm) Mon only							XI	715.00	01/04/2020		750.75	5.0%	01/04/2023	
Weekday evening (5-10pm)							XI		01/04/2020		1,000.00	New	01/04/2023	
Weekend evening (5-10pm)							XI		01/04/2020		1,300.00	New	01/04/2023	
Additional Hour							XI	135.00	01/04/2020		141.75	5.0%	01/04/2023	
<b>All Areas</b>														
All Day (Mon only)							XI	1,810.00	01/04/2020		1,900.50	5.0%	01/04/2023	
<b>Vestry House Museum</b>	1	409410	1922			36000								36,000.00
Half Day (9-12/2-5pm) Mon only							XI	450.00	01/04/2020		472.50	5.0%	01/04/2023	
<b>Full Day (9-5pm) Mon only</b>							XI	580.00	01/04/2020		609.00	5.0%	01/04/2023	
Evening (5-9pm)							XI		01/04/2020		900.00	New	01/04/2023	
Day & evening							XI		01/04/2020		1,600.00	New	01/04/2023	
Additional Hour							XI	110.00	01/04/2020		115.50	5.0%	01/04/2023	
						<b>472,000</b>								<b>472,000</b>
<b>KEY TO CHARGING POLICY</b>														
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ring-fenced Account (RA)														
<b>KEY TO CREDIT POLICY</b>														
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)														
<b>Notes</b>														

DEPUTY CHIEF EXECUTIVE 2023/24 - FEES AND CHARGES REVIEW															
Division/Service Area - WALTHAM FOREST NEWS															
Description of Fee / Charge	Budget details				Existing Charges					New Proposals					
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>COMMUNICATIONS</b>															
<b>WFN</b>	Internal Advertising	409501	1272	Other-Internal Recharge (Internal)	BE	Was subject to a judicial review in 2019/20		01/04/2022							278,100
	External advertising	409502	1272	I	BE				01/04/2022						
All Charges are presented inc. of VAT															
<b>General Advertisement</b>															
<b>Full Page</b>															
	1-off ad							2,291.75	01/04/2022	N/A	2,406.34	5.0%			
	2 ads							2,101.20	01/04/2022	N/A	2,206.26	5.0%			
	4 ads							1,545.00	01/04/2022	N/A	1,622.25	5.0%			
<b>1/2 page landscape/Portrait</b>															
	1-off ad							1,148.45	01/04/2022	N/A	1,205.87	5.0%			
	2 ads							1,050.60	01/04/2022	N/A	1,103.13	5.0%			
	4 ads							772.00	01/04/2022	N/A	810.60	5.0%			
<b>1/4 page</b>															
	1-off ad							612.85	01/04/2022	N/A	643.49	5.0%			
	2 ads							576.80	01/04/2022	N/A	605.64	5.0%			
	4 ads							423.60	01/04/2022	N/A	444.78	5.0%			
<b>1/8th page</b>															
	1-off ad							319.30	01/04/2022	N/A	335.27	5.0%			
	2 ads							288.40	01/04/2022	N/A	302.82	5.0%			
	4 ads							247.20	01/04/2022	N/A	259.56	5.0%			

Description of Fee / Charge	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT £	SAP VAT Indicator UI - 20% or ni 0%	Current Charges incl. VAT £	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT £	% Increase %	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT £
(1)				(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>1/16th page</b>															
1-off ad								159.65	01/04/2022	N/A	167.63	5.0%			
2 ads								139.05	01/04/2022	N/A	146.00	5.0%			
4 ads								123.60	01/04/2022	N/A	129.78	5.0%			
<b>Front banner</b>															
1-off ad								638.60	01/04/2022	N/A	670.53	5.0%			
2 ads								587.10	01/04/2022	N/A	616.46	5.0%			
4 ads								494.40	01/04/2022	N/A	519.12	5.0%			
<b>Specials</b>															
4 page cover wrap								8,961.00	01/04/2022	N/A	9,409.05	5.0%			
4 page centre page pull-out								6,365.40	01/04/2022	N/A	6,683.67	5.0%			
8 page centre page pull-out								10,197.00	01/04/2022	N/A	10,706.85	5.0%			
12 page centre page pull-out								15,244.00	01/04/2022	N/A	16,006.20	5.0%			
Front page banner purchased with supplement								381.10	01/04/2022	N/A	400.16	5.0%			
<b>Recruitment Rates</b>															
<b>Full Page</b>															
1/2 page								3,780.00	01/04/2022	N/A	3,969.00	5.0%			
1/4 page								1,946.00	01/04/2022	N/A	2,043.30	5.0%			
1/8th page								978.00	01/04/2022	N/A	1,026.90	5.0%			
1/8th page								515.00	01/04/2022	N/A	540.75	5.0%			
Scc rate:								31.00	01/04/2022	N/A	32.55	5.0%			
<b>Leaflet Drop</b>															
£26 per thousand (plus VAT)															
20% Extra for Soalce drop (Exclusive leaflet drop)															
						<b>278,100</b>									<b>278,100</b>
<b>KEY TO CHARGING POLICY</b>															
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)															
<b>KEY TO CREDIT POLICY</b>															
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)															
<b>Notes:</b>															

RESIDENT SERVICES 2023/24 - FEES AND CHARGES REVIEW																	
Division/Service Area - Sport Pitch & Open Space																	
Description of Fee / Charge	Budget details					Existing Charges					New Proposals						
	Note	Cost Element	Cost Centre	Credit Policy (see key below)	Charging Policy (see key below)	Budgeted Income 2022/23 excl. VAT	SAP VAT Indicator UI - 20% or nil 0%	Current Charges incl. VAT	Date of last increase	Volume of Usage	2023/24 New Fees/Charges incl. VAT	% Increase	Effective Date	Anticip. Volume (% of existing)	Budgeted Income 2023/24 excl. VAT		
	(1)			(2)	(3)	£	(5)	£	(7)	(8)	£	(10)	(11)	(12)	£		
<b>Pitches - Football</b>																	
11 a side Adult Casual		409460	1901			£68,400		120.00	01/04/22		124.00	3.33%	01/04/23		£71,800		
Block price - 10 games or more		409460	1901					920.00	01/04/22		948.00	3.04%	01/04/23				
11 a side Youth		409460	1901					65.00	01/04/22		67.00	3.08%	01/04/23				
Block price - 10 games or more		409460	1901					560.00	01/04/22		577.00	3.04%	01/04/23				
Schools rate - Casual rate per hour youth		409460	1901					35.00	01/04/22		36.00	2.86%	01/04/23				
Schools rate - Pitch hire adult		409460	1901					43.00	01/04/22		44.00	2.33%	01/04/23				
<b>Pitches - Cricket</b>																	
Cricket Pitch - Casual per game		409460	1901						158.00	01/04/22		163.00	3.16%	01/04/23			
Synthetic cricket pitch per hour		409460	1901						27.00	01/04/22		28.00	3.70%	01/04/23			
Training on Grass (no markings per hour )		409460	1901						15.00	01/04/22		20.00	33.33%	01/04/23			
<b>Room Hire</b>																	
Long Room Casual		409460	1901						45.00	01/04/22		46.00	2.22%	01/04/23			
Long Room block of 10									32.00	01/04/22		33.00	3.13%	01/04/23			
T/T Hall Casual		409460	1901						45.00	01/04/22		46.00	2.22%	01/04/23			
T/T Hall block of 10									32.00	01/04/22		33.00	3.13%	01/04/23			
Boxing Gym Casual		409460	1901					52.00	01/04/22		54.00	3.85%	01/04/23				
Boxing Gym block of 10		409460	1901					360.00	01/04/22		371.00	3.06%	01/04/23				
<b>Cricket Hub</b>																	
Indoor Cricket Net Peak		409460	1901					21.00	01/04/22		21.00	0.00%	01/04/23				
Indoor Cricket Net Off Peak		409460	1901					16.00	01/04/22		16.00	0.00%	01/04/23				
Studio Casual		409460	1901					35.00	01/04/22		36.00	2.86%	01/04/23				
Studio Block of 10		409460	1901					260.00	01/04/22		270.00	3.85%	01/04/23				
Multi Purpose Room Casual		409460	1901					52.00	01/04/22		54.00	3.85%	01/04/23				
Multi Purpose Room Block of 10		409460	1901					360.00	01/04/22		370.00	2.78%	01/04/23				
Clubroom Casual		409460	1901					52.00	01/04/22		54.00	3.85%	01/04/23				
Clubroom Block of 10		409460	1901					360.00	01/04/22		370.00	2.78%	01/04/23				
Classroom Casual		409460	1901					52.00	01/04/22		54.00	3.85%	01/04/23				
Classroom Block of 10		409460	1901					360.00	01/04/22		370.00	2.78%	01/04/23				
						<b>68,400</b>									<b>71,800</b>		
<b>KEY TO CHARGING POLICY</b>																	
Profit (P), Break even (BE), Statutory Maximum (SM), Nominal (N), Subsidy (S), Ringfenced Account (RA)																	
<b>KEY TO CREDIT POLICY</b>																	
Cash (C), Pro Forma Invoice (PFI), Invoice-14 Days (I), Other (O) (please describe)																	
<b>Notes:</b>																	

**LONDON BOROUGH OF WALTHAM FOREST**  
**Medium Term Financial Strategy 2022-26 Including DSG**

Based on the known risks & funding assumptions	Plan 22/23	Plan 22/23 (Sept 22)	Plan 23/24	Plan 24/25	Plan 25/26
	£'000	£'000	£'000	£'000	£'000
General Fund Budget b/f	213,464	213,464	237,897	268,403	278,670
Dedicated Schools Grant (DSG) Budget b/f	179,787	179,787	185,310	195,345	199,112
<b>Total Base Budget b/f</b>	<b>393,251</b>	<b>393,251</b>	<b>423,207</b>	<b>463,748</b>	<b>477,782</b>
<b>(Increase) / Reduction in Government Funding</b>					
Change in Dedicated Schools Grant / PP	5,523	5,523	10,035	3,767	3,843
Local Council Tax Support Grant (1 Year only)	2,081	2,081	0	0	0
Roll in CTRS Admin Grant to RSG	0	0	298	0	0
Remove Independent Living Fund grant from ASC	0	0	(1,099)	0	0
Covid-19 grant for 21/22	8,581	8,581	0	0	0
	<b>409,436</b>	<b>409,436</b>	<b>432,441</b>	<b>467,515</b>	<b>481,624</b>
<b>Inflation</b>	5,685	5,685	<b>10,245</b>	5,327	5,434
<b>Additional Inflation</b>	0	6,767	0	0	0
<b>Additional income from Inflationary increase</b>	(805)	(805)	(1,084)	0	0
<b>New Burdens / External Pressures</b>					
Health and Social Care Levy (1.25%)	1,100	1,100	(1,005)	0	0
Change in NLWA non-household levy	28	28	0	0	0
Public Health Grant now Exchequer support	465	465	0	0	0
Interest and Capital Financing	1,000	1,000	1,000	1,000	0
Council Tax increase for Social Care	1,500	1,500	2,750	2,866	255
Growth in service demand	1,237	2,237	9,715	400	400
Social Care Grant	2,913	2,913	7,244	0	0
ASC Market Sustainability & improvement Grant			2,549	1,285	
ASC Discharge Fund			1,330	887	
<b>Savings:</b>					
Add in new 2022/23 savings programme	0	0	(6,746)	(460)	0
Add in one off saving from Concessionary Fare			(2,900)	2,900	0
<b>Reserves:</b>					
Alloc. from Tax Base fluctuation reserve 21/22	468	468	0	0	0
Alloc. from Tax Base fluctuation reserve 22/23	(8,346)	(8,346)	8,346	0	0
Alloc. from Tax Base fluctuation reserve 23/24			(6,886)	6,886	0
Alloc. from Section 31 reserve 21/22	8,912	8,912	0	0	0
Alloc to levy equalisation reserve 21/22	(649)	(649)	0	0	0
Alloc to levy equalisation reserve 22/23	262	262	(262)	0	0
Alloc to levy equalisation reserve 23/24	0	0	526	(526)	0
Alloc to levy equalisation reserve 24/25	0	0	0	0	0
Drawdown from Budget Strategy reserve 22/23	0	(7,767)	7,767	0	0
Allocation to funding risk reserve	0	0	0	0	0
Alloc. from HB O/P Reserve to cover CTS change			(1,282)	1,282	0
(Shortfall)/Surplus	0	0	0.000	(11,580)	(1,506)
<b>Total Waltham Forest expenditure</b>	<b>423,207</b>	<b>423,207</b>	<b>463,748</b>	<b>477,782</b>	<b>486,207</b>

## Medium Term Financial Strategy 2022-26 Including DSG

Based on the known risks & funding assumptions	Plan 22/23 £'000	Plan 22/23 (Sept 22) £'000	Plan 23/24 £'000	Plan 24/25 £'000	Plan 25/26 £'000
NLWA levy	10,091	10,091	9,570	10,202	10,712
Other levies	635	635	662	682	702
<b>Levies excluding NLWA non-household</b>	<b>10,726</b>	<b>10,726</b>	<b>10,232</b>	<b>10,884</b>	<b>11,414</b>
(Surplus) / deficit on the Collection Fund NNDR	4,750	4,750	59	0	0
(Surplus) / deficit on the Collection Fund CT	(1,307)	(1,307)	(1,748)	0	0
Additional homes per annum CT impact	(1,000)	(1,000)	(1,000)	0	0
<b>Total Collection Fund</b>	<b>2,443</b>	<b>2,443</b>	<b>(2,689)</b>	<b>0</b>	<b>0</b>
<u>Settlement Funding Assessment</u>					
Business Rate Retention	(16,999)	(16,999)	(18,213)	(19,124)	(19,506)
NNDR section 31 grant	(8,160)	(8,160)	(10,166)	(10,674)	(10,888)
Top-up	(48,439)	(48,439)	(49,863)	(49,863)	(49,863)
Top-up - Section 31	(1,000)	(1,000)	(4,097)	(4,869)	(4,733)
Revenue Support Grant	(19,491)	(19,491)	(21,772)	(22,969)	(22,969)
Public Health Grant	(17,002)	(17,002)	(17,002)	(17,002)	(17,002)
<b>Total Settlement Funding Assessment</b>	<b>(111,091)</b>	<b>(111,091)</b>	<b>(121,113)</b>	<b>(124,501)</b>	<b>(124,961)</b>
New Homes Bonus	(2,250)	(2,250)	(1,243)	(961)	(1,065)
New Lower Tier Grant one year only	(661)	(661)	0	0	0
Service Grant	(4,836)	(4,836)	(2,837)	(2,837)	(2,837)
Social Care Grant	(10,818)	(10,818)	(18,062)	(18,062)	(18,062)
Independent Living Fund (Rolled in)			1,099	1,099	1,099
ASC Market Sustainability & improvement Grant			(2,549)	(3,834)	(3,834)
ASC Discharge Fund			(1,330)	(2,217)	(2,217)
Dedicated Schools Grant (DSG)	(178,800)	(178,800)	(188,359)	(192,126)	(195,969)
Pupil Premium (PP)	(6,510)	(6,510)	(6,986)	(6,986)	(6,986)
<b>Total Exchequer support</b>	<b>(314,967)</b>	<b>(314,967)</b>	<b>(341,381)</b>	<b>(350,427)</b>	<b>(354,833)</b>
<b>To be met from Council Tax</b>	<b>121,409</b>	<b>121,409</b>	<b>129,909</b>	<b>138,239</b>	<b>142,788</b>
Council Tax base	78,615	78,615	80,121	81,209	82,245
<b>Waltham Forest Council Tax</b>	<b>£ 1,544.35</b>	<b>£ 1,544.35</b>	<b>£ 1,621.41</b>	<b>£ 1,702.26</b>	<b>£ 1,736.13</b>
% increase	2.99%	2.99%	4.99%	4.99%	1.99%
<b>Waltham Forest precept</b>	<b>£ 1,361.67</b>	<b>£ 1,361.67</b>	<b>£ 1,407.84</b>	<b>£ 1,702.32</b>	<b>£ 1,736.19</b>
% increase	2.24%	2.24%	3.39%	3.44%	1.99%
<b>Social Care precept</b>	<b>£ 182.68</b>	<b>£ 182.68</b>	<b>£ 213.57</b>	<b>£ 246.00</b>	<b>£ 246.00</b>
<b>GLA precept</b>	<b>£ 395.59</b>	<b>£ 395.59</b>	<b>£ 434.14</b>	<b>£ 473.21</b>	<b>£ 496.87</b>
% increase	8.78%	8.78%	9.74%	9.00%	5.00%
<b>Total Council Tax</b>	<b>£ 1,939.94</b>	<b>£ 1,939.94</b>	<b>£ 2,055.55</b>	<b>£ 2,175.47</b>	<b>£ 2,233.00</b>
Overall increase	4.12%	4.12%	5.96%	5.83%	2.64%



Risk / Weakness	Implications	RISK	Mitigating actions	Relevance to Services
<b>1. National economic factors</b>				
Impact of economic factors including the war in Ukraine, increasing interest rates and energy costs.	<p>Increased demand for services and potentially prolong the cost-of-living crisis.</p> <p>Impact of potential increased financing cost for capital schemes could create a cost pressure in the MTFS</p>	<p>L – 3</p> <p>I – 4</p> <p>12</p>	<p>1) Proactive organisational financial planning and refresh of the MTFS</p> <p>2) Council's Winter package to provide vital support residents</p> <p>3) Council policies to promote local business.</p> <p>4) Council policies to increase employment.</p>	All
<b>2. Reforms to Local Government funding and the reset of the Business Rates</b>				
A policy statement issued by the government in December 2022 confirmed that these reforms would not take place before 2025/26	The impact of these reforms on the Council's finances and the MTFS is unknown and therefore restricts financial planning for future years	<p>L – 3</p> <p>I – 4</p> <p>12</p>	<p>1) Robust budget preparation, budget setting, and financial ground rules are key elements in managing this risk.</p> <p>2) Maintaining sufficient reserves to potentially fund any MTFS funding gaps or required transformational resource to deliver any savings.</p> <p>3) Continuing efforts to collaborate and interact with DLUHC, London Councils, etc</p>	All
<b>3. Increased demand for Adults and Children's Social Care, and SEND</b>				
<p>Demand for Adult Social Care is increasing, in particular following the changes to national guidance on hospital discharge, means that people are leaving hospital sooner, in the main returning to their home, but with a higher level of needs.</p> <p>Looked after Children numbers have also increased significantly since pre Covid, including a significant increase in UASC</p> <p>The High Needs budget continues to be challenging to balance in-year and SEND services continue to see a growth in demand, impacting General Funds and High Needs Block.</p>	Increased pressure on service budgets and the MTFS	<p>L – 3</p> <p>I – 4</p> <p>12</p>	<p>1) Maximise the use of new social care funding to mitigate budget pressures and develop initiative to manage the levels of demand.</p> <p>2) Working with Integrated Care Board to develop initiatives to manage demand and agree the apportionment of the iBCF to offset budget pressures</p>	Peoples Directorate

Risk / Weakness	Implications	RISK	Mitigating actions	Relevance to Services
<b>4. Inflation</b>				
The Council's expenditure (pay and non-pay) is subject to annual inflation based on indexation that is determined by external stakeholders e.g. Central Government for pay and suppliers through agreed contracts for other service expenditure	<p>Sharp increases in inflation would result in higher for day to day expenditure and costs related to employment. CPI is currently at 10.5% but pay and non-pay have been included within the MTFS at 4%</p> <p>The impact of inflation would be on both revenue and capital budgets</p>	<p>L – 3 I – 3 9 ↑</p>	<p>Sharp increases in inflation would result in higher for day to day expenditure and costs related to employment. CPI is currently at 10.5% but pay and non-pay have been included within the MTFS at 4%</p> <p>The impact of inflation would be on both revenue and capital budgets</p>	All
<b>5. Delivery of Budgeted Savings</b>				
Agreed MTP Savings are not fully achieved or slip into future years.	Potential for in-year overspends and funding gaps	<p>L – 3 I – 3 9 ↓</p>	<p>1) Robust challenge of all proposed MTFS Savings during the MTFS process</p> <p>2) In-year monitoring of agreed MTFS Savings</p>	All
<b>6. Reliance on Commercial Income</b>				
Exploring alternative sources of income to offset core funding reductions and also ensure value for money for residents	<p>A recession or other unexpected/uncontrollable event could leave the Council exposed to under-funding or large losses in income.</p> <p>Competition - As well as individual factors influencing demand the Council has to consider competitive forces in certain service areas. Especially trading activities.</p>	<p>L – 3 I – 3 9 ↔</p>	<p>1) monthly monitoring which scrutinises forecast projections and challenges material movements against budgeted targets.</p> <p>2) A balanced approach to commercial income whereby even a dramatic drop can be dealt with through reserves and service prioritisation.</p>	Specific Services

Risk / Weakness	Implications	RISK	Mitigating actions	Relevance to Services
<b>7. North London Waste Authority (NLWA)</b>				
The plant that services North London is in imminent need of replacement which would add a significant financial pressure on the Council in the next few years	A cliff-edge in increased costs following the replacement plant would place significant pressure on the Council's budget and result in service reductions being needed to balance the budget	L – 3 I – 3 9 ↔	The use of the NWLA smoothing reserve will act as a buffer for any sudden increases and allow the Council to manage any budget requirements more effectively	Specific Service
<b>8. Impact of London Living Wage on the Council's social care budgets</b>				
The Council's commitment to extend London Living Wage to its social care contracts	There would be an increase in costs across social care budgets which are already under pressure due to continually increasing demand	L – 3 I – 3 9 ↔	<ol style="list-style-type: none"> <li>1) Effective modelling of potential costs to smooth any increases over a longer number of years</li> <li>2) Engaging with social care providers to ensure that LLW is only paid to those who qualify</li> <li>3) Implementing LLW at the point of contract renewals to reduce any significant cost increases over a short period</li> </ol>	All
<b>9. Pension Fund Assets / Pension Fund Deficit</b>				
Pension Fund assets failing to deliver returns in line with the anticipated returns underpinning valuation of Pension Fund Liabilities over the long-term.	The Council's Pension Fund being under-funded resulting in an increase in the employer contribution rate and deficit funding that the Council pays into the fund.	L – 3 I – 3 9 ↑	The Council continues to explore options to reduce the pension deficit, as well as taking a robust approach to its pension investments to maximise return	All

Risk / Weakness	Implications	RISK	Mitigating actions	Relevance to Services
<b>10. Interest Rate changes</b>				
Changes to the Bank Base Rate and returns on investments.	The Council earns an amount of income from its Treasury function. Should the country return to a reducing interest rate situation then such a decrease in interest rates could mean returns on investment are lower, reducing the amount of income earned e.g. from Government Bonds	L – 2 I – 3 6 ↔	The Council has a number of options available to it to mitigate these risks. These include placing fixed term deposits as opposed to instant access, limiting deposits in money market funds and closely monitoring interest rate forecasts and available market rates.	Specific Service
<b>11. Public Health Grant Funding</b>				
The Government is proposing reductions to Public Health grant funding, along with possible removal of the ring-fence for the grant/potential changes to the Public Health grant conditions.	The proposed changes to the grant would cause a funding pressure for the service and have the potential to cause short-medium term disruptions to the service and on-going projects.	L – 2 I – 3 6 ↔	Regular refresh of the MTFs will ensure that the consequences of any further grant reduction are considered as part of the council's overall financial position.	
<b>12 Planned Use of Capital Receipts</b>				
Capital receipts are generated when an asset is disposed of and are source of financing capital expenditure. However, there can be delays in completing the disposal of an asset which then delays the inflow of a capital receipt	Shortfalls in financing of capital expenditure, possibly resulting in higher borrowing costs	L – 2 I – 3 6 ↔	<ol style="list-style-type: none"> <li>1) In-depth analysis and challenge of capital project cash flow projections.</li> <li>2) Rigorous monthly monitoring which scrutinises forecast projections and challenges material movements against budgeted targets.</li> </ol>	Specific Services

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